

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Wed 9/20/2017 3:42:07 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

Your Vch VCH155609 was just stamped PREPARED by
INGE, CAROLYN Rena.

You can access ConcurGov at: <https://cge.concursolutions.com>

□

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Wed 9/20/2017 3:32:56 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

A Concur document for SAMANTHA DRAVIS, TAA050M4, Vch with a trip departure date of 09/14/17 has been stamped CREATED by INGE, CAROLYN Rena and is now awaiting your action.

You can access ConcurGov at: <https://cge.concursolutions.com>

□



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY
WASHINGTON, D.C. 20460

OFFICE OF
INSPECTOR GENERAL

August 1, 2016

MEMORANDUM

SUBJECT: Project Notification:
Review of EPA's Parking Subsidy Program
Project No. OA-FY16-0221

FROM: Heather Layne, Acting Director, Efficiency Audits *Heather K. Layne*
Office of Audit

TO: Donna Vizian, Acting Assistant Administrator
Office of Administration and Resources Management

The Office of Inspector General (OIG) for the U.S. Environmental Protection Agency (EPA) plans to begin preliminary research on the EPA's parking subsidy practices, policies and procedures. This project is included in our annual plan and contributes to us being responsible stewards of taxpayer dollars.

The objective of the preliminary research phase of the audit is to identify and analyze risks in the EPA's parking subsidy programs. The OIG plans to conduct work at EPA headquarters and at select regional locations that provide parking to employees. We plan to:

- Interview EPA personnel about internal controls for the parking subsidy program.
- Review parking subsidy policies, procedures and guidance documents.
- Assess the agency's compliance with identified applicable laws, regulations, policies and provisions.

Applicable generally accepted government auditing standards will be used in conducting our project. The anticipated benefits of this project are to improve operational efficiency and reduce cost.

We will contact you to arrange a mutually agreeable time to discuss our objectives and the purpose of our project. We would also be particularly interested in any areas of concern that you may have. We will answer any of your questions about the project process, reporting procedures, methods used to gather and analyze data, and what we should expect of each other during the course of the project. Throughout the project, we will provide monthly status updates to your designated point of contact.

We respectfully note that the OIG is authorized by the Inspector General Act of 1978 to have timely access to personnel and all materials necessary to complete its objective. We will request your resolution if an agency employee or contractor refuses to provide requested records to the OIG, or otherwise fails to cooperate with the OIG. We may report unresolved access matters to the Administrator and include the incident in the Semiannual Report to Congress.

To ensure the success and timely completion of this project, please provide by August 15, 2016, the following items, along with designated points of contact, to our auditor, Cathy Allen. The items should be submitted via email to allen.catherineb@epa.gov, or let us know where to find the requested information:

1. Parking subsidy program follow-up reviews and analysis discussed in “*OARM/OCFO Report on Internal Control Assessments of EPA’s Sensitive Payment Areas*,” dated April 17, 2014, and the results of any other agency assessments related to parking subsidies.
2. Agencywide internal control policies and procedures that pertain to parking subsidies. Please include any forms, instructions and training manuals for their applicable policies.
3. A list of EPA vehicles and a current list of all employee vehicles, motorcycles and scooters (include the type of parking, such as carpool, handicap or unusual hours) that account for all of the 344 EPA headquarters parking spaces provided by the U.S. General Services Administration.
4. A list of parking subsidy receipts by employee from January 1, 2015, through June 30, 2016, for EPA headquarters and regions.
5. A current list of agencywide personnel who manage parking programs.
6. A list of January 1, 2015, through June 30, 2016, parking subsidy transactions, or provide directions for accessing EPA information systems that store this data.

The project will be supervised by Michael D. Davis, Director, Efficiency Audits. The Project Manager will be Heather Layne. Questions about the project should be addressed to Mr. Davis at (513) 487-2363 or davis.michaeld@epa.gov, or to Ms. Layne at (617) 918-1486 or layne.heather@epa.gov.

cc: John Showman, Acting Principal Deputy Assistant Administrator for Administration and Resources Management
Vaughn Noga, Director, Office of Administration, Office of Administration and Resources Management
Nic Grzegozewski, Agency Follow-Up Coordinator
Melissa Harrison, Press Secretary, Office of Public Affairs
Lorna Washington, Audit Follow-Up Coordinator, Office of the Chief Financial Officer
Brandon McDowell, Audit Follow-Up Coordinator, Office of Administration and Resources Management
Arthur A. Elkins Jr., Inspector General
Charles Sheehan, Deputy Inspector General
Ed Shields, Acting Assistant Inspector General for Management
Alan Larsen, Counsel to the Inspector General
Carolyn Copper, Assistant Inspector General for Program Evaluation
Patrick Sullivan, Assistant Inspector General for Investigations
Richard Eyermann, Deputy Assistant Inspector General for Audit
Jennifer Kaplan, Deputy Assistant Inspector General for Congressional and Public Affairs
Jeffrey Lagda, Congressional and Media Liaison, OIG
Regional Audit Follow-Up Coordinators, Regions 1–10

Nuclear Security Administration. The account funds a wide array of Headquarters activities not directly associated with the execution of specific programs. The recommendation includes six re-programming control points in this account to provide flexibility in the management of support functions. Other Departmental Administration includes Management, Project Management Oversight and Assessments, Chief Human Capital Officer, Office of Technology Transitions, Office of Small and Disadvantaged Business Utilization, General Counsel, Energy Policy and Systems Analysis, International Affairs, and Public Affairs. The Department is directed to continue to submit a budget request that proposes a separate funding level for each of these activities.

Economic Impact and Diversity.—The recommendation includes \$10,169,000 for Economic Impact and Diversity, the same as fiscal year 2017 and \$169,000 more than the budget request.

Chief Information Officer.—The recommendation includes \$126,274,000, including \$91,443,000 as requested within Departmental Administration and \$34,831,000 as requested for CyberOne activities within the DOE working capital fund. Within this amount, not less than \$68,974,000 shall be for cybersecurity and secure information. To enhance the accountability for management of cyber resources, the Committee recommendation consolidates cybersecurity funding under the Office of the Chief Information Officer.

Renewable Fuel Standard.—Under section 211(o)(9)(B) of the Clean Air Act, a small refinery may petition the Environmental Protection Agency (EPA) Administrator for an exemption from the Renewable Fuel Standard (RFS) on the basis that the refinery experiences a disproportionate economic hardship under the RFS. When evaluating a petition, the Administrator consults with the Secretary of Energy to determine whether disproportionate economic hardship exists. According to the Department's March 2011 Small Refinery Exemption Study, disproportionate economic hardship must encompass two broad components: a high cost of compliance relative to the industry average disproportionate impacts and an effect sufficient to cause a significant impairment of the refinery operations viability. If the Secretary finds that either of these two components exists, the Committee directs the Secretary to recommend to the EPA Administrator at least a 50 percent waiver of RFS requirements for the petitioner. The Committee also directs the Secretary to score all of the metrics in the study and to score the metrics according to the 2011 study scoring criteria and not any later addendum to the study. The Secretary is directed to seek small refinery comment before making changes to its scoring metrics for small refinery petitions for RFS waivers and to notify the Committee prior to making any final changes to scoring metrics. Only the impact on the small refinery's transportation fuel margins are pertinent to measuring RFS impacts on relative refining margins. The Committee notes that the conference report accompanying the Energy and Water Development and Related Agencies Appropriations Act, 2010, addressed similar issues and directed the Secretary to redo an earlier study done to evaluate whether the RFS program imposes a disproportionate economic hardship on small refineries. In calling for the Secretary to redo the study, the conference report cited the lack of small refinery

input into the earlier study, concerns about regional RFS compliance cost disparities, small refinery dependence on the purchase of renewable fuel credits (RINs), and increasing RIN costs. Since then, the dramatic rise in RIN prices has amplified RFS compliance and competitive disparities, especially where unique regional factors exist, including high diesel production, no export access, and limited biodiesel infrastructure and production. In response to petitions in prior years, the Secretary determined that the RFS program would impose a disproportionate economic and structural impact on several small refineries. Despite this determination, the Secretary did not recommend, and EPA did not provide, any RFS relief because it determined the refineries were profitable enough to afford the cost of RFS compliance without substantially impacting their viability. The Committee reminds the Secretary that the RFS program may impose a disproportionate economic hardship on a small refinery even if the refinery makes enough profit to cover the cost of complying with the program. Small refinery profitability does not justify a disproportionate regulatory burden where Congress has explicitly given EPA authority, in consultation with the Secretary, to reduce or eliminate this burden.

OFFICE OF THE INSPECTOR GENERAL

Appropriation, 2017	\$44,424,000
Budget estimate, 2018	49,000,000
Recommended, 2018	49,000,000
Comparison:	
Appropriation, 2017	+4,576,000
Budget estimate, 2018	-----

The Office of the Inspector General performs agency-wide audit, inspection, and investigative functions to identify and correct management and administrative deficiencies that create conditions for existing or potential instances of fraud, waste, and mismanagement. The audit function provides financial and performance audits of programs and operations. The inspections function provides independent inspections and analyses of the effectiveness, efficiency, and economy of programs and operations. The investigative function provides for the detection and investigation of improper and illegal activities involving programs, personnel, and operations.

To the extent possible, the Inspector General shall ensure the findings of its investigative reports are made available to the Committee and the public. Revised reports may be required in order to protect information that would otherwise limit distribution to Internal Official Use Only.

ATOMIC ENERGY DEFENSE ACTIVITIES

The Atomic Energy Defense Activities programs of the Department of Energy in the National Nuclear Security Administration (NNSA) consist of Weapons Activities, Defense Nuclear Non-proliferation, Naval Reactors, and Federal Salaries and Expenses; outside of the NNSA, these include Defense Environmental Cleanup, Other Defense Activities, and Defense Nuclear Waste Disposal. Descriptions of each of these accounts are provided below.

	Column1	BBD RFS GaEPA BBD Volume	Column2
2003		20	
2004		25	
2005		112	
2006		250	
2007		450	
2008		700	
2009		545	
2010		315	
2011		1122	
2012		1145	
2013		1793	1280
2014		1762	1630
2015		1822	1730
2016		2616	1900
2017			2000
2018			2100
2019			

Gallons Imported

Year

2012 53

2013

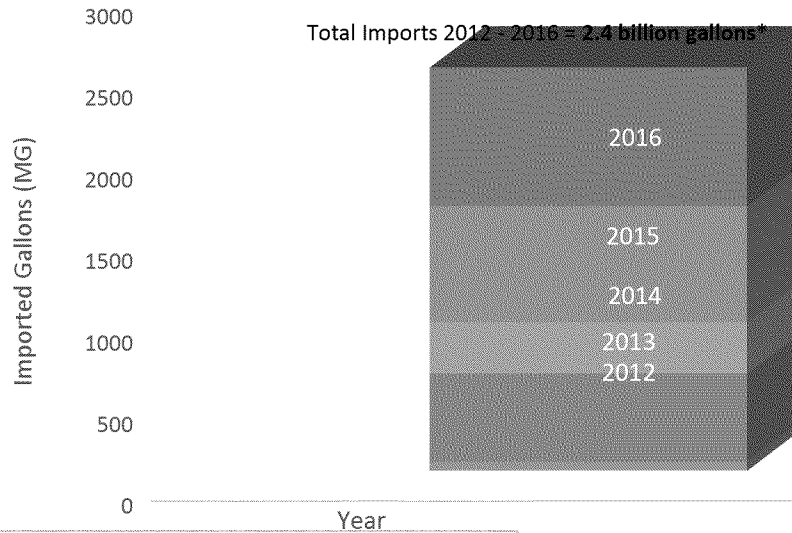
2014

2015

2016

Biodiesel Imports to U.S.

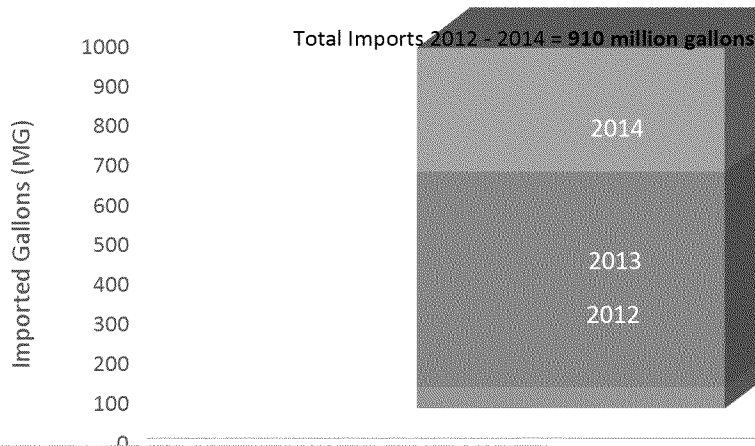
2012 - 2016*



Data collected U.S. EPA EMTS for 2012, 2013, 2014, 2015, 2016. *Estimated and projected data

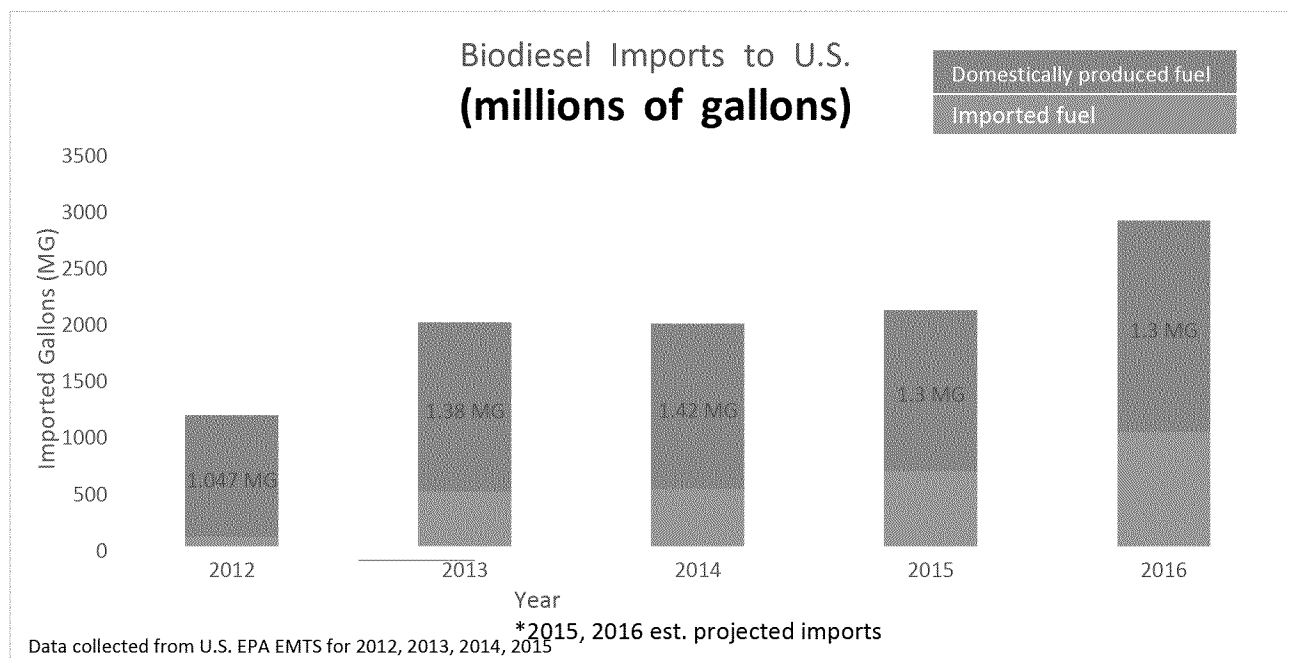
Biodiesel Imports to U.S.

2012 - 2014



Data collected from U.S. EPA EMTS for 2012, 2013, 2014, 2015

2012		1074	88
2013	132	1495	490
2014	47	1466	510
2015	162	1423	670
2016		1874	1016



From: Kime, Robin
Location: 3500 WJCN
Importance: Normal
Subject: Oklahoma Gas & Electric Meeting
Start Date/Time: Thur 12/7/2017 7:00:00 PM
End Date/Time: Thur 12/7/2017 7:30:00 PM

Directions: Please use the William Jefferson Clinton North Entrance located on your right as you exit the Federal Triangle Metro Station. Please arrive 10 minutes prior to the meeting with photo IDs to clear Security.

EPA Contact: For an escort from Security to the meeting call (202) 564-4332; for all other matters call Robin Kime (202)564-6587.

Request: Usha Turner, Director of Environmental Affairs and Federal Public Policy will be in DC. She and George would like to discuss policy issues of priority to OG&E.

Contact:

George Baker

Williams & Jensen

Counsel for OGE Energy Corp.

gdbaker@wms-jen.com

Cell: 301-908-7850



it's a

RETIREMENT

celebration

After 38 years at EPA,
Wendy Cleland-Hamnett
is retiring!

Join us for a celebration her honor.
Tuesday August 15th, 3-5 pm
in WJC East 1153

For more information contact:
IO/OSCP: Gloria Milhouse (564-4206)
OPPT: Sharon Clark (564-8098)
OPP: Shannon Jewell (347-0109)

Suggested donation for gift: \$5

From: Lyons, Troy
Location: Hearing Room 1152 WJC East
Importance: Normal
Subject: Mock Hearing for Senate Confirmed Nominees (10:00 AM)
Start Date/Time: Fri 9/15/2017 2:00:00 PM
End Date/Time: Fri 9/15/2017 4:00:00 PM

10:00 AM to 12:00 PM: Mock Hearing

New Source Performance Standards & Emission Guidelines for MSW Landfills

Concerns:

- Municipal solid waste (MSW) landfills have successfully reduced landfill emissions over two decades under New Source Performance Standards (Subpart WWW) and Emission Guidelines (Subpart Cc) issued pursuant to Section 111 of the Clean Air Act. In August, 2016, EPA finalized new MSW landfill rules (Subparts XXX & Cf) imposing more stringent regulatory requirements—requiring the installation of gas collection and control systems (GCCS) at a lower non-methane organic compound (NMOC) emission threshold (34 Mg/yr. vs. 50 Mg/yr.).
- EPA’s only basis for imposing more stringent requirements was President Obama’s Climate Action Plan—EPA admitted that the “best system of emission reduction” for MSW Landfills has not changed (*i.e.*, a well-designed and operated GCCS with 98% NMOC control efficiency), and EPA’s benefit analysis relied solely on “climate benefits” calculated using the “social costs” of methane and carbon dioxide.
- EPA’s decision to increase the stringency of the Section 111(d) Emission Guidelines (via Subpart Cf) is unprecedented and inconsistent with the Clean Air Act.
- EPA adopted the new rules in new subparts without revising or replacing the old rules. In addition, the same sources are subject to the NESHAP for landfills (Subpart AAAA), which also requires compliance with the old rules. Despite requests for clarification, the Agency has taken the position that affected landfills are now subject to both the old and new rules, unlike any other source category. This result has caused significant confusion and eliminates the potential benefit of the regulatory improvements that EPA intended to make.
- **Time is of the essence for EPA to stay these flawed rules while initiating a remedial rulemaking process.** Under new Subpart Cf, states must submit state plans to EPA by May 30th, and many states have initiated efforts to revise their state regulations in preparation for meeting that deadline. We are already facing potential compliance risks under the new Subpart XXX associated with surprising regulatory interpretations emerging from the Regions that are inconsistent with the regulatory text.

Solutions:

- To avoid unnecessary litigation, to allow states to cease their implementation efforts, and to provide certainty to landfills already subject to the NSPS (Subpart XXX), EPA should immediately stay the new landfill rules (the old rules remain in effect). In a petition to EPA, the waste industry has requested an APA § 705 stay pending judicial review, based on the four relevant factors. **However, as an interim measure, EPA should impose a 90-day CAA § 307 stay pending reconsideration.**
- On the books now are four rules—two Section 111(b) NSPS and two Section 111(d) emission guidelines—where only one of each should exist. These circumstances present two opportunities for deregulatory actions: for example, cost reductions achieved through needed rule revisions to the original Subpart WWW; and the potential to eliminate two regulations (e.g., Subparts XXX and Cf) that can offset another EPA rule.

- Review of these landfill rules is also required under Executive Order 13777 because they are “significant regulatory actions” that “impose costs that exceed benefits,” “create a serious inconsistency,” and “derive from or implement ... Presidential directives that have been subsequently rescinded or substantially modified.”

Critical Actions Needed:

- Issue a letter indicating intent to grant, at least in part, the industry’s administrative petition for reconsideration, rulemaking, and stay.
- Provide Fed. Reg. notice of reconsideration and 90-day stay of Subparts XXX and Cf pending reconsideration pursuant to Clean Air Act Section 307(d), 42 U.S.C. § 7607(d).
- Schedule a meeting among landfill sector representatives (Waste Management, Republic Services, NWRA, SWANA) and EPA policymakers to discuss concerns and solutions.
- Inform the States that implementation of the Subpart Cf emission guidelines should await further revisions of the rules.
- Inform the EPA Regions of the intent to stay the new landfill air rules to avoid confusion.

Questions & Answers:

Q: Would a simple repeal of Subparts XXX and Cf resolve the waste industry’s concerns?

A. No. A simple repeal of Subparts XXX and Cf would leave the original NSPS and emission guidelines in place, which EPA and the waste industry have long agreed are deficient in many important respects. Since 2002, EPA and the waste industry worked closely to resolve the many ambiguous, unnecessary, or inefficient provisions of Subpart WWW, which in the past have led to significant confusion and unreasonable enforcement risk. Many of the concepts identified in the rulemaking process and proposed by EPA in the proposed Subparts XXX and Cf must be incorporated into Subpart WWW as part of any repeal of those new subparts.

Q: What is the regulated pollutant for the MSW Landfill NSPS and Emission Guidelines?

A: The regulated pollutant under both the MSW Landfill NSPS and Emission Guidelines is landfill gas (LFG), with NMOC as the relevant surrogate. In its proposed Emission Guidelines, EPA explained:

LFG is a collection of air pollutants, including methane and NMOC. LFG is typically composed of 50-percent methane, 50-percent CO₂, and less than 1-percent NMOC by volume. The NMOC portion of LFG can contain various organic HAP and VOC. When the Emission Guidelines and NSPS were promulgated in 1996, NMOC was selected as a surrogate for MSW LFG emissions because NMOC contains the air pollutants that at that time were of most concern due to their adverse effects on health and welfare. Today, methane’s effects on climate change are also considered important. 80 FR at 52105.

Q: Are these rules required by the Clean Air Act?

A: No. The CAA requires a review of NSPS every eight years, so a review of the landfill NSPS—originally adopted in 1996—was overdue. To resolve a “sue-and-settle” deadline suit filed by the Environmental Defense Fund (EDF), EPA entered a consent decree requiring it to review the NSPS and make revisions if needed, or explain why a review would not be appropriate. However, nothing in that consent decree required EPA to use the landfill rules to make climate policy, and the consent decree contained absolutely no requirements whatsoever for the emission guidelines.

Q: What are the relevant deadlines for these rules?

A. For the NSPS, the new requirements are already effective and applicable to facilities that commenced construction on a “modification” (defined for landfills as a vertical or horizontal expansion) after July 17, 2014. Although the NSPS is written much like the original NSPS, in a way that allows up to 30 months to satisfy all requirements, some states and EPA regions have interpreted the NSPS to apply much sooner for landfills that already have a GCCS installed voluntarily or to comply with the original NSPS. For example, in a recent email to Florida Department of Environmental Protection, EPA Region 4 indicated that the first annual report demonstrating compliance with Subpart XXX is due April 26, 2017.

For the emission guidelines, States must submit their Subpart Cf state plans to EPA by May 30, 2017, and EPA must then approve or disapprove those plans within four months.

In the litigation, the parties must submit proposed briefing schedules and formats by March 31, 2017, or request an extension of the deadline by March 27, 2017.

Q: Are the same sources subject to a NESHAP?

A. Yes, Subpart AAAA of Part 63 imposes a NESHAP on MSW landfills and, with very few additional provisions, simply requires compliance with Subpart WWW or Cc. Since Subpart AAAA was not revised as part of EPA’s rulemaking last year, it continues to require compliance with the old rules, without any reference to the new rules that are now effective.

Q: What is required to initiate an immediate stay under § 307 of the CAA?

A: EPA may issue an administrative stay of a rule for which EPA has granted a petition for reconsideration for a period not to exceed three months. EPA does not need to provide justification for a stay pursuant to the Agency’s CAA authority so long as the Agency has convened a proceeding for reconsideration of the rule. EPA can accomplish the stay by either writing a letter indicating the Agency’s intent to convene a reconsideration proceeding and subsequently noticing EPA’s intent to stay in the Federal Register, or by issuing a simultaneous notice of intent to stay and reconsider the rules in the Federal Register.

From: Kime, Robin
Location: Rachael Carson Green Room WJCN
Importance: Normal
Subject: Office of Policy All Hands Meeting
Start Date/Time: Mon 3/20/2017 4:00:00 PM
End Date/Time: Mon 3/20/2017 4:30:00 PM

Hi everyone,

We are not able to accommodate a conference/video line for this meeting.

Please feel free to contact Robin Kime (564-6587) with any questions.

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: JP Freire
Sent: Thur 3/23/2017 8:29:32 PM
Subject: Re: Important: Q&A on CPP

Basically a backgrounder on the issue.

On Thu, Mar 23, 2017 at 4:27 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Like questions people might ask and then potential answers?

Sent from my iPhone

> On Mar 23, 2017, at 4:19 PM, JP Freire <**Ex. 6 - Personal Privacy**> wrote:
>
> Samantha,
>
> White House has asked us for a Q&A on the CPP. Do you have anything we can start
with? Any people you think we should have do it if you're busy?
>
> JP

To: Jackson, Ryan[jackson.ryan@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
Cc: jp@jpfreire.com[jp@jpfreire.com]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]
From: Konkus, John
Sent: Thur 3/16/2017 2:28:56 AM
Subject: RE: RE: RE:
3 15 17 1030pm JK LF EDITS Draft CAFE Op-Ed.docx

Attached is an earlier version Lincoln had. I tweaked it a bit to include what we've discussed. See what you think.

Deadline tomorrow, probably in the morning.

From: Jackson, Ryan
Sent: Wednesday, March 15, 2017 10:27 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Konkus, John <konkus.john@epa.gov>; jp@jpfreire.com; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: Re: RE: RE:

Ex. 5 - Deliberative Process

Ryan Jackson

Chief of Staff

U.S. EPA

Ex. 6 - Personal Privacy

On Mar 15, 2017, at 8:17 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Ex. 5 - Deliberative Process

From: Jackson, Ryan
Sent: Wednesday, March 15, 2017 9:14 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Konkus, John <konkus.john@epa.gov>; jp@jpfreire.com; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: Re: RE:

Right but I was thinking this would be for a Detroit paper

Ryan Jackson

Chief of Staff

U.S. EPA

(202) 564-6999

On Mar 15, 2017, at 7:54 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

This needs wholesale revisions.

From: Konkus, John
Sent: Wednesday, March 15, 2017 8:44 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: jp@jpfreire.com; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: Re:

Let me take a look when I get home

On Mar 15, 2017, at 8:36 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Please kill me. I can't get used to this Dell laptop. My track changes are not tracking.. did you guys lock editing on this or something??

Samantha Dravis

Senior Counsel / Associate Administrator for Policy

U.S. Environmental Protection Agency

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Konkus, John[konkus.john@epa.gov]; jp@jpfreire.com[jp@jpfreire.com]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]
From: Jackson, Ryan
Sent: Thur 3/16/2017 1:13:46 AM
Subject: Re: RE:

Right but I was thinking this would be for a Detroit paper

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 15, 2017, at 7:54 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Ex. 5 - Deliberative Process

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Samantha Dravis

Senior Counsel / Associate Administrator for Policy

U.S. Environmental Protection Agency

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Konkus, John[konkus.john@epa.gov]; [Ex. 6 - Personal Privacy] Ferguson, Lincoln[ferguson.lincoln@epa.gov]
From: Jackson, Ryan
Sent: Thur 3/16/2017 1:20:14 AM
Subject: Re: RE: RE:

I agree. [Deliberative Process Privilege/Ex. 5]

Ryan Jackson
Chief of Staff
U.S. EPA
[Ex. 6 - Personal Privacy]

On Mar 15, 2017, at 8:14 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Deliberative Process Privilege/Ex. 5

From: Jackson, Ryan
Sent: Wednesday, March 15, 2017 9:14 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Konkus, John <konkus.john@epa.gov>; [Ex. 6 - Personal Privacy] Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: Re: RE:

Deliberative Process Privilege/Ex. 5

Ryan Jackson
Chief of Staff
U.S. EPA

[Ex. 6 - Personal Privacy]

On Mar 15, 2017, at 7:54 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

I am making some edits and I will get them to you in next hour, but I think you need to
[Deliberative Process Privilege/Ex. 5]

Deliberative Process Privilege/Ex. 5

From: Konkus, John
Sent: Wednesday, March 15, 2017 8:44 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: jp@jpfreire.com; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: Re:

Let me take a look when I get home

On Mar 15, 2017, at 8:36 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

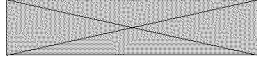
Please kill me. I can't get used to this Dell laptop. My track changes are not tracking.. did you guys lock editing on this or something??

Samantha Dravis

Senior Counsel / Associate Administrator for Policy

U.S. Environmental Protection Agency

To: starfield.larry@epa.gov[starfield.larry@epa.gov]
From: Microsoft Outlook
Sent: Sun 5/21/2017 5:06:24 PM
Subject: Undeliverable: Enbridge Energy LP Application for Presidential Permit
Enbridge Energy LP Application for Presidential Permit



Your message to starfield.larry@epa.gov couldn't be delivered.

starfield.larry wasn't found at epa.gov.

dravis.samantha

Office 365

starfield.larry

Action Required

Recipient

Unknown To address

How to Fix It

The address may be misspelled or may not exist. Try one or more of the following:

- **Send the message again following these steps:** In Outlook, open **this non-delivery report (NDR)** and choose **Send Again** from the Report ribbon. In Outlook on the web, select this NDR, then select the link "To send this message again, click here." Then delete and retype the entire recipient address. If prompted with an Auto-Complete List suggestion don't select it. After typing the complete address, click Send.
- Contact the recipient (by phone, for example) to check that the address exists and is correct.
- The recipient may have set up email forwarding to an incorrect address. Ask them to check that any forwarding they've set up is working correctly.
- Clear the recipient Auto-Complete List in Outlook or Outlook on the web by following the steps in this article: [Fix email delivery issues for error code 5.1.10 in Office 365](#), and then send the message again. Retype the entire recipient address before selecting Send.

If the problem continues, forward this message to your email admin. If you're an email admin, refer to the More Info for Email Admins section below.

Was this helpful? [Send feedback to Microsoft.](#)

More Info for Email Admins

Status code: 550 5.1.10

This error occurs because the sender sent a message to an email address hosted by Office 365 but the address is incorrect or doesn't exist at the destination domain. The error is reported by the recipient domain's email server, but most often it must be fixed by the person who sent the message. If the steps in the **How to Fix It** section above don't fix the problem, and you're the email admin for the recipient, try one or more of the following:

The email address exists and is correct - Confirm that the recipient address exists, is correct, and is accepting messages.

Synchronize your directories - If you have a hybrid environment and are using directory synchronization make sure the recipient's email address is synced correctly in both Office 365 and in your on-premises directory.

Errant forwarding rule - Check for forwarding rules that aren't behaving as expected. Forwarding can be set up by an admin via mail flow rules or mailbox forwarding address settings, or by the recipient via the Inbox Rules feature.

Recipient has a valid license - Make sure the recipient has an Office 365 license assigned to them. The recipient's email admin can use the Office 365 admin center to assign a license (Users > Active Users > select the recipient > Assigned License > Edit).

Mail flow settings and MX records are not correct - Misconfigured mail flow or MX record settings can cause this error. Check your Office 365 mail flow settings to make sure your domain and any mail flow connectors are set up correctly. Also, work with your domain registrar to make sure the MX records for your domain are configured correctly.

For more information and additional tips to fix this issue, see [Fix email delivery issues for error code 5.1.10 in Office 365](#).

Original Message Details

Created Date: 5/21/2017 5:06:23 PM
Sender Address: dravis.samantha@epa.gov
Recipient Address: starfield.larry@epa.gov
Subject: Enbridge Energy LP Application for Presidential Permit

Error Details

Reported error: 550 5.1.10 RESOLVER.ADR.RecipientNotFound; Recipient not found by SMTP address lookup

DSN generated by: BY1PR09MB0407.namprd09.prod.outlook.com

Message Hops

	HOPTIME (UTC)	FROM	TO	WITH	RELAY TIME
1	5/21/2017 5:06:23 PM	BY1PR09MB0549.namprd09.prod.outlook.com	BY1PR09MB0549.namprd09.prod.outlook.com	BY1PR09MB0549.namprd09.prod.outlook.com	*

2 5/21/2017 BY1PR09MB0549.namprd01.prod.outlook.com [10.161.254.107] Microsoft SMTP Server (version=TLS1_2, cipher=TLS_ECDHE_RSA_WITH_AES_128_GCM_SHA256) 250 BY1PR09MB0549.namprd01.prod.outlook.com [10.161.254.107] 250 OK

Original Message Headers

```

Authentication-Results: epa.gov; dkim=none (message not signed)
header.d=none;epa.gov; dmarc=none action=none header.from=epa.gov;
Received: from BY1PR09MB0549.namprd09.prod.outlook.com (10.160.110.139) by
BY1PR09MB0407.namprd09.prod.outlook.com (10.160.106.147) with Microsoft SMTP
Server (version=TLS1_2, cipher=TLS_ECDHE_RSA_WITH_AES_128_CBC_SHA256_P256) id
15.1.1101.14; Sun, 21 May 2017 17:06:23 +0000
Received: from BY1PR09MB0549.namprd09.prod.outlook.com ([10.160.110.139]) by
BY1PR09MB0549.namprd09.prod.outlook.com ([10.160.110.139]) with mapi id
15.01.1101.019; Sun, 21 May 2017 17:06:23 +0000
Content-Type: application/ms-tnef; name="winmail.dat"
Content-Transfer-Encoding: binary
From: "Dravis, Samantha" <dravis.samantha@epa.gov>
To: "starfield.larry@epa.gov" <starfield.larry@epa.gov>, "Hope, Brian"
<Hope.Brian@epa.gov>
CC: "Bolen, Brittany" <bolen.brittany@epa.gov>, "Jackson, Ryan"
<jackson.ryan@epa.gov>
Subject: Enbridge Energy LP Application for Presidential Permit
Thread-Topic: Enbridge Energy LP Application for Presidential Permit
Thread-Index: AQHS01SSmmF445n6BEWTN2Lz+wX91A==
X-MS-Exchange-MessageSentRepresentingType: 1
Date: Sun, 21 May 2017 17:06:23 +0000
Message-ID: <9002C6D1-9F91-4676-B1B8-CD65E22F65E5@epa.gov>
Accept-Language: en-US
Content-Language: en-US
X-MS-Has-Attach:
X-MS-TNEF-Correlator: <9002C6D1-9F91-4676-B1B8-CD65E22F65E5@epa.gov>
MIME-Version: 1.0
X-Originating-IP: [2600:1000:b008:7dec:bc25:894b:72ed:b6c3]
X-MS-PublicTrafficType: Email
X-Microsoft-Exchange-Diagnostics:
1;BY1PR09MB0549;35:kqjfc9EhvVSJ09TyDuZqoPorOcWT2Vbh2Nd6rRrMu+7jl7awSCUhlKAWBad9acDLr5kSxYm
X-Forefront-Antispam-Report:
SFV:SKI;SCL:-1SFV:SKI;SFS:;DIR:INB;SFP:;SCL:-
1;SRVR:BY1PR09MB0407;H:BY1PR09MB0549.namprd09.prod.outlook.com;FPR:;SPF:None;LANG:en;
Return-Path: dravis.samantha@epa.gov
X-MS-TrafficTypeDiagnostic: BY1PR09MB0407:
X-MS-Office365-Filtering-Correlation-Id: 20368d4a-5b0d-4562-c4b9-08d4a06bb585
X-Microsoft-Antispam:
UriScan:;BCL:0;PCL:0;RULEID:(22001)(2017030254075)(201703131423075)(2017030311133
X-Microsoft-Exchange-Diagnostics:
1;BY1PR09MB0407;3:gtMbn3hKO8Tdxv79V90F2Uq/oSWwcy8byDSD5gAfQuDIzX3jyROpCTuglfjLV2
X-Microsoft-Exchange-Diagnostics:
1;BY1PR09MB0407;31:7TjujT4wssphuh5erZqeaZIcjJo86omCUpxk3FMM/66KE7mAGiPSXifbiGchh
X-Exchange-Antispam-Report-Test: UriScan:;
X-Exchange-Antispam-Report-CFA-Test:
BCL:0;PCL:0;RULEID:(9101524173)(601004)(2401047)(8121501046)(93006095)(93001095)
X-Microsoft-Exchange-Diagnostics:
1;BY1PR09MB0407;6:9sPXpdBScxVCKiRKghJNTRHU+U6DSYq4MieIQDoOZqowTpOsmkQgAF+MhbLQ3e
SpamDiagnosticOutput: 1:0
X-Microsoft-Exchange-Diagnostics:
1;BY1PR09MB0407;7:K9H0R2oVGNLyHWE8BirFyJK66w2GVH6z9OM5h3GkvpLnRSmjvRbgvLXHbv5KID
X-MS-Exchange-CrossTenant-OriginalArrivalTime: 21 May 2017 17:06:23.1318

```

(UTC)

X-MS-Exchange-CrossTenant-FromEntityHeader: Hosted

X-MS-Exchange-CrossTenant-Id: 88b378b3-6748-4867-acf9-76aacbeca6a7

X-MS-Exchange-Transport-CrossTenantHeadersStamped: BY1PR09MB0407

To: Samantha Dravis[Dravis.Samantha@epamail.epa.gov]; Brittany Bolen[Bolen.Brittany@epamail.epa.gov]
From: Microsoft Outlook
Sent: Mon 10/30/2017 9:46:27 PM
Subject: Undeliverable: Re: OP Policy Review - ORPM Office Director Approval Notification (SAN 5965 - Final / OMB Review / Review #1 / OAR - 'RFS Volume Standards - 2018 and BBD for 2019')
Re: OP Policy Review - ORPM Office Director Approval Notification (SAN 5965 - Final / OMB Review / Review #1 / OAR - 'RFS Volume Standards - 2018 and BBD for 2019')



Your message couldn't be delivered to multiple recipients.

The recipients weren't found at epamail.epa.gov.

dravis.samantha

Office 365

Recipients

Action Required

Recipients

Unknown To address

Couldn't deliver to the following recipients:

Dravis.Samantha@epamail.epa.gov, Bolen.Brittany@epamail.epa.gov

How to Fix It

The address may be misspelled or may not exist. Try one or more of the following:

- **Send the message again following these steps: In Outlook, open this non-delivery report (NDR) and choose Send Again** from the Report ribbon. In Outlook on the web, select this NDR, then select the link "To send this message again, click here." Then delete and retype the entire recipient address. If prompted with an Auto-Complete List suggestion don't select it. After typing the complete address, click Send.
- Contact the recipient (by phone, for example) to check that the address exists and is correct.
- The recipient may have set up email forwarding to an incorrect address. Ask them to check that any forwarding they've set up is working correctly.
- Clear the recipient Auto-Complete List in Outlook or Outlook on the web by following the steps in this article: [Fix email delivery issues for error code 5.1.10 in Office 365](#), and then send the message again. Retype the entire recipient address before selecting Send.

If the problem continues, forward this message to your email admin. If you're an email admin, refer to the More Info for Email Admins section below.

Was this helpful? [Send feedback to Microsoft.](#)

More Info for Email Admins

Status code: 550 5.1.10

This error occurs because the sender sent a message to an email address hosted by Office 365 but the address is incorrect or doesn't exist at the destination domain. The error is reported by the recipient domain's email server, but most often it must be fixed by the person who sent the message. If the steps in the **How to Fix It** section above don't fix the problem, and you're the email admin for the recipient, try one or more of the following:

The email address exists and is correct - Confirm that the recipient address exists, is correct, and is accepting messages.

Synchronize your directories - If you have a hybrid environment and are using directory synchronization make sure the recipient's email address is synced correctly in both Office 365 and in your on-premises directory.

Errant forwarding rule - Check for forwarding rules that aren't behaving as expected. Forwarding can be set up by an admin via mail flow rules or mailbox forwarding address settings, or by the recipient via the Inbox Rules feature.

Recipient has a valid license - Make sure the recipient has an Office 365 license assigned to them. The recipient's email admin can use the Office 365 admin center to assign a license (Users > Active Users > select the recipient > Assigned License > Edit).

Mail flow settings and MX records are not correct - Misconfigured mail flow or MX record settings can cause this error. Check your Office 365 mail flow settings to make sure your domain and any mail flow connectors are set up correctly. Also, work with your domain registrar to make sure the MX records for your domain are configured correctly.

For more information and additional tips to fix this issue, see [Fix email delivery issues for error code 5.1.10 in Office 365](#).

Original Message Details

Created Date: 10/30/2017 9:46:25 PM
Sender Address: dravis.samantha@epa.gov
Recipient Address: Dravis.Samantha@epamail.epa.gov,
Bolen.Brittany@epamail.epa.gov
Subject: Re: OP Policy Review - ORPM Office Director Approval
Notification (SAN 5965 - Final / OMB Review / Review #1 / OAR -
'RFS Volume Standards - 2018 and BBD for 2019')

Error Details

Reported error: 550 5.1.10 RESOLVER.ADR.RecipientNotFound; Recipient
Dravis.Samantha@epamail.epa.gov not found by SMTP
address lookup

DSN generated by:

Message Hops

HOPTIME (UTC)	FROM	TO	WITH	RELAY TIME
1 10/30/2017 9:46:25 PM	MWHPR09MB1469.namprd09.prod.outlook.com	MWHPR09MB1469.namprd09.prod.outlook.com	Microsoft SMTP Server (version=TLS1_2, cipher=TLS_ECDHE_RSA_WITH_AES_256_GCM_SHA384)	*
2 10/30/2017 9:46:26 PM	MWHPR09MB1469.namprd09.prod.outlook.com	MWHPR09MB1248.namprd09.prod.outlook.com	Microsoft SMTP Server (version=TLS1_2, cipher=TLS_ECDHE_RSA_WITH_AES_256_GCM_SHA384)	1 sec

Original Message Headers

Authentication-Results: epa.gov; dkim=none (message not signed)
 header.d=none;epa.gov; dmarc=none action=none header.from=epa.gov;
 Received: from MWHPR09MB1469.namprd09.prod.outlook.com (10.173.50.19) by
 MWHPR09MB1248.namprd09.prod.outlook.com (10.172.50.14) with Microsoft SMTP
 Server (version=TLS1_2, cipher=TLS_ECDHE_RSA_WITH_AES_256_CBC_SHA384_P256) id
 15.20.178.6; Mon, 30 Oct 2017 21:46:26 +0000
 Received: from MWHPR09MB1469.namprd09.prod.outlook.com ([10.173.50.19]) by
 MWHPR09MB1469.namprd09.prod.outlook.com ([10.173.50.19]) with mapi id
 15.20.0178.012; Mon, 30 Oct 2017 21:46:25 +0000
 Content-Type: application/ms-tnef; name="winmail.dat"
 Content-Transfer-Encoding: binary
 From: "Dravis, Samantha" <dravis.samantha@epa.gov>
 To: "Nickerson, William" <Nickerson.William@epa.gov>
 CC: Samantha Dravis <Dravis.Samantha@epamail.epa.gov>, Brittany Bolen
 <Bolen.Brittany@epamail.epa.gov>, "Kenny, Shannon"
 <Kenny.Shannon@epa.gov>,
 "Kime, Robin" <Kime.Robin@epa.gov>, "Pritchard, Eileen"
 <Pritchard.Eileen@epa.gov>, "Rees, Sarah" <rees.sarah@epa.gov>,
 "Corrales,
 Mark" <Corrales.Mark@epa.gov>, "Curry, Bridgid" <Curry.Bridgid@epa.gov>,
 "Owens, Nicole" <Owens.Nicole@epa.gov>, "Lamson, Amy"
 <Lamson.Amy@epa.gov>,
 "Jutras, Nathaniel" <Jutras.Nathaniel@epa.gov>
 Subject: Re: OP Policy Review - ORPM Office Director Approval Notification
 (SAN 5965 - Final / OMB Review / Review #1 / OAR - 'RFS Volume Standards -
 2018 and BBD for 2019')
 Thread-Topic: OP Policy Review - ORPM Office Director Approval Notification
 (SAN 5965 - Final / OMB Review / Review #1 / OAR - 'RFS Volume Standards -
 2018 and BBD for 2019')
 Thread-Index: AQHTUcfEQiTYwNT4zE2wExdVlQJw8qL87YGR
 Date: Mon, 30 Oct 2017 21:46:25 +0000
 Message-ID: <FAD497C8-B641-4B52-9169-99A595D3A5C3@epa.gov>
 References: <OF00F2E860.9EC1EB0C-ON852581C9.007715D5-
 852581C9.00773CA4@epamail.epa.gov>
 In-Reply-To: <OF00F2E860.9EC1EB0C-ON852581C9.007715D5-
 852581C9.00773CA4@epamail.epa.gov>
 Accept-Language: en-US
 Content-Language: en-US
 X-MS-Has-Attach: yes
 X-MS-TNEF-Correlator: <FAD497C8-B641-4B52-9169-99A595D3A5C3@epa.gov>
 MIME-Version: 1.0
 X-Originating-IP: [2600:1003:b01c:d397:4d23:996e:40b9:1135]

X-MS-PublicTrafficType: Email
X-Microsoft-Exchange-Diagnostics:
1;MWHPR09MB1469;35:oM8OZTvC7uglhApu2zsdctAoxu61LLmKpjXlbNCow0dx5qtVVvFBGQA3UQ+ZaYRE7Z0YOK5
X-MS-Exchange-Antispam-SRFA-Diagnostics: SSOS;SSOR;
X-Forefront-Antispam-Report:
SFV:SKI;SCL:-1;SFV:SKI;SFS:;DIR:INB;SFP:;SCL:-
1;SRVR:MWHPR09MB1248;H:MWHPR09MB1469.namprd09.prod.outlook.com;FPR:;SPF:None;LANG:en;
Return-Path: dravis.samantha@epa.gov
X-MS-Office365-Filtering-Correlation-Id: 49a772f6-d122-4e99-26c5-08d51fdfab39
X-Microsoft-Antispam:
UriScan:;BCL:0;PCL:0;RULEID:(22001)(4534020)(4602075)(2017052603199)(49563074);S
X-Microsoft-Exchange-Diagnostics:
1;MWHPR09MB1248;3:UKMovNlRdpOa4kyeAPKhVrseu/PvR/jLMC1NGSJN0HbxG4PuvWJolsEiMzlo5m
X-MS-TrafficTypeDiagnostic: MWHPR09MB1248:
X-Exchange-Antispam-Report-Test: UriScan:(229425074694992);
X-Exchange-Antispam-Report-CFA-Test:
BCL:0;PCL:0;RULEID:(100000700101)(100105000095)(100000701101)(100105300095)(1000
X-Microsoft-Exchange-Diagnostics:
1;MWHPR09MB1248;4:43qNbqkFPKMvLcXdfUH+ZM+9KJE24XzAc/kPXlXTFRlgVr+SDjmiSyjyX6eOEAE
X-Microsoft-Exchange-Diagnostics:
1;MWHPR09MB1248;5:G2CUzKJbVVLc5uUcJMkaOsMHvDqNSY4VPG0sK3lojp10KDvvHTxhWbUtxDa3qE
SpamDiagnosticOutput: 1:0
X-MS-Exchange-CrossTenant-OriginalArrivalTime: 30 Oct 2017 21:46:25.2048
(UTC)
X-MS-Exchange-CrossTenant-FromEntityHeader: Hosted
X-MS-Exchange-CrossTenant-Id: 88b378b3-6748-4867-acf9-76aacbeca6a7
X-MS-Exchange-CrossTenant-Network-Message-Id: 49a772f6-d122-4e99-26c5-
08d51fdfab39
X-MS-Exchange-Transport-CrossTenantHeadersStamped: MWHPR09MB1248

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Wed 11/29/2017 4:34:37 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

Your Vch VCH166172 was just stamped AUTHORIZED by
WOODEN-AGUILAR, HELENA E.

You can access ConcurGov at: <https://cge.concursolutions.com>



To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Concur Travel
Sent: Thur 10/19/2017 4:16:38 PM
Subject: E-mail Air Availability/Fare Quote

CAROLYN Rena INGE (INGE.CAROLYN@EPA.GOV) has sent you the following:

Washington, DC To New Orleans, LA

Thu, Oct 26 - Fri, Oct 27

DEPART

Thu, Oct 26 – Washington, DC to New Orleans, LA / 52m layover in Atlanta, GA

Result 31	03:00p DCA	04:57p ATL	Nonstop	Economy
Delta	Delta			
	05:49p ATL	06:24p MSY	Nonstop	Economy
	Delta			

4 hours 24 minutes / Delta 151, Delta 811 - View seats
Airbus Industrie A321, Boeing 757-200 (Apollo)

4 hours 24 minutes / Delta 151, Delta 811 - View seats
Airbus Industrie A321, Boeing 757-200 (Apollo)

RETURN

Fri, Oct 27 – New Orleans, LA to Washington, DC / 1h 43m layover in Atlanta, GA

Result 32	05:55p MSY	08:22p ATL	Nonstop	Economy
Delta	Delta			
	10:05p ATL	11:46p DCA	Nonstop	Economy
	Delta			

4 hours 51 minutes / Delta 1277, Delta 2612 - View seats
Boeing 757-200, Airbus Industrie A320-100/200 (Apollo)

4 hours 51 minutes / Delta 1277, Delta 2612 - View seats
Boeing 757-200, Airbus Industrie A320-100/200 (Apollo)

New Orleans, LA - Fri, Oct 27

Filter results by flight or train number

Sorted By:
 Preference
 Depart - Earliest
 Depart - Latest
 Arrival - Earliest
 Arrival - Latest
 Carrier - A-Z
 Carrier - Z-A
 Duration
 Stops
 Emissions
 Custom
 Custom

Carrier	Depart	Arrive	Stops	Class	Price
Result 31 Delta	05:50p MSY	09:22p DTW	Nonstop	Economy	
	Delta 10:00p DTW	11:34p DCA	Nonstop	Economy	
	Delta				
	4h 44m / Delta 1667, Delta 551 - View seats McDonnell Douglas MD-85, Airbus Industrie A320-100/200 / 572 lbs CO ₂ (Apollo)				
	4h 44m / Delta 1667, Delta 551 - View seats McDonnell Douglas MD-85, Airbus Industrie A320-100/200 / 572 lbs CO ₂ (Apollo)				
Result 32 Delta	05:55p MSY	08:22p ATL	Nonstop	Economy	
	Delta 10:05p ATL	11:46p DCA	Nonstop	Economy	
	Delta				
	4h 51m / Delta 1277, Delta 2612 - View seats Boeing 757-200, Airbus Industrie A320-100/200 (Apollo)				
	4h 51m / Delta 1277, Delta 2612 - View seats Boeing 757-200, Airbus Industrie A320-100/200 (Apollo)				
Result 33 American Airlines	06:00p MSY	08:58p CLT	Nonstop	Class of Service Economy Business Economy	

American Airlines

10:12p CLT 11:30p DCA Nonstop

American Airlines

Govt. Contract Carrier **4h 30m** / American Airlines 2017, American Airlines 1987 - View seats
Airbus Industrie A319 (Apollo)

Govt. Contract Carrier

4h 30m / American Airlines 2017, American Airlines 1987 - View seats
Airbus Industrie A319 (Apollo)

Result 34 06:05p MSY 08:20p MDW Nonstop Economy
Southwest

Southwest
09:15p MDW 11:55p DCA Nonstop
Southwest

Govt. Contract Carrier **4h 50m** / Southwest 6561, Southwest 654
612 lbs CO₂ (Southwest)

Govt. Contract Carrier

4h 50m / Southwest 6561, Southwest 654
612 lbs CO₂ (Southwest)

Result 35 07:25p MSY 08:50p BNA Nonstop Economy
Southwest

Southwest
09:25p BNA 11:55p DCA Nonstop
Southwest

Govt. Contract Carrier **3h 30m** / Southwest 40, Southwest 5003
443 lbs CO₂ (Southwest)

Govt. Contract Carrier

3h 30m / Southwest 40, Southwest 5003
443 lbs CO₂ (Southwest)

Result 36 08:10p MSY 11:01p FLL Nonstop Economy

Spirit Airlines				
Result 36	Multiple			
American Airlines	06:54a MIA	09:29a DCA	Nonstop	Class of Service Economy Business Economy
	Multiple			
12h 19m / Spirit Airlines 680, American Airlines 2347 - View seats Arrival and departure airports are different; Airbus Industrie A319, Boeing 737-800 (Apollo)				
12h 19m / Spirit Airlines 680, American Airlines 2347 - View seats Arrival and departure airports are different; Airbus Industrie A319, Boeing 737-800 (Apollo)				
Result 37	05:20p MSY	07:58p ORD	Nonstop	Economy
United	United			
	07:00a ORD	09:53a DCA	Nonstop	
	United			
Govt. Contract Carrier	15h 33m / United 5888, United 1504 - View seats E7W, Airbus Industrie A319 / 622 lbs CO ₂ (Apollo)			
Govt. Contract Carrier				
15h 33m / United 5888, United 1504 - View seats E7W, Airbus Industrie A319 / 622 lbs CO ₂ (Apollo)				
Result 38	03:10p MSY	05:39p ATL	Nonstop	Economy
Delta	Multiple			
Result 38				Class of Service
American Airlines	08:15p ATL	09:32p CLT	Nonstop	Economy Business Economy
	Multiple			
Result 38				Class of Service
American Airlines	10:12p CLT	11:30p DCA	Nonstop	Economy Business Economy
	Multiple			
7h 20m / Delta 1951, American Airlines 5328, American Airlines 1987 - View seats				

Boeing 757-200, Canadair Regional Jet 900, Airbus Industrie A319
(Apollo)

7h 20m / Delta 1951, American Airlines 5328, American Airlines 1987 - View seats
Boeing 757-200, Canadair Regional Jet 900, Airbus Industrie A319 (Apollo)

To: Dravis, Samantha[dravis.samantha@epa.gov]; Davis, Gail[Davis.Gail@epa.gov]
Cc: Inge, Carolyn[Inge.Carolyn@epa.gov]; EPA@BCDTRAVEL.COM[EPA@BCDTRAVEL.COM];
Kime, Robin[Kime.Robin@epa.gov]
From: EPA@BCDTRAVEL.COM
Sent: Fri 9/29/2017 2:55:16 AM
Subject: Ticket Refund Notification for DRAVIS/SAMANTHA K - Record Locator M5VGZ4

Record Locator: M5VGZ4

DRAVIS/SAMANTHA K,

The following airline ticket(s) have been submitted to the airline(s) for credit:

Ticket 0018611710946 on American Airlines in the amount of 55.20 on September 28, 2017.

Please allow 4-6 weeks for processing. All refunds are subject to airline audit. Credit will be applied to the original form of payment.

Please note that if a separate transaction fee was assessed for your ticket(s), that amount is not included in the refund request; it will require submission on your expense report. If transaction fees are billed centrally for your corporation, then no action is required.

Should you have additional questions or concerns, please contact your BCD Travel Department.

We appreciate your business.

BCD Travel acts only as an agent for the airlines, hotels, bus companies, railroads, tour operators, cruise lines, car rental companies, and other similar third parties providing accommodations, transportation, or other meeting and travel related services ("Suppliers"). Suppliers are independent and do not act for or on behalf of BCD Travel, are not employees of BCD Travel, and do not have a joint venture or partnership with BCD Travel. Suppliers have their own terms and conditions for the services they provide, and you agree to abide by the terms and conditions set forth in any and all documents for any such Supplier services, including, without limitation, all cancellation fees. By utilizing the services represented by this itinerary, you agree to the foregoing and also agree that neither BCD Travel or its parent, affiliates, subsidiaries, partners, agents, and their respective officers, directors, employees, and representatives shall be or become liable for any loss, cost, expense, injury, accident, or damage to person or property resulting directly or indirectly from (i) the acts or omissions of Suppliers, including, but not limited to, delays or cancellation of services, cessation of operations,

breakdown in machinery or equipment, or changes in fares, itineraries, or schedules; and/or (ii) acts of God, dangers incident to the sea, fires, acts of government or other authorities, wars, acts of terrorism, civil unrest, strikes, riots, thefts, pilferage, epidemics, quarantines, other diseases, climatic aberrations, or from any other cause beyond BCD Travel's control. Please see additional terms and conditions related to this itinerary at [Terms and Conditions](#).

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: quarantine@messaging.microsoft.com
Sent: Sat 11/18/2017 1:16:13 AM
Subject: Spam Notification: 4 New Messages

Dear dravis.samantha@epa.gov:

You have 4 new spam-quarantined messages as of Nov 18, 2017 12:00 AM (UTC) which are listed below along with the actions that can be taken:

Release to Inbox: Send the message to your Inbox.

Report as Not Junk: Send a copy of the message to Microsoft for analysis.

Sender	Subject	Date (UTC)	Size Release	Report
"ealerts@eenews.net" <ealerts@eenews.net>	November 17 -- Climatewire is ready	Nov 17, 2017 7:48:25 PM	78625 to Inbox	Report as Not Junk
"news@virtualizationwebinars.com" <news@virtualizationwebinars.com>	Take the Survey for Your Chance to Win an iPhone X!	Nov 17, 2017 7:36:55 PM	39655 to Inbox	Report as Not Junk
"news@virtualizationwebinars.com" <news@virtualizationwebinars.com>	Which HCI Solution is Right for You? Nutanix NX or Dell/EMC VxRail	Nov 17, 2017 7:32:38 PM	72248 to Inbox	Report as Not Junk
"no-reply@commerciallawwebadvisors.com" <no-reply@commerciallawwebadvisors.com>	Psychiatric Disabilities: How to Accommodate & Reduce Employer Risk and Liability.	Nov 17, 2017 6:54:02 PM	63402 to Inbox	Report as Not Junk

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Mon 11/27/2017 1:14:26 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

Your Auth AUTH230712-1 was just stamped AUTHORIZED by
WOODEN-AGUILAR, HELENA E.

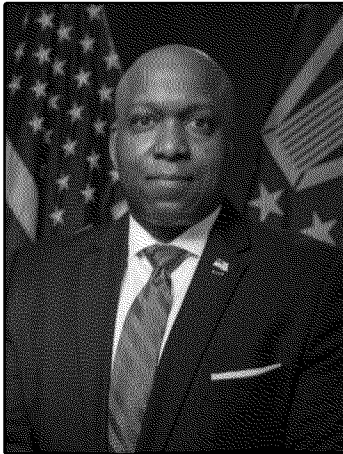
You can access ConcurGov at: <https://cge.concursolutions.com>





EPA

United States
Environmental Protection
Agency



Colonel (Retired) Reginald E. Allen is a member of the United States Government Senior Executive Service (SES), serving as the Acting Deputy Chief of Staff for the US Environmental Protection Agency HQ in Washington, DC.

Prior to his SES selection in 2015, he served 30 years as an active duty combat arms officer in the United States Army. His last assignment was as the Special Assistant to the Director, Joint Improvised Explosive Device (IED) Defeat Organization, where he led a large interagency task force (17 agencies) to reduce the effects of improvised explosives and precursors supporting Defense Department actions to defeat the IED as a weapon of strategic influence.

COL (R) Allen was born in New York City, and was commissioned a second lieutenant of Cavalry in 1985. He served in numerous command, staff and leadership assignments around the world. His military career highlights include becoming the first African-American commander of a United States Cavalry regiment in the then 236-year history of the United States Army. In 2009, he assumed command of the 3d Armored Cavalry Regiment, the Brave Rifles. He deployed the Regiment in 2010, on its 4th combat deployment in Operation Iraqi Freedom/New Dawn in Iraq. The 8000-person Regimental Combat Team conducted a year of combat and training operations helping to set the conditions for an honorable US forces exit from Iraq at the end of 2011.

COL (R) Allen's other major command was during the beginning of Operation Iraq Freedom in 2003. In June 2003, he assumed command of 1st Squadron, 10th United States Cavalry, the Buffalo Soldiers, on the Iran-Iraq Border. He became only the second African-American to command a squadron of the historic Buffalo Soldiers, nearly a century after the first African-American commander, the distinguished Colonel Charles Young. Colonel Young ably commanded the 2nd squadron, 10th United States Cavalry during the 1916 Punitive Expedition into Mexico. The 10th Cavalry was one of four all-black units formed after the Civil War in 1866. The modern Buffalo Soldiers in 2003 conducted a year of combat operations in Iraq. 1st Squadron, 10th United States Cavalry consisted of three battalion size units and over 2100 soldiers at the height of operations, the largest battalion level combat formation in Iraq. COL (R) Allen led the Armored combat force in the operation that captured Saddam Hussein, secured the Iran-Iraq border, eastern Tikrit, and later Balad Joint Air Base then the largest concentration of US Soldiers in Iraq.

In 2012, COL (R) Allen became the Chief of Staff to the Under Secretary/Chief Management Officer of the United States Army. In that role, he served as a principle military advisor providing advice and recommendations on all matters spanning the depth and breadth of Department of Army/Department of Defense activities.

COL (R) Allen holds a Master of Science in National Security Strategy from the National War College, a Master of Arts in Education from the University of Louisville and a Bachelor's of Science in Business Administration from North Carolina A&T University. COL (R) Allen is a graduate of the United Kingdom Ministry of Defense Higher Command Course in London.

COL (R) Allen was awarded The Legion of Merit four times; the Bronze Star three times; the Defense Meritorious Service Medal twice; and the Army Meritorious Service Medal seven times.

United States Environmental Protection Agency Headquarters, Washington DC



2017 VETERANS DAY COMMEMORATION

NOVEMBER 8TH AT 10:30 A.M.

William Jefferson Clinton East • Room 1153

To Care for Him Who Shall Have Been Borne The Battle



KEYNOTE SPEAKER:

Colonel (Retired) Reginald Allen

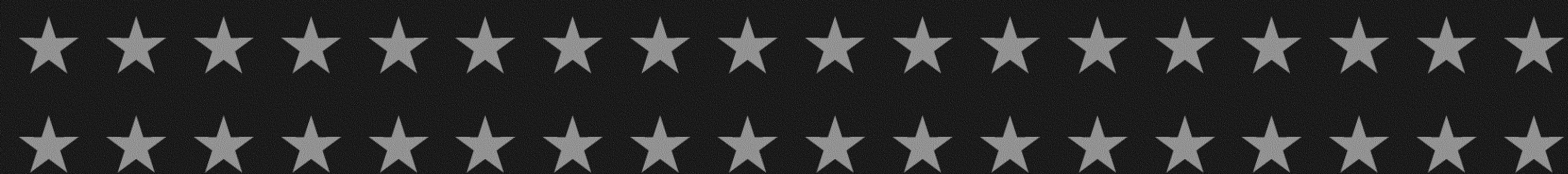
Director of the Office of Administrative and
Executive Services in the Office of the Administrator

The first African-American commander of a United States Cavalry regiment in the history of the United States Army, the second African-American to command a squadron of the historic Buffalo Soldiers and led the Armored combat force in the operation that captured Saddam Hussein.

For additional information on this event, please contact
Dr. Lester C. Facey at 202-566-1321 or facey.lester@epa.gov

PROGRAM PRESENTED BY OFFICE OF ADMINISTRATION
AND RESOURCES MANAGEMENT

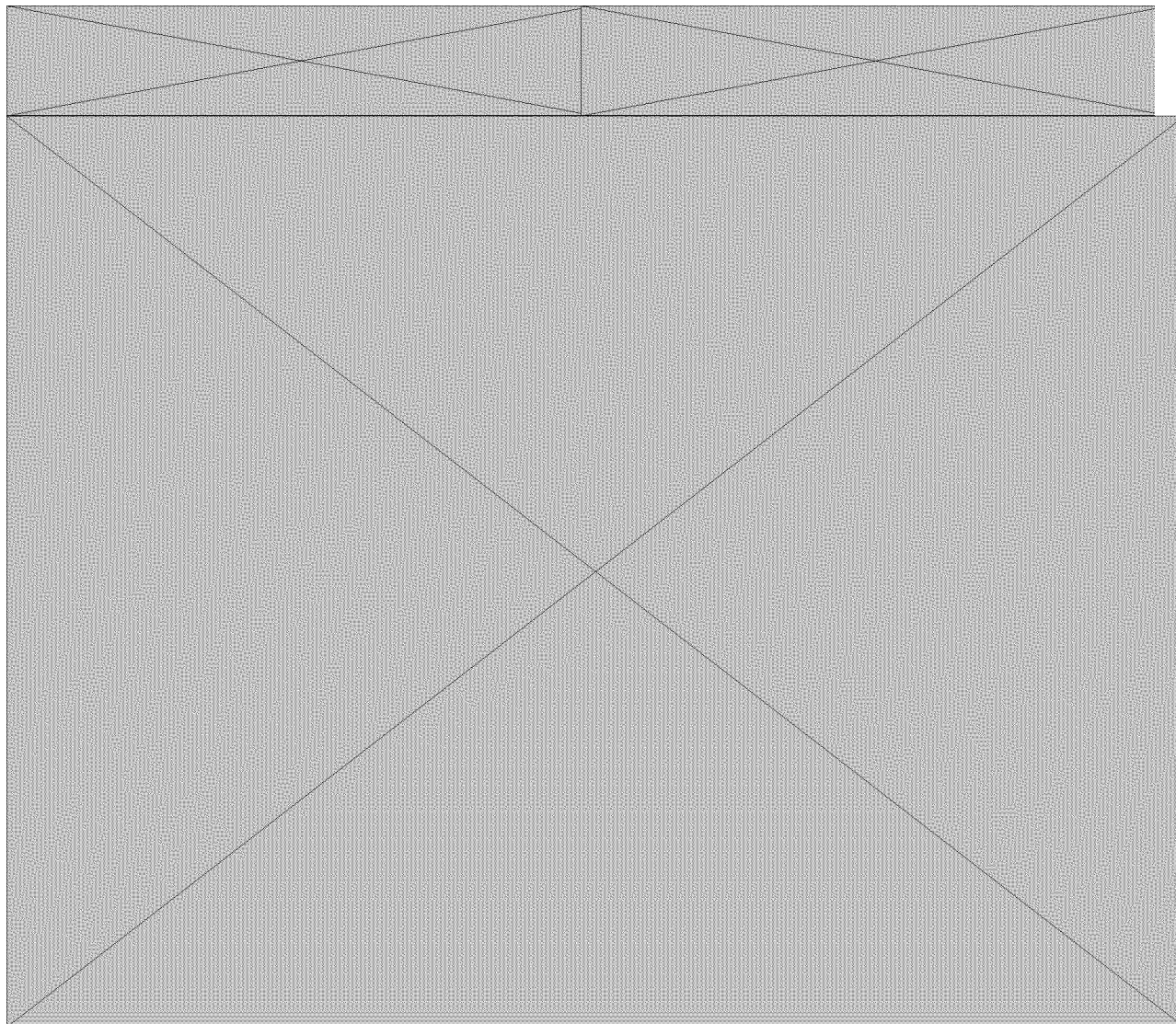
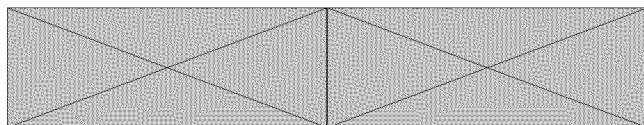
PEOPLE NEEDING REASONABLE ACCOMODATIONS
SHOULD CONTACT KRISTIN P. TROPP AT
(202) 559-0006 or TROPP.KRISTIN@EPA.GOV

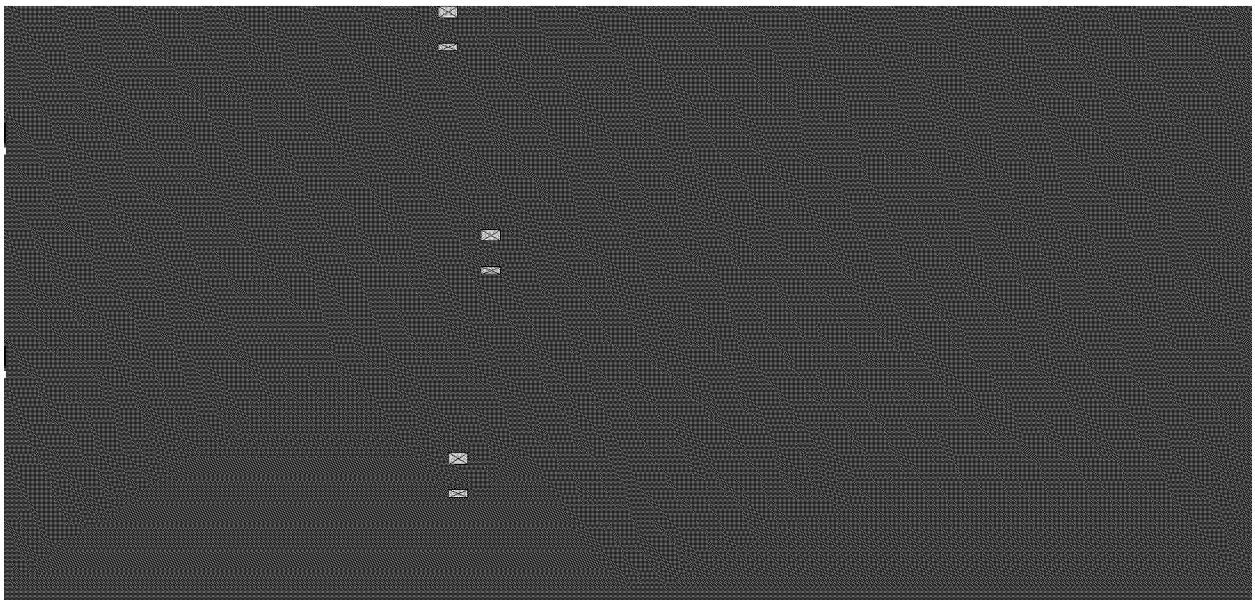
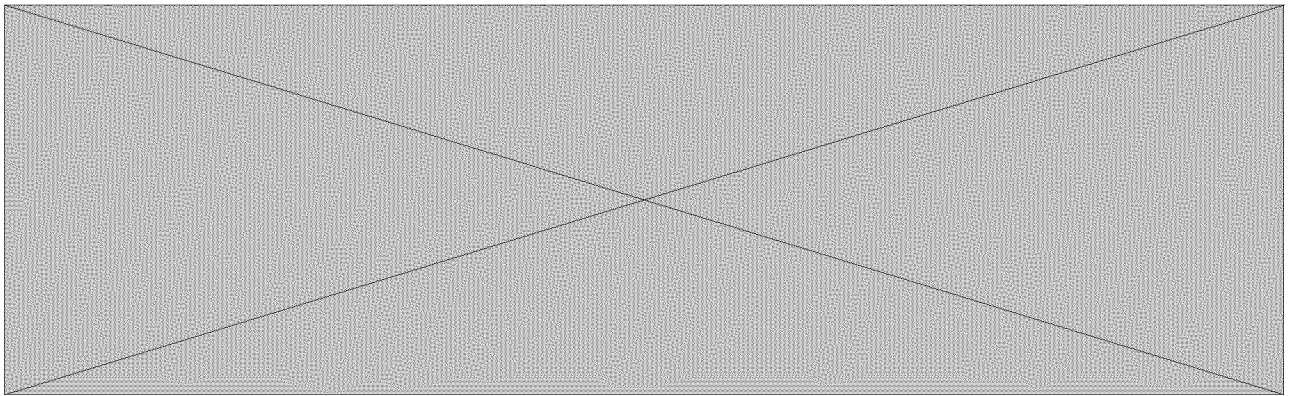
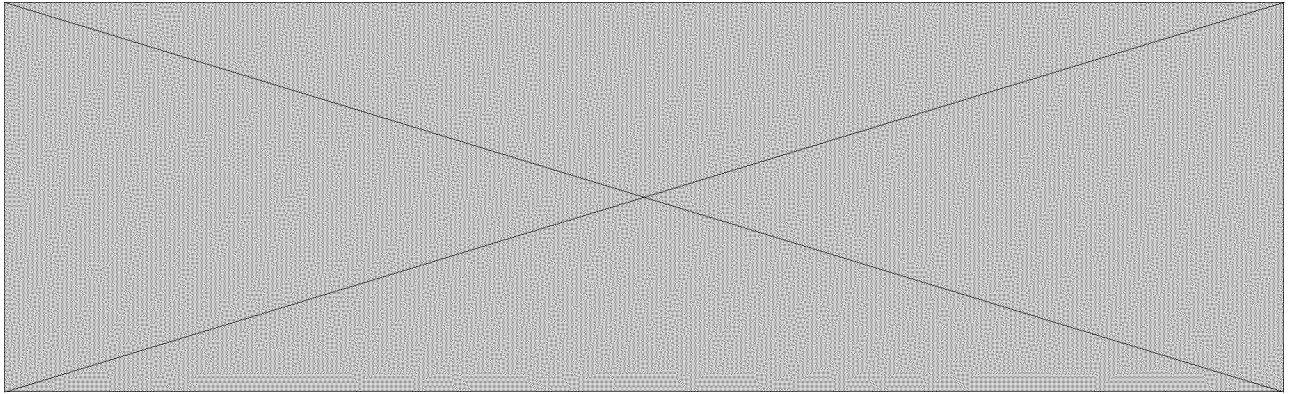


To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Hilton Honors
Sent: Tue 10/24/2017 8:36:47 PM
Subject: [SPAM] Take our quiz BRITTANY: What's your travel style?









Account# 745537106.

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[2017|R05|B01|M02|E02|V13|CORE9482|TueQuiz|H01|EN|Week6](#)

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Tue 10/24/2017 8:31:39 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

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COX, ANGELA D.

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□

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: quarantine@messaging.microsoft.com
Sent: Sat 10/7/2017 1:17:37 AM
Subject: Spam Notification: 1 New Messages

Dear dravis.samantha@epa.gov:

You have 1 new spam-quarantined messages as of Oct 7, 2017 12:00 AM (UTC) which are listed below along with the actions that can be taken:

Release to Inbox: Send the message to your Inbox.

Report as Not Junk: Send a copy of the message to Microsoft for analysis.

Sender	Subject	Date (UTC)	Size	Release Report
"no-reply@commerciallawwebadvisors.com"	Employment and Labor Issues	Oct 6, 2017 5:07 PM	65074B	to as
<no-reply@commerciallawwebadvisors.com>	House Counsel: Understanding the Wide Range of Legal Traps.			Inbox Not Junk

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: OpenTable | Central Michel Richard Reservations
Sent: Mon 9/25/2017 2:44:34 PM
Subject: Your Reservation Confirmation for Central Michel Richard

Reservation confirmed
Thanks for using OpenTable!

Central Michel Richard

Table for 2 on **Tuesday, September 26, 2017 at 12:15 pm**

Name: Samantha Dravis
Confirmation #: 789027317

See menu | Get directions
1001 Pennsylvania Ave., NW
Washington, DC 20004
(202) 626-0015



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Cancel

Please keep this email. Without an OpenTable account, it's the only way to manage your reservation. To create a free OpenTable account please click here.

Get ready to dine out!

Here are a few messages from the restaurant.

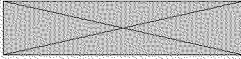
You are confirmed

Thank you for choosing Central Michel Richard. **Manage your reservations anywhere**

Join us on Facebook and Twitter @CentralMR for news and event info. With our apps, you can discover, reserve, and manage

Sign-up for Central's email newsletter at www.centralmichelrichard.com. restaurant reservations — anytime, anywhere.

Bon appetit!



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59c116514577-af7f-c02e102d

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: quarantine@messaging.microsoft.com
Sent: Sat 11/25/2017 1:16:23 AM
Subject: Spam Notification: 1 New Messages

Dear dravis.samantha@epa.gov:

You have 1 new spam-quarantined messages as of Nov 25, 2017 12:00 AM (UTC) which are listed below along with the actions that can be taken:

Release to Inbox: Send the message to your Inbox.

Report as Not Junk: Send a copy of the message to Microsoft for analysis.

Sender	Subject	Date (UTC)	Size	Release Report
"no-reply@commerciallawwebadviser.com"	Hiring Employees in Canada or Mexico? Employment and Labor Law Issues You Need to Know	Nov 24, 2017 6:49 PM	17 KB	to Inbox as Not Junk

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Fri 10/6/2017 9:43:55 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

Your Auth AUTH223133-1 was just stamped APPROVED by
SMOOT, NICOLE VERONICA.

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To: Richardson, RobinH[Richardson.RobinH@epa.gov]; Bowles, Jack[Bowles.Jack@epa.gov]; Hannon, Arnita[Hannon.Arnita@epa.gov]; Cheatham-Strickland, Latonia[Cheatham-Strickland.Latonia@epa.gov]; Rodrick, Christian[rodrick.christian@epa.gov]; Palich, Christian[palich.christian@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; Cory, Preston (Katherine)[Cory.Preston@epa.gov]; Matthews, Demond[matthews.demond@epa.gov]; Cook-Shyovitz, Becky[Cook-Shyovitz.Becky@epa.gov]; Wagner, Kenneth[wagner.kenneth@epa.gov]; 'gerry.baker@iogcc.state.ok.us'[gerry.baker@iogcc.state.ok.us]; Julie Ufner (jufner@naco.org)[jufner@naco.org]; Thundiyil, Karen[Thundiyil.Karen@epa.gov]; Haman, Patricia[Haman.Patricia@epa.gov]
From: Hanson, Andrew
Sent: Fri 12/1/2017 9:36:48 PM
Subject: FW: PHOTOS: EPA Administrator Pruitt Makes Stops in Iowa

Say it with me..... **Ne-VAY-da**, Iowa.

From: EPA Press Office [mailto:press=epa.gov@cmail19.com] **On Behalf Of** EPA Press Office
Sent: Friday, December 01, 2017 4:15 PM
To: Hanson, Andrew <Hanson.Andrew@epa.gov>
Subject: PHOTOS: EPA Administrator Pruitt Makes Stops in Iowa

PHOTOS: EPA Administrator Pruitt Makes Stops in Iowa

Nevada, Iowa (December 1, 2017) — Today, U.S. Environmental Protection Agency (EPA) Administrator Scott Pruitt visited Iowa and met with the Iowa Association of Electric Cooperatives (IAEC), state officials, and farmers to discuss ongoing partnerships with the Agency.

"I was encouraged by the open dialogue with members of the electric cooperatives, Governor Reynolds, and Iowa farmers," **said EPA Administrator Scott Pruitt.** "We must continue to strengthen our partnerships with state and local leaders to further our goals of bringing regulatory certainty and clarity for Iowa and across the country."

Administrator Pruitt started the day at the IAEC annual meeting where he addressed more than 500 leaders from across the state about EPA's proposal to repeal the Clean Power Plan (CPP) and proposal to rescind the 2015 "Waters of the United States" (WOTUS) rule.

"We were honored to have Administrator Pruitt address our 500 attendees during our statewide annual meeting this morning," **remarked Chuck Soderberg, executive vice president of the Iowa Association of Electric Cooperatives.** "Iowa's not-for-profit electric cooperatives are committed to providing power that is safe, reliable, affordable and environmentally responsible. Hearing from Administrator Pruitt today made us feel confident the EPA is listening to our needs and concerns. We commend him for working to provide a common-sense regulatory framework that gives electric co-ops flexibility and certainty to meet the needs of our member-owners."

Following the electric cooperatives meeting, Administrator Pruitt met with over 150 Iowa farmers at a farm in Nevada. The dialogue was focused on the WOTUS rule, long-term plans for the Renewable Fuel Standards (RFS) program, and EPA's new standards for the use of the pesticide dicamba.

Governor Kim Reynolds (R-IA) and other state officials joined Administrator Pruitt for the discussion.

EPA Administrator Scott Pruitt meets with members of the Iowa Association of Electric Cooperatives.

Chuck Soderberg, executive vice president of the Iowa Association of Electric Cooperatives, interviews EPA Administrator Scott Pruitt at the annual IAEC meeting.

EPA Administrator Scott Pruitt addresses local Future Farmers of America students in Nevada, Iowa.

<http://usenvironmentalprotectionagency.cmail19.com/t/d-l-uktlutk-alyjuglr-r/>

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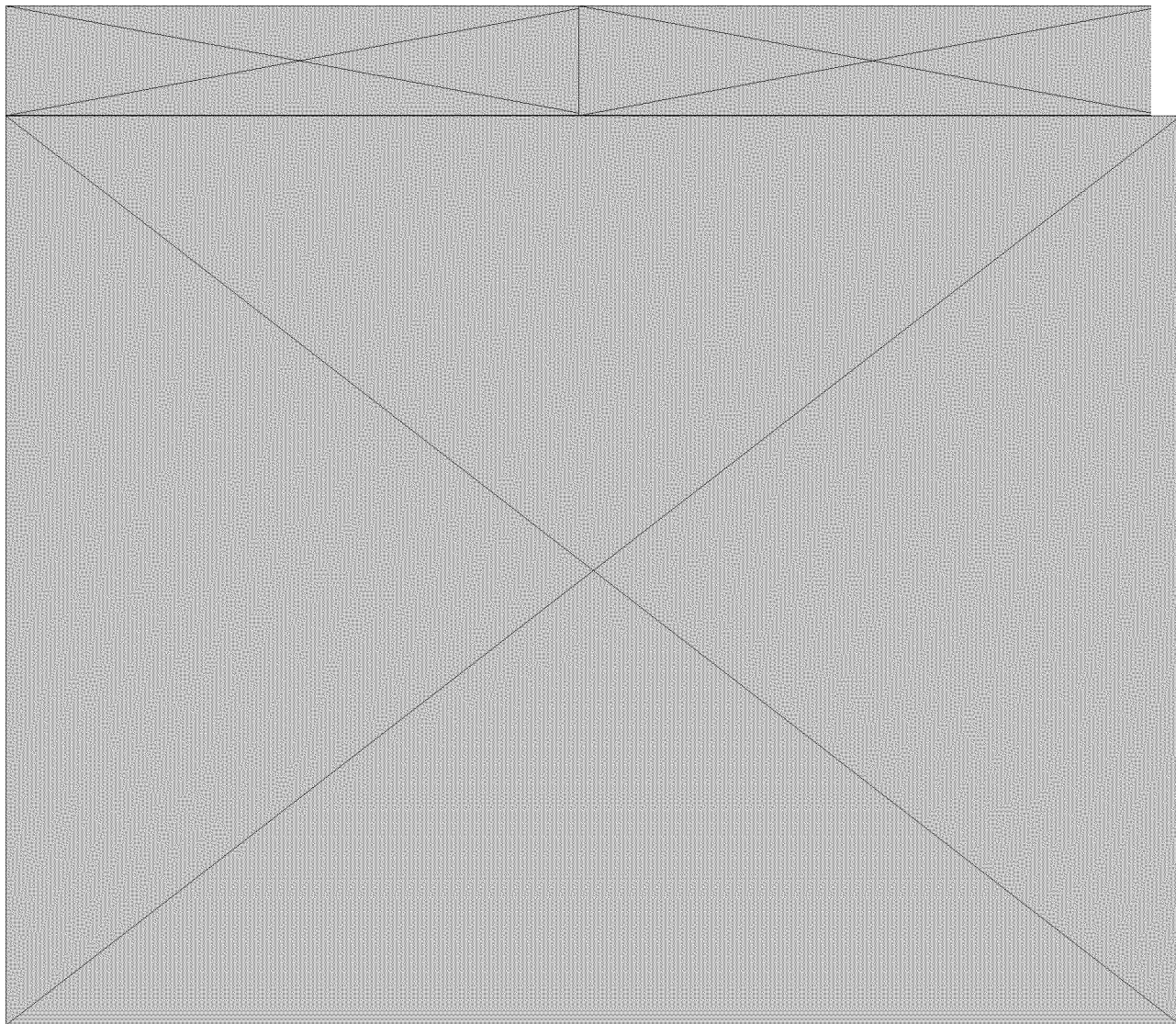
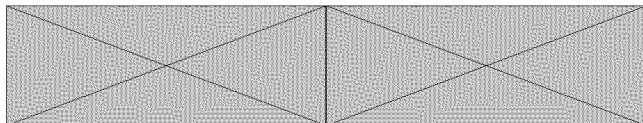
U.S. Environmental Protection Agency
1200 Pennsylvania Avenue Northwest
Washington, D.C. 20004

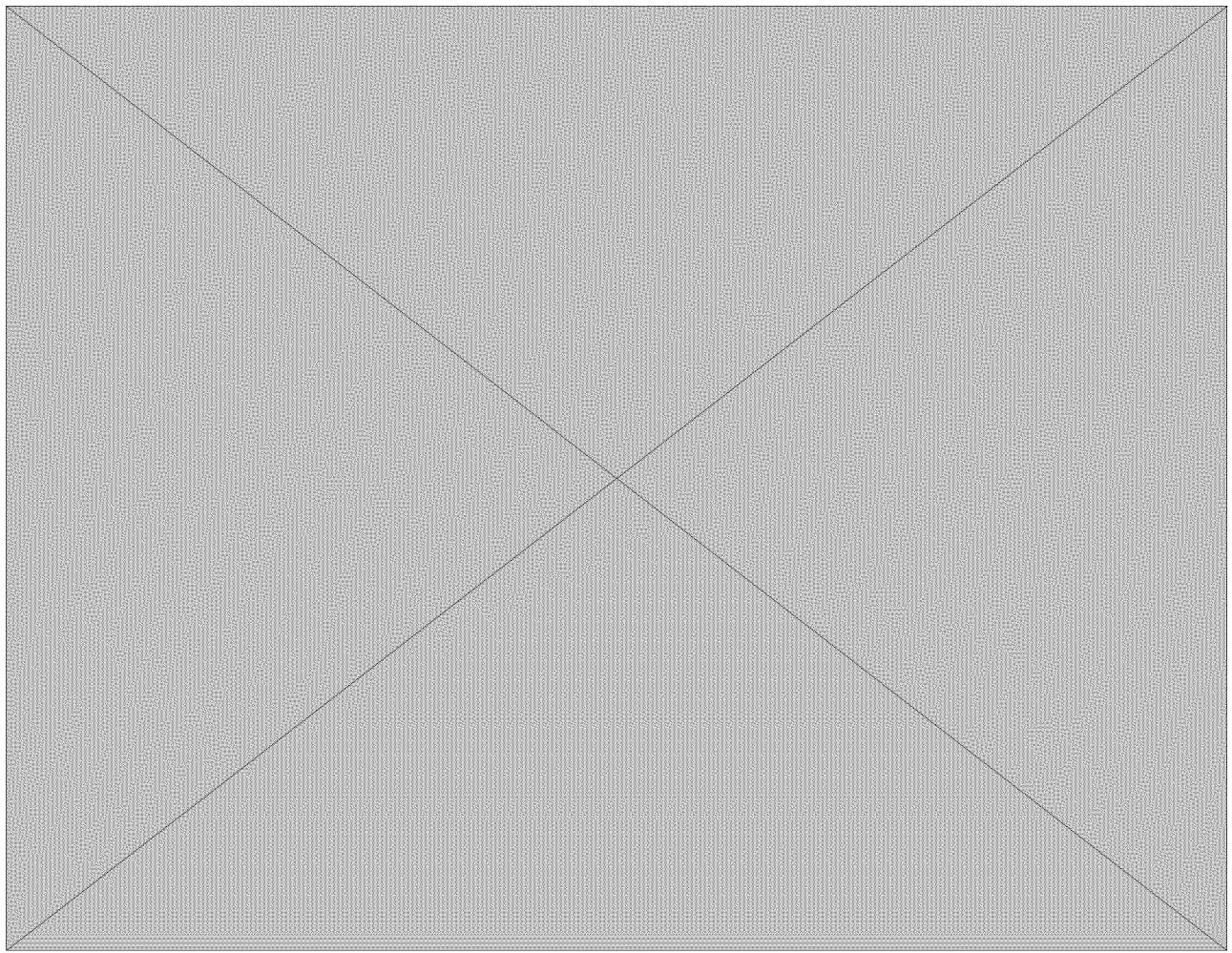
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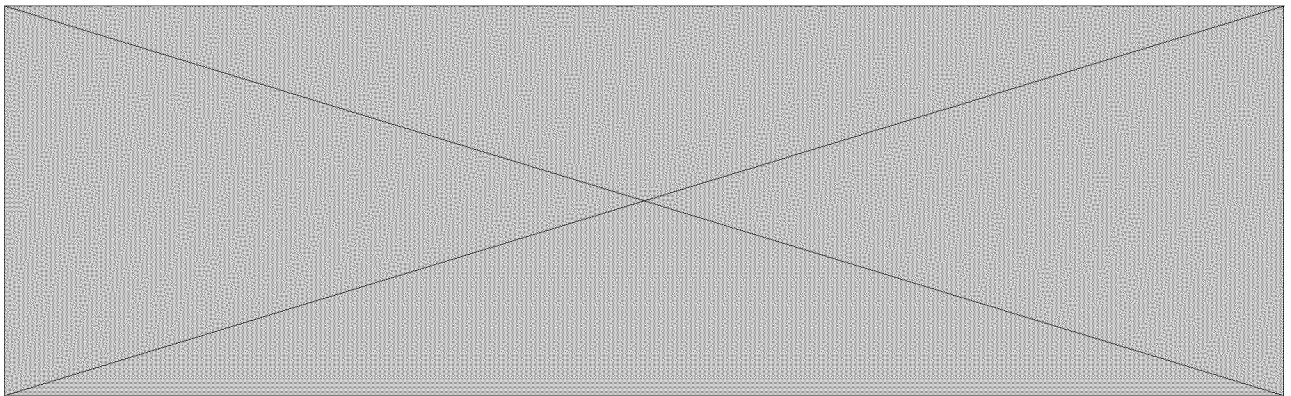
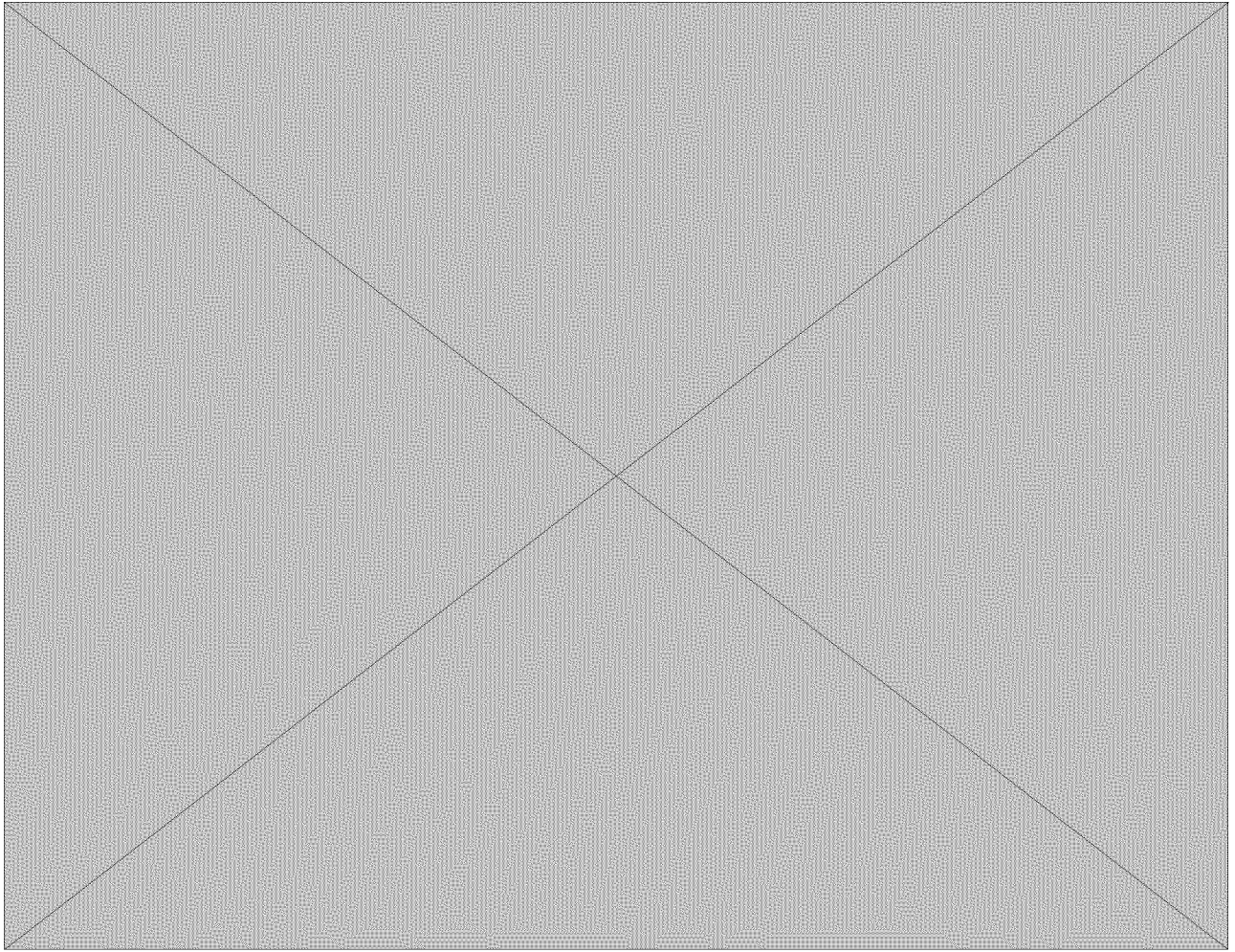
To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Hilton Honors
Sent: Tue 10/10/2017 10:12:44 PM
Subject: [SPAM] BRITTANY, Points = Free Nights, Access & More!

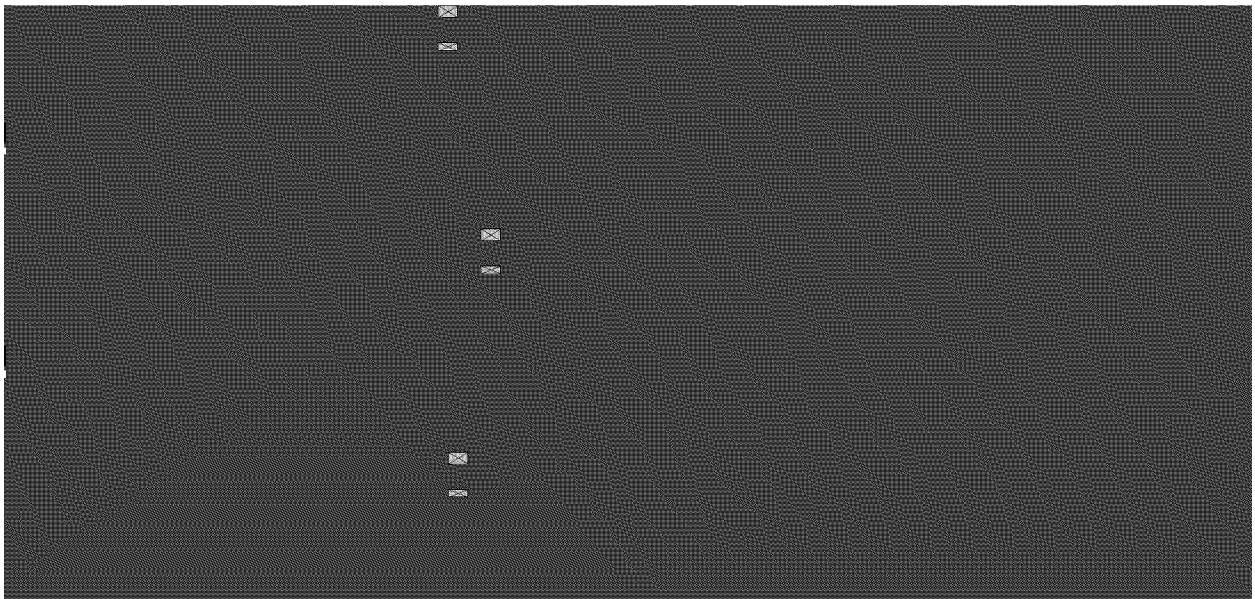
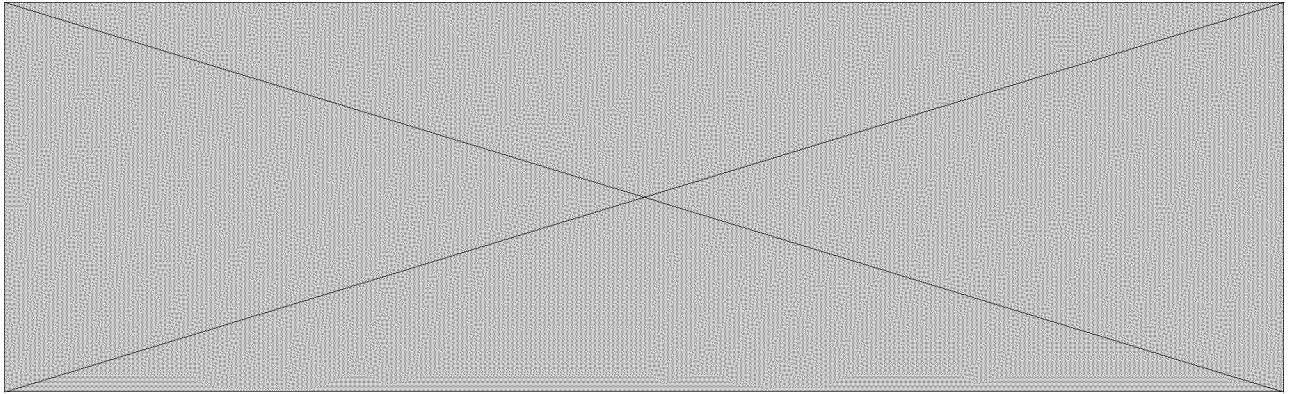












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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: virtualizationwebinars
Sent: Tue 11/14/2017 6:29:46 PM
Subject: [SPAM] [Hybrid Cloud Webinar] Win a Gaming Arcade or Gaming Console

[MC_PREVIEW_TEXT]

Win 1 of 6 Nintendo Switch Portable Gaming Consoles!

The **Nutanix Thanksgiving CAST** hosted by ActualTech Media is happening Thursday, November 16!

Here's the lineup of delicious dishes we'll be diving into:

- The Main Course: **Don't Manage the Management**
- How bringing Application-Centric Management provides **peace of mind** to everyone at the dinner table
- The Side Dish: A sense of **security with large and small applications**
- The Stuffing: How hyperconvergence adds flavour to all applications

What you can expect on this MegaCast:

- How you can remove a heaping portion of that complexity by converging compute, virtualization, storage and networking
- Learn how hyperconvergence can propel your organization forward by creating a unified solution where you can plan, optimize, upgrade, ensure availability and expand your own cloud built on hyperconverged infrastructure for running all your important applications, databases and services on a single platform
- Discover a seamless, agile system where you can publish new cloud services and provide self-service to authorized users who can instantly deploy and consume the applications they need

It's all happening this Thursday November 16 @ 12pm Eastern (9am Pacific).

[View the details and register here](#)

***PLUS: We'll be giving away SIX Nintendo Switch Portable Gaming Consoles AND a FULL SIZE Stand Up Retro Arcade Gaming Console with over 400 classic games including Galaga, Pac Man, & Donkey Kong! excited attendees- one could go to you!**

See you live Thursday, November 16!

~ Scott Lowe, Host & CEO @ ActualTech Media

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From: do-not-reply@concursolutions.com
Sent: Thur 10/5/2017 9:46:11 PM
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From: Microsoft Outlook
Location: Alm Room
Importance: Normal
Subject: FW: Chief of Staff Meeting
Start Date/Time: Wed 10/18/2017 12:00:00 PM
End Date/Time: Wed 10/18/2017 1:00:00 PM

Your meeting was found to be out of date and has been automatically updated.

Updated meeting details:

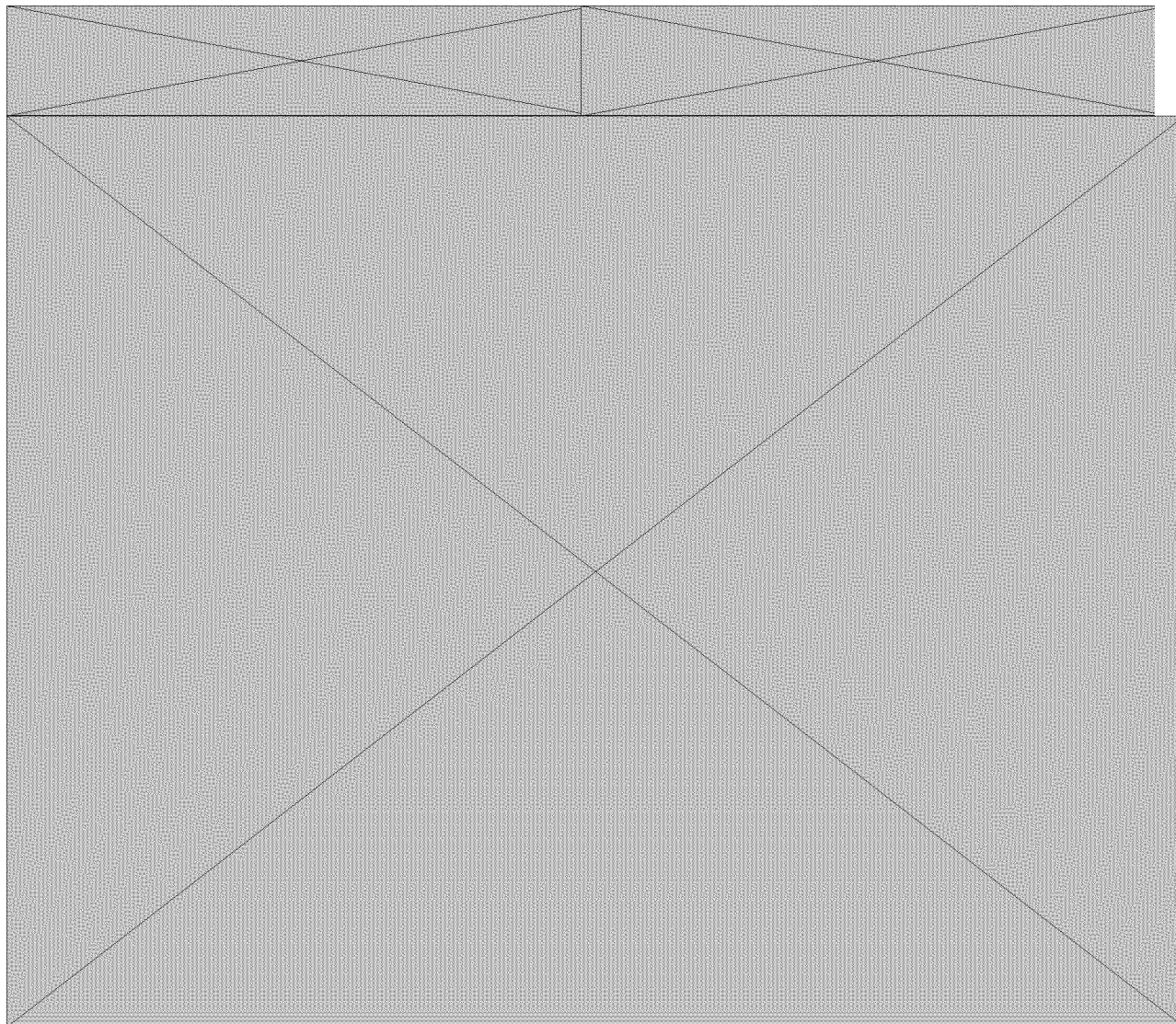
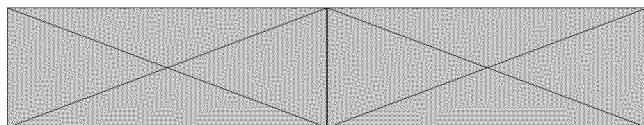
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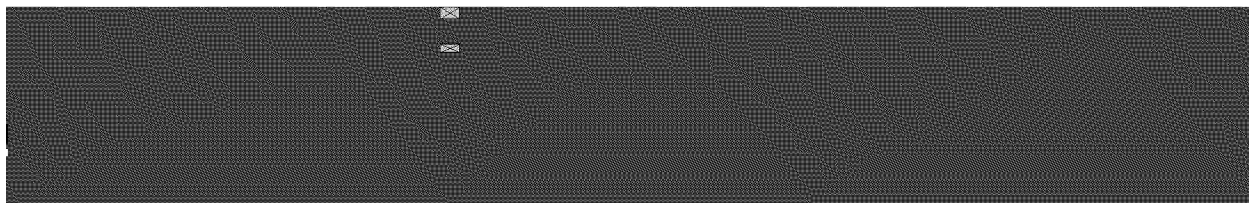
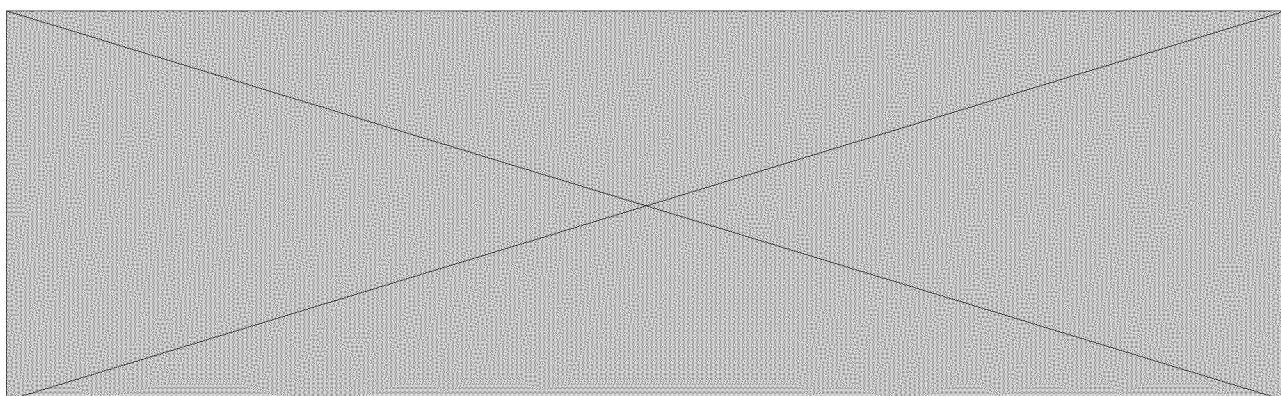
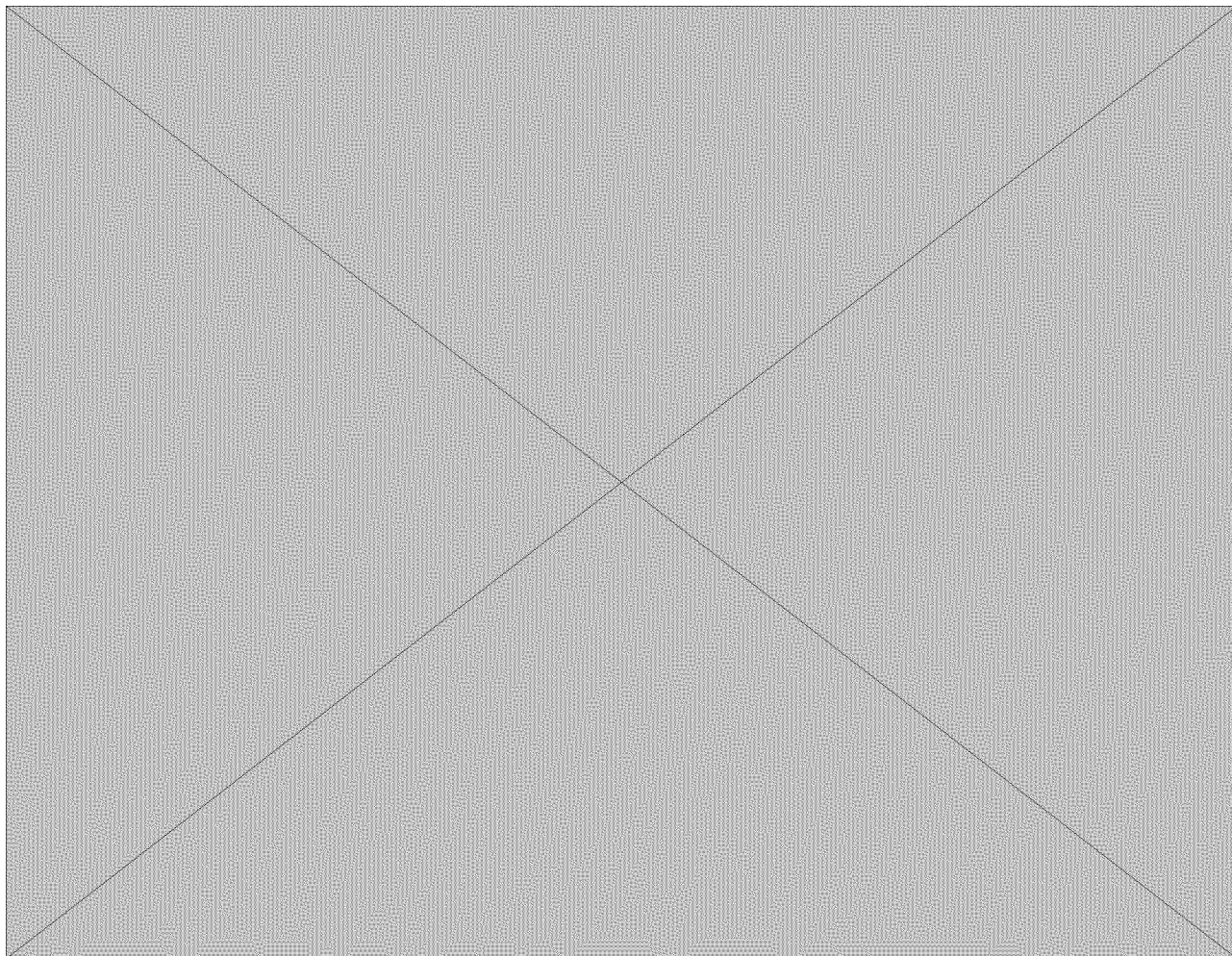
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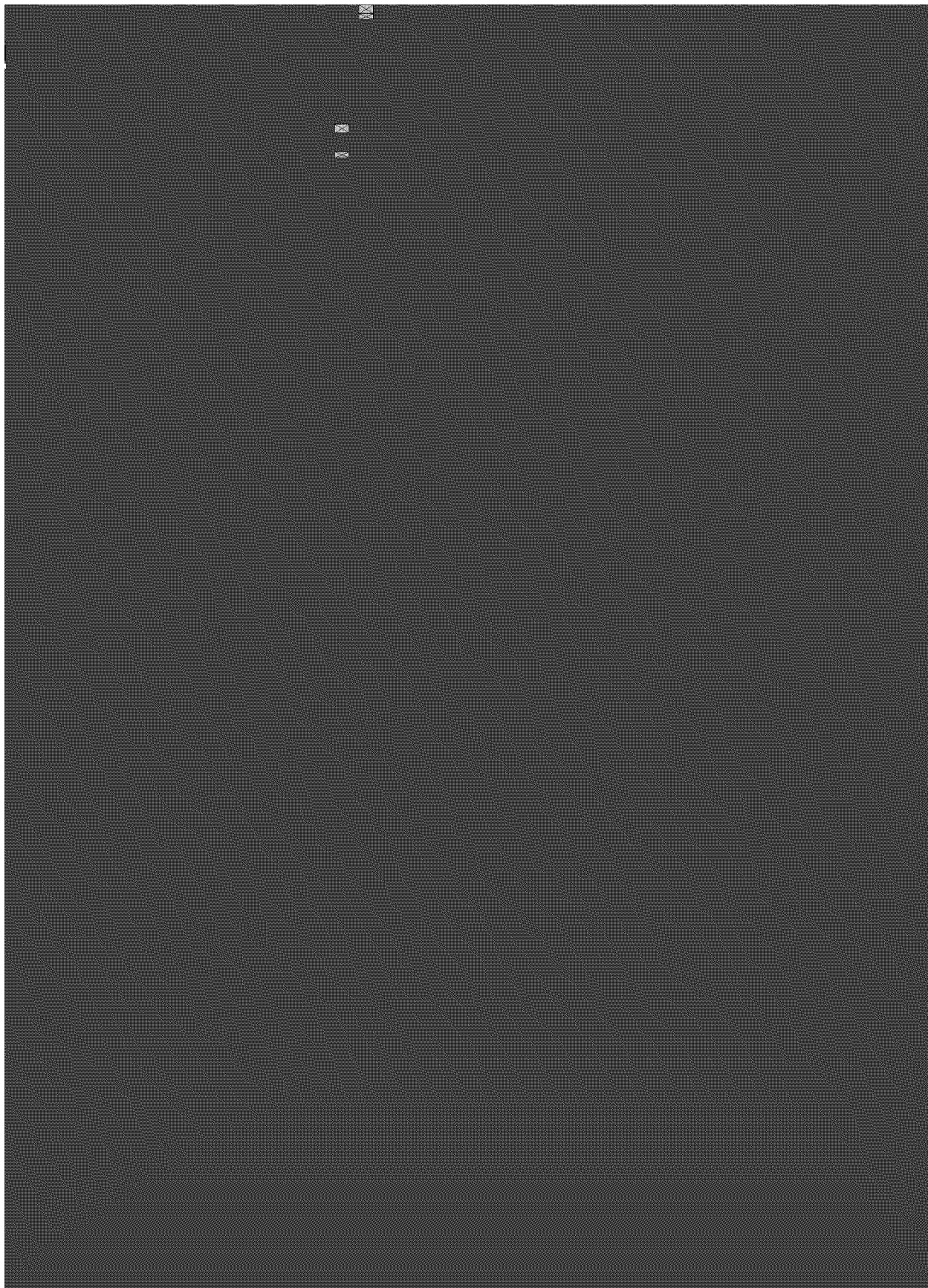
To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Hilton Honors
Sent: Thur 10/26/2017 2:08:16 PM
Subject: [SPAM] Looking for travel inspiration & tips BRITTANY?













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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Michael Tobin, Clear Law Institute
Sent: Tue 12/5/2017 1:46:37 PM
Subject: Tomorrow: Legal Writing: Editing and Proofreading Essentials

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Legal Writing: Editing and Proofreading Essentials

December

6

3 pm - 4:15 pm ET

Presenter: [Ivy Grey](#), Senior Attorney at Griffin Hamersky LLP

Credits: CLE in all states ([Credit Details](#))

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Chris Scheich
Sent: Tue 11/14/2017 11:40:44 AM
Subject: Hoping to help (i.e. Cloud, Containers, IT Automation and Continuous Integration)

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Hi Samantha,

Understanding that we have not connected yet, we are reaching out to make a quick intro. My company, Oteemo, is a Small Minority Owned Technology Consulting company (HQ: Reston, VA) that has helped many different federal agencies achieve the results listed below:

1. Design, Implement, Deploy and ATO a Fully Functional Cloud Platform in less than 6 months
2. Accelerate DevOps adoption using Kubernetes and AWS resulting in 15 minutes to provision IT environments, deployment success is now 100% and container vulnerability reduced to 0
3. Automate Infrastructure Lifecycle Management which reduced time it takes to provision a VM from 3 weeks to minutes

Why Oteemo?

- Experience - HHS, DHS, DOT, DOJ, etc...
- Software Automation Modules (100% Open Source) - Oteemo X
- Contract Vehicles - direct options available (get to us now)
- Track Record - 100% delivery success rate

Sincerely,

Chris Scheich

Phone: 703-282-1636

Email: chris@oteemo.com

Oteemo, Inc 10701 Parkridge Blvd Suite 150 Reston VA 20191 United States

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From: do-not-reply@concursolutions.com
Sent: Mon 11/27/2017 4:35:59 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

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SMOOT, NICOLE VERONICA.

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Gary Knell
Sent: Tue 12/5/2017 1:10:01 PM
Subject: Happy Holidays

Warm wishes to you this holiday season.

[Preferences](#) | [Unsubscribe](#)

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Michael Tobin, Clear Law Institute
Sent: Mon 11/27/2017 2:48:12 PM
Subject: Tomorrow: Ethics and the Virtual Practice of Law

[Live Webinar](#) | [On Demand](#) | [All Archived](#)

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Ethics and the Virtual Practice of Law

November

28

1 pm - 2:15 pm ET

Presenters: [Lauren E. Snyder](#) and [Thomas B. Mason](#), of Harris, Wiltshire & Grannis LLP

Credits: CLE in all states ([Credit Details](#))

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: American Law Institute CLE
Sent: Tue 12/5/2017 12:20:19 PM
Subject: Ethical Issues When Serving on a Nonprofit Board

If you are having trouble reading this email, [read the online version](#).

Provides 1.5 hours of ethics instruction
**Serving on a Nonprofit Board:
Identifying and Resolving the Ethical Issues**

Thursday, December 21, 2017 | 12:00 - 1:30 p.m. Eastern

[Telephone Seminar](#) | [Audio Webcast](#)

Recorded live December 15, 2016

As a director of a nonprofit board, you may face tricky ethical issues if also asked to provide pro bono legal services to the organization. How do you resolve the potential conflicts between your roles as a fiduciary and as an attorney? This program addresses setting the confines of representation and how to protect the attorney-client privilege.

Other topics will include:

- Duties of care, loyalty, and obedience
- Liability exposures and protections
- Becoming a party or witness in litigation

Register today today for this practical seminar! Register two or more from your organization and **save!**

Faculty

Willard L. Boyd III, Nyemaster Goode, P.C., Des Moines, Iowa - *ALI Member*

Lisa A. Runquist, Attorney at Law, Northridge, California

Group Rate

Significant discounts are available when two or more registrants in the same physical location view or listen to an ALI CLE webcast or telephone seminar using one computer connection or telephone. **Save up to 50%!**

Questions?

Please don't hesitate to email us any questions you may have at custserv@ali-cle.org

American Law Institute Continuing Legal Education

1-800-CLE-NEWS | 4025 Chestnut Street, Philadelphia, PA 19104-3099

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: virtualizationwebinars
Sent: Thur 11/30/2017 1:46:08 PM
Subject: Enterprise Storage Webinar - Win a \$1500 Amazon Gift Cards

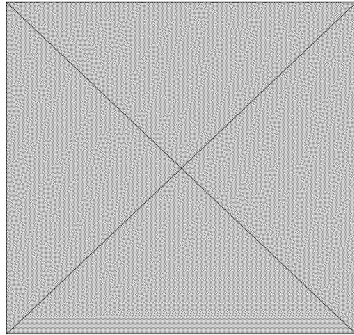
[MC_PREVIEW_TEXT]

Win 1 of 5 \$1500 Amazon Gift Cards!

-

-

What You Need to Know:



I'm excited to invite you to our final MegaCast of 2017: Enterprise Storage! We've got a great lineup of expert presenters and new solutions lined up for Wednesday, December 6th!

Here's what's on tap:

- **Nutanix** will show off the latest storage advancements in their hyperconvergent and enterprise cloud solutions
- **Cohesity** will educate you on how secondary storage resolves common storage pain points
- **Igneous** will cover their hybrid cloud storage for consolidated backup
- **Scale Computing** will educate us on the latest in hyperconvergence for the SME
- **ClearSky Data** will showcase their Storage as a Service solution and teach you how you can consume storage differently
- **Unitrends** will present their latest advancements for protecting your storage infrastructure
- **Veeam and IBM** will join us to discuss their new joint cloud-based data protection solution

Don't miss the last MegaCast of 2017 - You could win 1 of 5 \$1500 Amazon Gift Cards!

Register Your Seat

Thoughtbridge 392 Mason Rd. Milford, NH 03055 603-812-7399 Unsubscribe me from
this database.

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: quarantine@messaging.microsoft.com
Sent: Tue 11/14/2017 1:17:33 AM
Subject: Spam Notification: 1 New Messages

Dear dravis.samantha@epa.gov:

You have 1 new spam-quarantined messages as of Nov 14, 2017 12:00 AM (UTC) which are listed below along with the actions that can be taken:

Release to Inbox: Send the message to your Inbox.

Report as Not Junk: Send a copy of the message to Microsoft for analysis.

Sender	Subject	Date (UTC)	Size	Release	Report
"reply@e.morningconsult.com" <reply@e.morningconsult.com>	Montaigne Consult Washington, Presented by the Electronic Payments Coalition: Toomey Says Moore Should Drop Out of Alabama Senate Race	Nov 13, 2017 7:04 PM	7094	Release	Report
				to Inbox	as Not Junk

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Thur 10/5/2017 5:40:57 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

A Concur document for SAMANTHA DRAVIS, TAA054FG, Vch with a trip departure date of 10/04/17 has been stamped CREATED by INGE, CAROLYN Rena and is now awaiting your action.

You can access ConcurGov at: <https://cge.concursolutions.com>

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Tue 10/31/2017 12:37:45 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

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INGE, CAROLYN Rena.

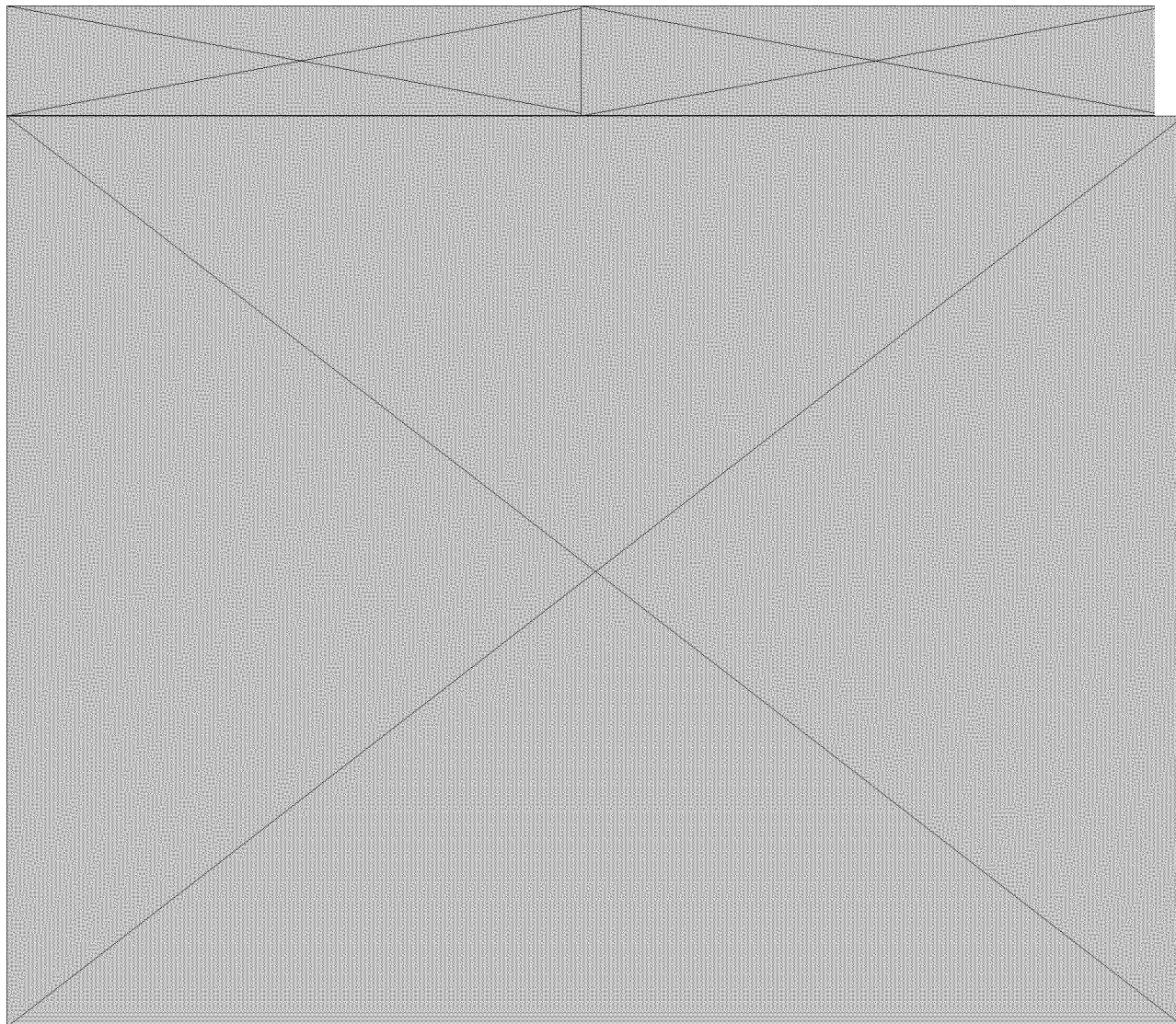
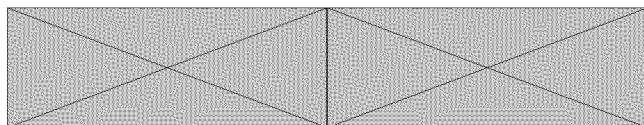
You can access ConcurGov at: <https://cge.concursolutions.com>

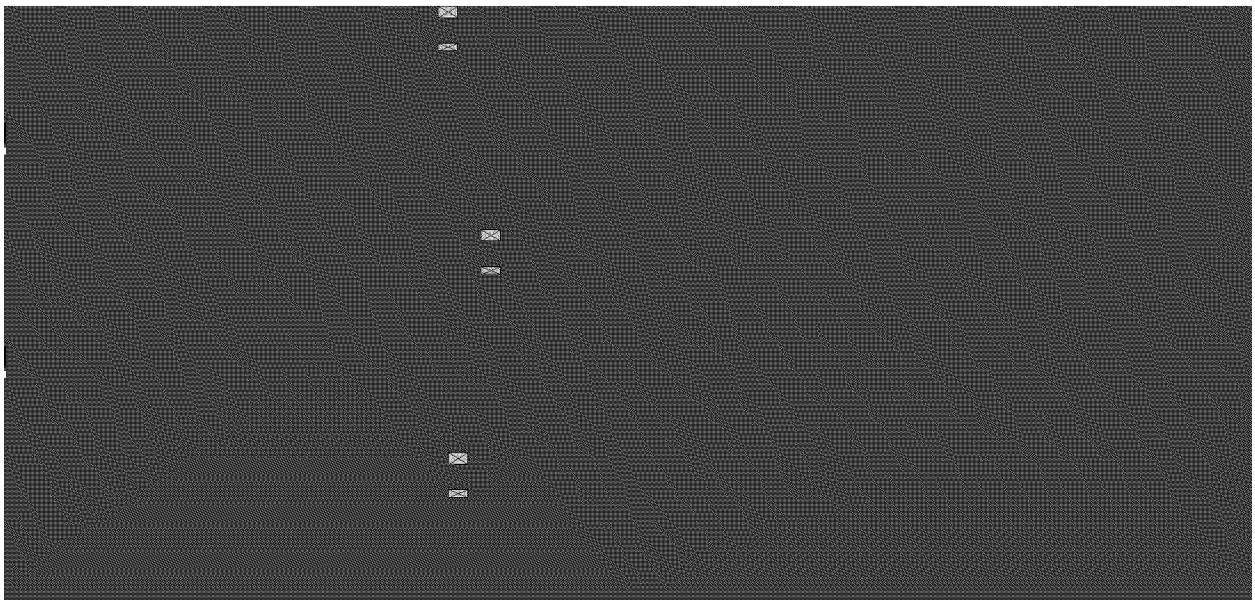
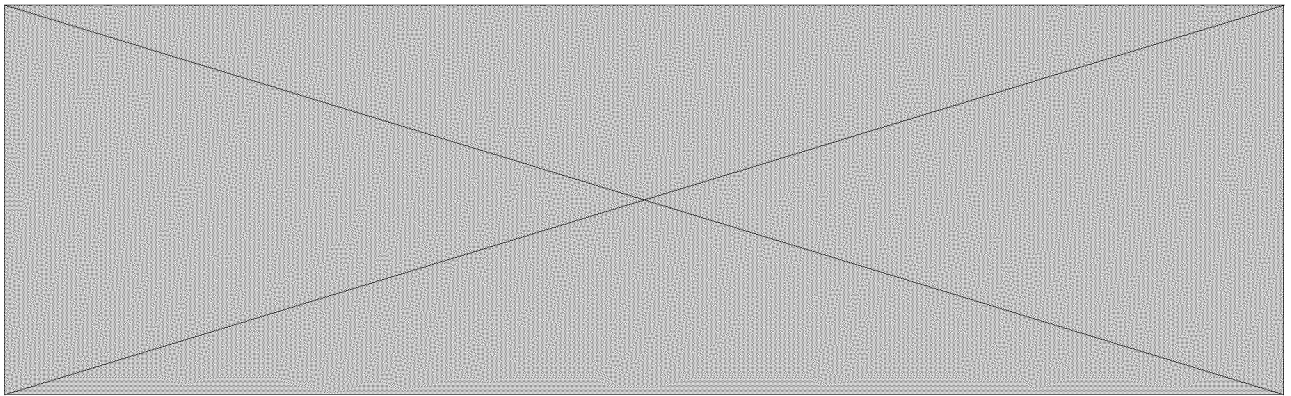
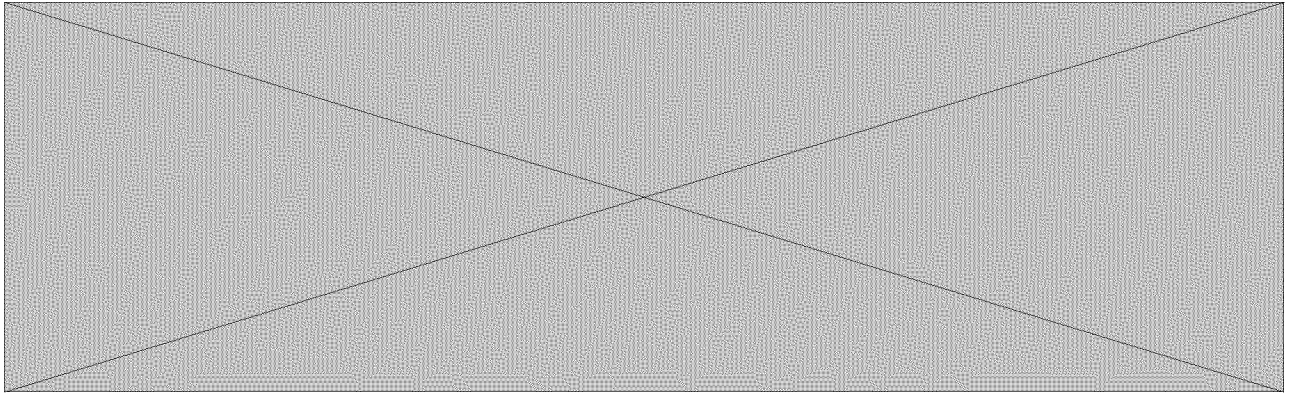


To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Hilton Honors
Sent: Thur 10/12/2017 2:21:12 PM
Subject: [SPAM] BRITTANY, earn Points on the days you don't travel too









Account# 745537106.

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Wed 10/4/2017 4:17:44 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

A Concur document for DAISY LETENDRE, TAA0542Z, Local Voucher with a trip departure date of 08/17/17 has been stamped SIGNED by LETENDRE, DAISY Chastain and is now awaiting your action.

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Virtual Intelligence Briefing
Sent: Sat 11/4/2017 7:19:00 PM
Subject: Adobe Conference – NextGen Government Services, Now in Session

Adobe Digital Government Technology Conference

NextGen Government Services, Now in Session

☒ **Wednesday, November 15,
2017**

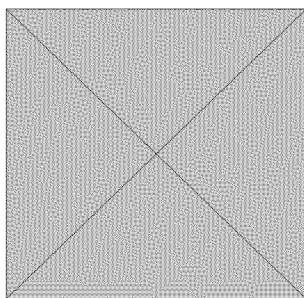
☒ **8:00am - 3:00pm**

☒ Washington Marriott Marquis
901 Massachusetts Ave NW
Washington, D.C. 20001

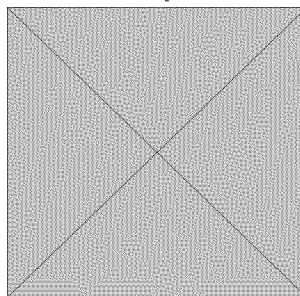
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Register now to hear from DHS, HHS, VA, and Adobe experts through keynote speeches, expert panels, breakout sessions, and hands-on labs. During this one-day, event you will learn where government is leading in digital transformation, how agencies are improving federal customer experience and meeting White House priorities, and how Adobe solutions are being utilized across federal, state, and local agencies.

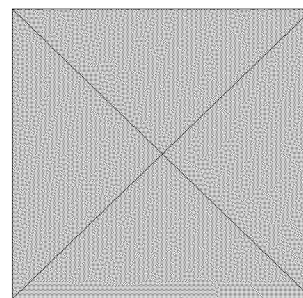
Featured Speakers



Michael Hermus
*Chief Technology Officer,
Department of Homeland
Security*
**Pending Agency Approval*



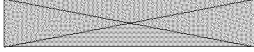
Christen Geiler
*Management & Program
Analyst, Office of the
Assistant of Secretary for
Public Affairs, Digital, Health
and Human Services*



Kerry Lenahan
*Digital Services Expert,
Department of
Veterans Affairs*
**Pending Agency Approval*

Check out the **agenda** or see the full **line up of speakers**.

Join us on November 15th and leave with the tools, techniques, and best practices to improve how you meet agency projects and missions!



Adobe Government Team at Carahsoft

877-99-ADOBE

www.carahsoft.com/AdobeGovConference

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From: do-not-reply@concursolutions.com
Sent: Thur 11/2/2017 1:01:43 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

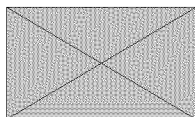
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□

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Jack Gerard, API
Sent: Wed 11/8/2017 2:27:35 PM
Subject: Tax Reform: Pro-Energy is Pro-Jobs

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November 8, 2017

Dear Samantha,

Congress and the Trump administration are advancing [tax reform](#) proposals that, while not yet finalized, represent a bold step to modernize the nation's tax code to increase our economic growth and create American jobs.

The U.S. natural gas and oil industry strongly supports both priorities. We support [10.3 million jobs](#) across all 50 states while adding \$1.3 trillion to the national economy. All that economic activity generates major revenue for the federal government – about [\\$70 million a day](#) on average in income taxes, rents, royalty payments and fees.

The positive impact of natural gas and oil development extends [throughout the economy](#), stimulating growth in other sectors and helping both businesses and families save on energy costs. Drivers saved over \$550 at the pump in 2015, while lower costs for utility bills, products and other energy-related expenses boosted household budgets by \$1337. Manufacturers -- including producers of steel, chemicals, plastics, fertilizers and numerous other products -- are saving on [power and materials costs](#), supporting a manufacturing renaissance and providing a major advantage over foreign competitors.

The right tax policies can sustain and even accelerate the economic benefits generated through America's role as the world's leading producer and refiner of natural gas and oil.

The industry contributes approximately \$232 billion in [domestic capital investments](#) every year, including worker salaries, equipment, structures and technologies that produce the energy that fuels our economy. Strong [cost-recovery provisions](#) that allow for a stable and predictable stream of cash flow are critical to the industry's ability to recover costs and reinvest to meet the economy's energy demands. A competitive [international tax system](#) is also important so we can reinvest even more in the U.S. economy while keeping costs low for energy consumers.

House Ways and Means Committee Chairman Kevin Brady (R-Texas) stated, "Our legislation is focused entirely on growing our economy, bringing jobs back to our local communities, increasing paychecks for our workers, and making sure Americans are able to keep more of the money they earn." We support these objectives to make them a reality.

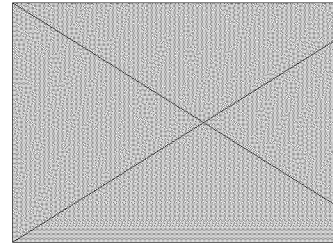
Pro-growth tax legislation will ensure that our industry remains a critical driver of economic growth, investing billions each year in the U.S. economy, and adding to the more than 10 million jobs we proudly support right here in the U.S.

Sincerely,

Jack N. Gerard
President & CEO
API

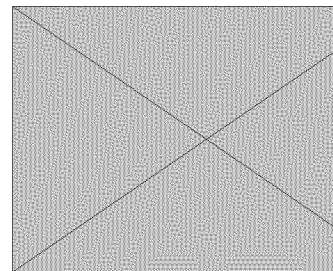
Natural Gas – At the Heart of Powering America

Abundant, affordable natural gas has lowered energy costs for consumers while also playing the lead role in reducing U.S. emissions of carbon dioxide from power generation to their lowest point in nearly 30 years. On top of all that, natural gas-fueled generation has unique attributes that enhance the reliability and resiliency of the U.S. power system. [Watch our new video](#) illustrating the integral role of natural gas in America's 21st-century electric power system.



Follow our Blog to stay up-to-date

To stay up-to-date on the latest energy-related news, there is no better place to check than the [Energy Tomorrow Blog](#).



About API:

API is the only national trade association representing all facets of the oil and natural gas industry, which supports 10.3 million U.S. jobs and nearly 8 percent of the U.S. economy. API's more than 625 members include large integrated companies, as well as exploration and production, refining, marketing, pipeline, and marine businesses, and service and supply firms. They provide most of the nation's energy and are backed by a growing grassroots movement of more than 40 million Americans.

To learn more about API and the value of oil and natural gas, please visit [API.org](#).

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1220 L Street, NW
Washington, DC 20005
US

.....

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: quarantine@messaging.microsoft.com
Sent: Wed 11/8/2017 1:16:22 AM
Subject: Spam Notification: 1 New Messages

Dear dravis.samantha@epa.gov:

You have 1 new spam-quarantined messages as of Nov 8, 2017 12:00 AM (UTC) which are listed below along with the actions that can be taken:

Release to Inbox: Send the message to your Inbox.

Report as Not Junk: Send a copy of the message to Microsoft for analysis.

Sender	Subject	Date (UTC)	Size	Release	Report
"Virtual_Intelligence_Briefing@mail.vresfactor.com" <Virtual_Intelligence_Briefing@mail.vresfactor.com>	"MQ Solid-Space" Arrays Research Report	Nov 7, 2017 6:01 PM	500 KB	Release to Inbox	Report as Not Junk

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: quarantine@messaging.microsoft.com
Sent: Fri 11/10/2017 1:18:07 AM
Subject: Spam Notification: 1 New Messages

Dear dravis.samantha@epa.gov:

You have 1 new spam-quarantined messages as of Nov 10, 2017 12:00 AM (UTC) which are listed below along with the actions that can be taken:

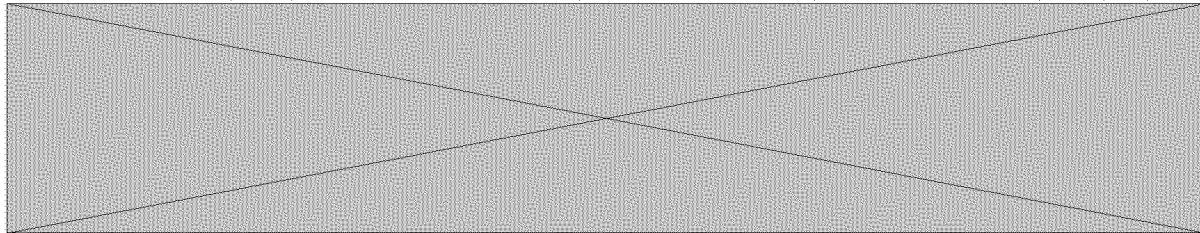
Release to Inbox: Send the message to your Inbox.

Report as Not Junk: Send a copy of the message to Microsoft for analysis.

Sender	Subject	Date (UTC)	Size	Release	Report
"news@virtualizationwebinars.com" <news@virtualizationwebinars.com>	How does the Nutanix AHV Hypervisor Stack Up Against VMware vSphere?	Nov 9, 2017 7:04 PM	26054 KB	Release to Inbox	Report as Not Junk

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Virtual Intelligence Briefing
Sent: Fri 11/10/2017 12:00:15 AM
Subject: [30-Min Webinar] Deliver a Well-Oiled Mobility Machine



The best machines leverage new ideas and technology to innovate industry. If Henry Ford asked people whether or not he should build a motor car, they'd probably tell him what they really wanted was a faster horse. Instead, he showed the world a new way to approach efficiency.

Are you still managing your mobility with outdated technology and manual processes?

If you're responsible for balancing a connected workforce with all of your employees and devices in the field, you know what a challenge it can be.

Discover your mobility needs:

- Understand the **latest mobility challenges and trends** - from Mobile Expense Management to Life-Cycle Management and Enterprise Mobility Management
- Learn how Managed Mobility Services can **save an average of 20%** on mobile spend
- See how automated processes can **return up to 60% of your time**
- Get a sneak peek of our **next-gen mobility management solution**
- Hear from one company and how they positively impacted their bottom line - **they'll be live with their story**

With the right strategies and tools to manage your mobility, positively impact your bottom line, and get time back to invest in future initiatives - your team can be a well-oiled mobility machine. We're hosting a free, **live 30-min webinar November 15th at 12 PM MT / 2 PM ET designed to optimize and empower your mobile environment!**

Join us for our final webinar of the year!



Can't attend the live webinar? Don't worry! Sign-up anyway and we'll send you **exclusive content** that's only available if you register. We'll also have a Q&A for all your business specific questions!

As subject matter experts, we've freed up time and resources for over 400 clients. Contact us to learn how we can partner with you to make your life easier so you can get more accomplished.

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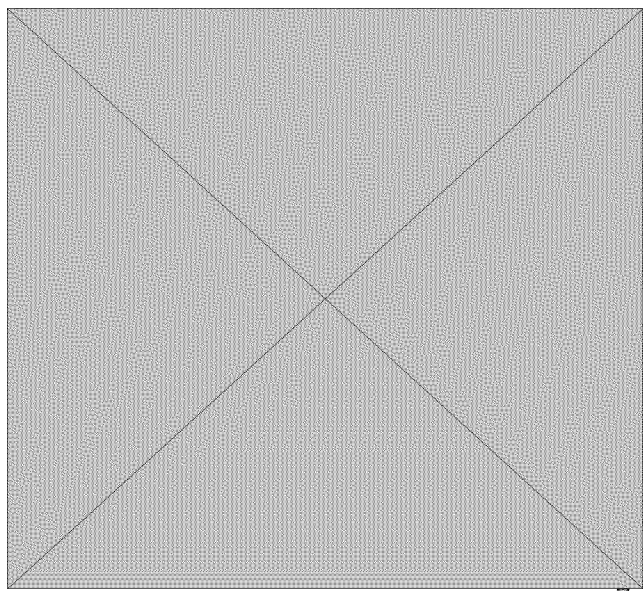
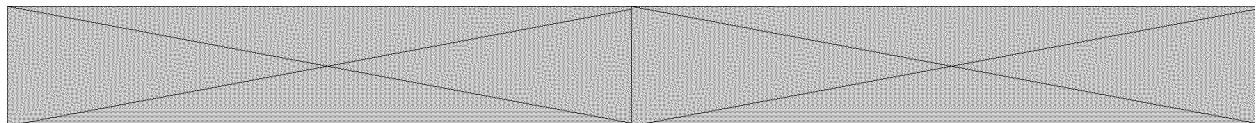
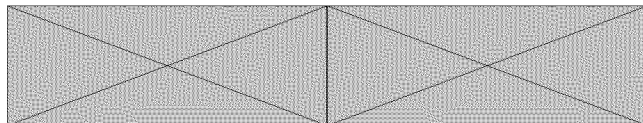
[Read](#) the VerticalResponse marketing policy.

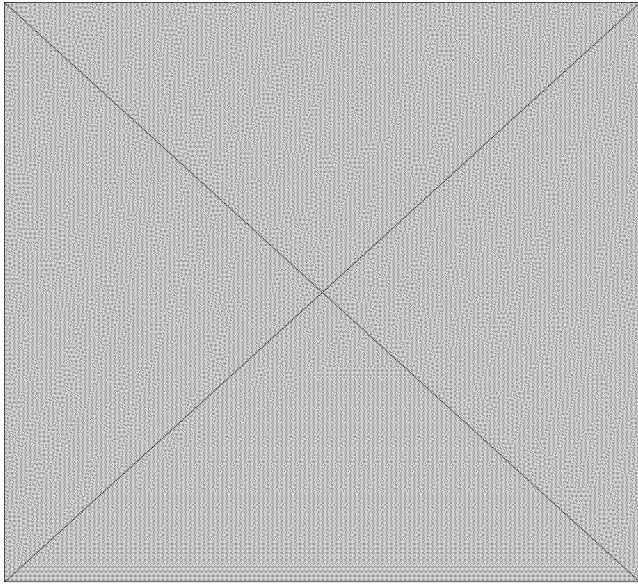
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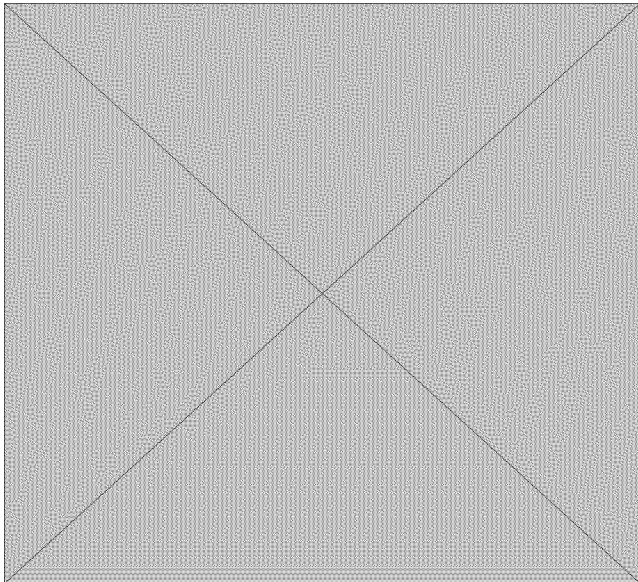
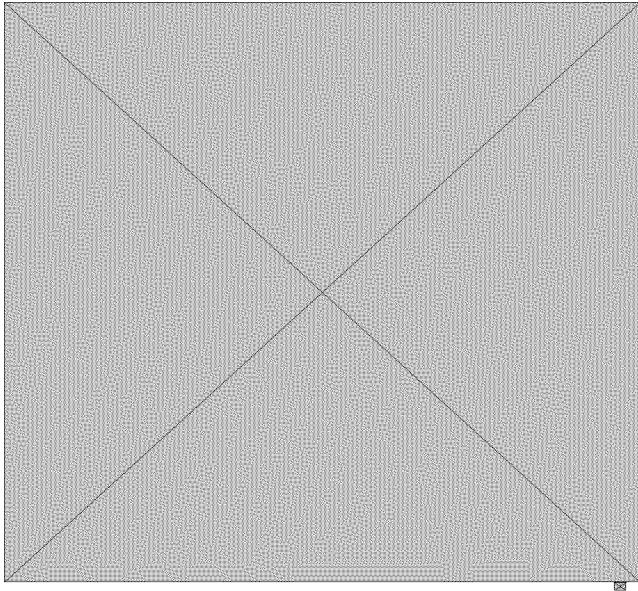
To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Hilton Honors
Sent: Tue 10/31/2017 6:15:56 PM
Subject: [SPAM] BRITTANY, need some travel inspiration?

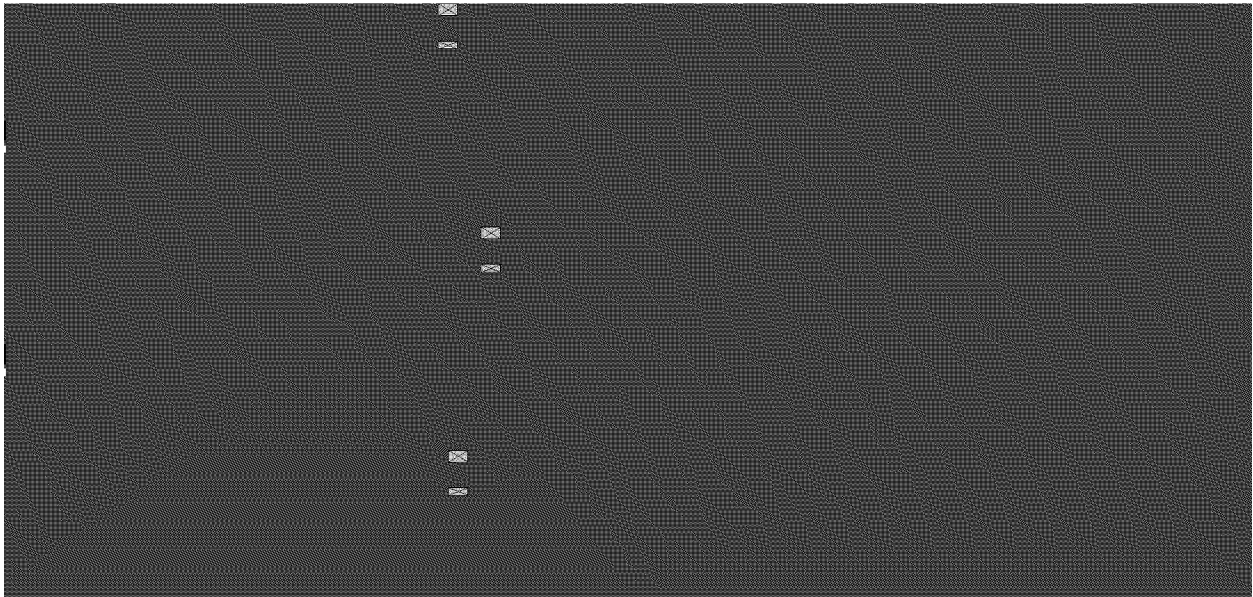
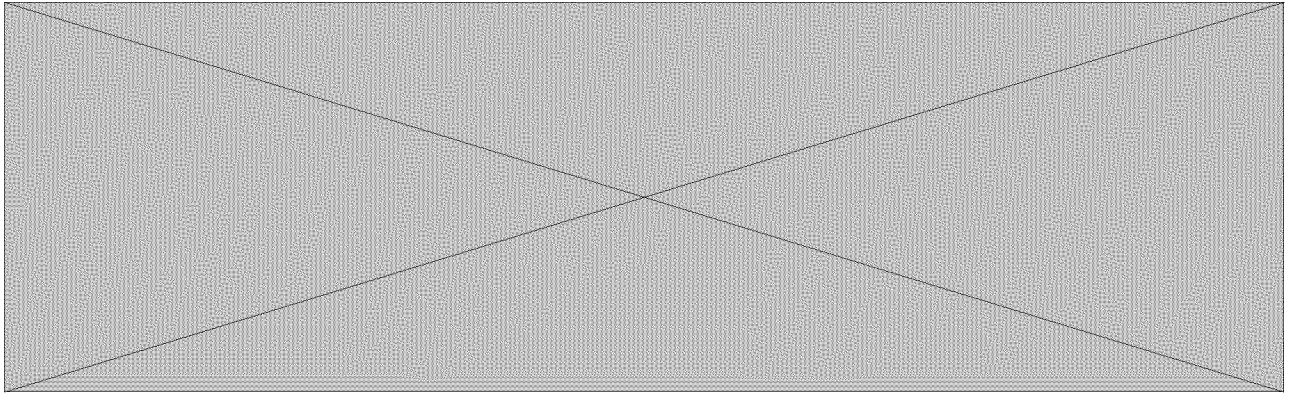












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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Virtual Intelligence Briefing
Sent: Mon 11/6/2017 3:33:21 PM
Subject: 2017 Cloud Survey. - Earn a \$10 Gift Card

Earn a \$10 Gift Card

Just Take the Virtual Intelligence Briefing's 2017 Cloud & Virtualization Survey. Your gift card will be emailed in 1 week.

Oh, also, by taking and completing the survey you'll be entered into a raffle for an Ipad Mini 4, and you'll get 3 free useful eBooks. That's a good deal!

Please enter promo code VRSEP10

Questions please contact Sean Shea at seanliam007@yahoo.com or sshea@vibriefing.com. 603-812-7399

[Take the survey now!](#)

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US

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.....

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Mon 3/6/2017 8:06:32 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

Your Auth AUTH182515 was just stamped AUTHORIZED by
REEDER, JOHN EDWARD.

You can access ConcurGov at: <https://cge.concursolutions.com>



To: Dravis, Samantha[dravis.samantha@epa.gov]
From: DoNotReply@concursolutions.com
Sent: Thur 3/2/2017 9:27:04 PM
Subject: Concur Account Information

Dear SAMANTHA DRAVIS,

Welcome to Concur! Your Login ID is dravis.samantha@epa.gov. You can access the site and change your password using the following link:

<https://cge.concursolutions.com/v.asp?x=1&d=7&u=1001175446&t=17030221&h=CcQpPLjVH0M1UIkWDOOaXEYsTW4%3D>

After you change your password the link will immediately expire. (It will also expire after one week).

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Fri 5/12/2017 5:08:26 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

Your Vch VCH137207 was just stamped VOUCHER APPROVED by
POWERS, JEANNA M.

You can access ConcurGov at: <https://cge.concursolutions.com>

□

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Thur 5/11/2017 9:04:08 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

Your Vch VCH137207 was just stamped AUTHORIZED by
REEDER, JOHN EDWARD.

You can access ConcurGov at: <https://cge.concursolutions.com>

□

To: Dravis, Samantha[dravis.samantha@epa.gov]; Inge, Carolyn[Inge.Carolyn@epa.gov]; EPA@BCDTRAVEL.COM[EPA@BCDTRAVEL.COM]
From: EPA@BCDTRAVEL.COM
Sent: Wed 5/3/2017 2:00:26 AM
Subject: Ticket Refund Notification for DRAVIS/SAMANTHA K - Record Locator RFX3MQ

Record Locator: RFX3MQ

DRAVIS/SAMANTHA K,

The following airline ticket(s) have been submitted to the airline(s) for credit:

Ticket 0017920699734 on American Airlines in the amount of 110.40 on May 02, 2017.

Please allow 4-6 weeks for processing. All refunds are subject to airline audit. Credit will be applied to the original form of payment.

Please note that if a separate transaction fee was assessed for your ticket(s), that amount is not included in the refund request; it will require submission on your expense report. If transaction fees are billed centrally for your corporation, then no action is required.

Should you have additional questions or concerns, please contact your BCD Travel Department.

We appreciate your business.

BCD Travel acts only as an agent for the airlines, hotels, bus companies, railroads, tour operators, cruise lines, car rental companies, and other similar third parties providing accommodations, transportation, or other meeting and travel related services ("Suppliers"). Suppliers are independent and do not act for or on behalf of BCD Travel, are not employees of BCD Travel, and do not have a joint venture or partnership with BCD Travel. Suppliers have their own terms and conditions for the services they provide, and you agree to abide by the terms and conditions set forth in any and all documents for any such Supplier services, including, without limitation, all cancellation fees. By utilizing the services represented by this itinerary, you agree to the foregoing and also agree that neither BCD Travel or its parent, affiliates, subsidiaries, partners, agents, and their respective officers, directors, employees, and representatives shall be or become liable for any loss, cost, expense, injury, accident, or damage to person or property resulting directly or indirectly from (i) the acts or omissions of Suppliers, including, but not limited to, delays or cancellation of services, cessation of operations, breakdown in machinery or equipment, or changes in fares, itineraries, or schedules; and/or (ii)

acts of God, dangers incident to the sea, fires, acts of government or other authorities, wars, acts of terrorism, civil unrest, strikes, riots, thefts, pilferage, epidemics, quarantines, other diseases, climatic aberrations, or from any other cause beyond BCD Travel's control. Please see additional terms and conditions related to this itinerary at [Terms and Conditions](#).

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Thur 4/27/2017 6:36:30 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

Your Auth AUTH192353 was just stamped APPROVED by
SMOOT, NICOLE VERONICA.

You can access ConcurGov at: <https://cge.concursolutions.com>



To: CCS-Account-Services@jpmchase.com[CCS-Account-Services@jpmchase.com]
Cc: Inge, Carolyn[Inge.Carolyn@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
From: Inge, Carolyn
Sent: Mon 4/3/2017 12:44:48 PM
Subject: FW: Samntha Dravis credit card applications
[image2017-04-03-072127.pdf](#)

Carolyn Inge

US Environmental Protection Agency

Office of Policy

1301 Constitution Avenue NW

Washington, DC 20004

(202) 566-2845-Work

From: DC-WJCN-3513E-M@epa.gov [mailto:DC-WJCN-3513E-M@epa.gov]
Sent: Monday, April 03, 2017 7:21 AM
To: Inge, Carolyn <Inge.Carolyn@epa.gov>
Subject: Samntha Dravis credit card applications

To: Bowman, Liz[Bowman.Liz@epa.gov]
Cc: Cheatham, Reggie[cheatham.reggie@epa.gov]; Wagner, Kenneth[wagner.kenneth@epa.gov]; Breen, Barry[Breen.Barry@epa.gov]; Coleman, Sam[Coleman.Sam@epa.gov]; Heard, Anne[Heard.Anne@epa.gov]; Kaplan, Robert[kaplan.robert@epa.gov]; Rodrigues, Cecil[rodrigues.cecil@epa.gov]; Kelly, Albert[kelly.albert@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Lyons, Troy[lyons.troy@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Gray, David[gray.david@epa.gov]; Edlund, Carl[Edlund.Carl@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Trey Glenn[otglenn@gmail.com]; Brown, Byron[brown.byron@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]
From: Jackson, Ryan
Sent: Sun 8/27/2017 8:00:07 PM
Subject: Re: Draft Talking Points re: Harvey 4 pm Sunday 8/27

Yes.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Aug 27, 2017, at 3:38 PM, Bowman, Liz <Bowman.Liz@epa.gov> wrote:

(information is draft/deliberative):

Below, please find the talking points I have drafted so far with topline information. I will add to these as I get additional details on water systems, oil spills, etc. Ryan, can you please distribute these to the Administrator?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Liz Bowman

U.S. Environmental Protection Agency (EPA)

Office: 202-564-3293

From: Cheatham, Reggie

Sent: Sunday, August 27, 2017 11:15 AM

To: Jackson, Ryan <jackson.ryan@epa.gov>

Cc: Bowman, Liz <Bowman.Liz@epa.gov>; Wagner, Kenneth <wagner.kenneth@epa.gov>; Breen, Barry <Breen.Barry@epa.gov>; Coleman, Sam <Coleman.Sam@epa.gov>; Heard, Anne <Heard.Anne@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>; Rodrigues, Cecil <rodrigues.cecil@epa.gov>; Kelly, Albert <kelly.albert@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Lyons, Troy <lyons.troy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Gray, David <gray.david@epa.gov>; Edlund, Carl <Edlund.Carl@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Trey Glenn <otglenn@gmail.com>; Brown, Byron <brown.byron@epa.gov>

Subject: Re: Next Steps in Houston and Gulf Coast and EPA's Incident Team

Ryan

Sorry the EOC already sent the calendar invite before I received your message.

Ex. 5 - Deliberative Process

Thanks

Reggie Cheatham, Director

Office of Emergency Management
202/564-8003(w) 202/689-9400(c)

cheatham.reggie @epa.gov

On Aug 27, 2017, at 11:09 AM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Reggie will you email the call in number and code to this list ASAP rather than send around a calendar invite? Simply respond all to this email will do it. Thanks.

From: Cheatham, Reggie

Sent: Sunday, August 27, 2017 10:51 AM

To: Bowman, Liz <Bowman.Liz@epa.gov>

Cc: Wagner, Kenneth <wagner.kenneth@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Breen, Barry <Breen.Barry@epa.gov>; Coleman, Sam <Coleman.Sam@epa.gov>; Heard, Anne <Heard.Anne@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>; Rodrigues, Cecil <rodrigues.cecil@epa.gov>; Kelly, Albert <kelly.albert@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Lyons, Troy <lyons.troy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Gray, David <gray.david@epa.gov>; Edlund, Carl <Edlund.Carl@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>

Subject: Re: Next Steps in Houston and Gulf Coast and EPA's Incident Team

HQ EOC will be distributing call in information shortly.

Thanks

Reggie Cheatham, Director
Office of Emergency Management
202/564-8003(w) 202/689-9400(c)

cheatham.reggie @epa.gov

On Aug 27, 2017, at 10:45 AM, Bowman, Liz <Bowman.Liz@epa.gov> wrote:

Me too. Is there a call in number?

Sent from my iPhone

On Aug 27, 2017, at 10:28 AM, Wagner, Kenneth <wagner.kenneth@epa.gov> wrote:

I can be available

Kenneth E. Wagner

Senior Advisor to the Administrator

For Regional and State Affairs

U S Environmental Protection Agency

202-564-1988 office

202-309-2418 cell

wagner.kenneth@epa.gov

On Aug 27, 2017, at 9:25 AM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

We need to initiate readiness from our Incident Team getting our staff from Regions 3, 4, and 5 to be available in short notice to deploy to TX to assist at the State's request drinking water, waste water, hazardous material spills, landfill dumps, etc. and develop a messaging to contribute to FEMA or to comment on our own with their concurrence.

Barry, can you initiate a call in number for everyone on this list?

Can everyone be available at noon eastern time to call in to further organize? At that point we may have some additional information from the Cabinet's call with the President which is happening at 11 eastern. Thanks.

Ryan Jackson

Chief of Staff

U.S. Environmental Protection Agency

(202) 564-6999

To: Cheatham, Reggie[cheatham.reggie@epa.gov]; Bowman, Liz[Bowman.Liz@epa.gov]
Cc: Wagner, Kenneth[wagner.kenneth@epa.gov]; Breen, Barry[Breen.Barry@epa.gov]; Coleman, Sam[Coleman.Sam@epa.gov]; Heard, Anne[Heard.Anne@epa.gov]; Kaplan, Robert[kaplan.robert@epa.gov]; Rodrigues, Cecil[rodrigues.cecil@epa.gov]; Kelly, Albert[kelly.albert@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Lyons, Troy[lyons.troy@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Gray, David[gray.david@epa.gov]; Edlund, Carl[Edlund.Carl@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Trey Glenn[otglenn@gmail.com]; Brown, Byron[brown.byron@epa.gov]
From: Jackson, Ryan
Sent: Sun 8/27/2017 3:14:51 PM
Subject: RE: Next Steps in Houston and Gulf Coast and EPA's Incident Team

Call in information for noon

Ex. 5 - Deliberative Process

I don't believe there are any other codes needed. Please feel free to forward to whomever appropriate in your regional offices or offices to be on the call as well. Thanks.

Sam will give begin with a run down of events

We'll discuss planning for preparedness for response

We'll finally discuss press coordination.

Thanks.

From: Cheatham, Reggie
Sent: Sunday, August 27, 2017 10:51 AM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Wagner, Kenneth <wagner.kenneth@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Breen, Barry <Breen.Barry@epa.gov>; Coleman, Sam <Coleman.Sam@epa.gov>; Heard, Anne <Heard.Anne@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>; Rodrigues, Cecil <rodrigues.cecil@epa.gov>; Kelly, Albert <kelly.albert@epa.gov>; Grantham, Nancy

<Grantham.Nancy@epa.gov>; Lyons, Troy <lyons.troy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Gray, David <gray.david@epa.gov>; Edlund, Carl <Edlund.Carl@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>

Subject: Re: Next Steps in Houston and Gulf Coast and EPA's Incident Team

HQ EOC will be distributing call in information shortly.

Thanks

Reggie Cheatham, Director
Office of Emergency Management
202/564-8003(w) 202/689-9400(c)

cheatham.reggie @epa.gov

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Me too. Is there a call in number?

Sent from my iPhone

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I can be available

Kenneth E. Wagner

Senior Advisor to the Administrator

For Regional and State Affairs

U S Environmental Protection Agency

202-564-1988 office

202-309-2418 cell

wagner.kenneth@epa.gov

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Ryan Jackson

Chief of Staff

U.S. Environmental Protection Agency

(202) 564-6999

To: Cheatham, Reggie[cheatham.reggie@epa.gov]; Bowman, Liz[Bowman.Liz@epa.gov]
Cc: Wagner, Kenneth[wagner.kenneth@epa.gov]; Breen, Barry[Breen.Barry@epa.gov]; Coleman, Sam[Coleman.Sam@epa.gov]; Heard, Anne[Heard.Anne@epa.gov]; Kaplan, Robert[kaplan.robert@epa.gov]; Rodrigues, Cecil[rodrigues.cecil@epa.gov]; Kelly, Albert[kelly.albert@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Lyons, Troy[lyons.troy@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Gray, David[gray.david@epa.gov]; Edlund, Carl[Edlund.Carl@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Trey Glenn[otglenn@gmail.com]; Brown, Byron[brown.byron@epa.gov]
From: Jackson, Ryan
Sent: Sun 8/27/2017 3:09:06 PM
Subject: RE: Next Steps in Houston and Gulf Coast and EPA's Incident Team

Reggie will you email the call in number and code to this list ASAP rather than send around a calendar invite? Simply respond all to this email will do it. Thanks.

From: Cheatham, Reggie
Sent: Sunday, August 27, 2017 10:51 AM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Wagner, Kenneth <wagner.kenneth@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Breen, Barry <Breen.Barry@epa.gov>; Coleman, Sam <Coleman.Sam@epa.gov>; Heard, Anne <Heard.Anne@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>; Rodrigues, Cecil <rodrigues.cecil@epa.gov>; Kelly, Albert <kelly.albert@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Lyons, Troy <lyons.troy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Gray, David <gray.david@epa.gov>; Edlund, Carl <Edlund.Carl@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Re: Next Steps in Houston and Gulf Coast and EPA's Incident Team

HQ EOC will be distributing call in information shortly.

Thanks

Reggie Cheatham, Director
Office of Emergency Management
202/564-8003(w) 202/689-9400(c)

cheatham.reggie @epa.gov

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Sent from my iPhone

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I can be available

Kenneth E. Wagner

Senior Advisor to the Administrator

For Regional and State Affairs

U S Environmental Protection Agency

202-564-1988 office

202-309-2418 cell

wagner.kenneth@epa.gov

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Ryan Jackson

Chief of Staff

U.S. Environmental Protection Agency

(202) 564-6999

To: Breen, Barry[Breen.Barry@epa.gov]; Coleman, Sam[Coleman.Sam@epa.gov]; Eoc, Epahq[Eoc.Epahq@epa.gov]
Cc: Cheatham, Reggie[cheatham.reggie@epa.gov]; Heard, Anne[Heard.Anne@epa.gov]; Kaplan, Robert[kaplan.robert@epa.gov]; Rodrigues, Cecil[rodrigues.cecil@epa.gov]; Kelly, Albert[kelly.albert@epa.gov]; Bowman, Liz[Bowman.Liz@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Wagner, Kenneth[wagner.kenneth@epa.gov]; Lyons, Troy[lyons.troy@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Gray, David[gray.david@epa.gov]; Edlund, Carl[Edlund.Carl@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Trey Glenn[otglenn@gmail.com]; Brown, Byron[brown.byron@epa.gov]
From: Jackson, Ryan
Sent: Sun 8/27/2017 2:50:59 PM
Subject: RE: Yes, please watch for HQ EOC sending call-in information needed for a call at 12 noon eastern. // Re: Next Steps in Houston and Gulf Coast and EPA's Incident Team

I forgot to include two others. Barry will circulate a call in number.

If all available can call in at noon eastern, that would be appreciated.

Thanks.

From: Breen, Barry
Sent: Sunday, August 27, 2017 10:36 AM
To: Coleman, Sam <Coleman.Sam@epa.gov>; Eoc, Epahq <Eoc.Epahq@epa.gov>
Cc: Jackson, Ryan <jackson.ryan@epa.gov>; Cheatham, Reggie <cheatham.reggie@epa.gov>; Heard, Anne <Heard.Anne@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>; Rodrigues, Cecil <rodrigues.cecil@epa.gov>; Kelly, Albert <kelly.albert@epa.gov>; Bowman, Liz <Bowman.Liz@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Wagner, Kenneth <wagner.kenneth@epa.gov>; Lyons, Troy <lyons.troy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Gray, David <gray.david@epa.gov>; Edlund, Carl <Edlund.Carl@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Yes, please watch for HQ EOC sending call-in information needed for a call at 12 noon eastern. // Re: Next Steps in Houston and Gulf Coast and EPA's Incident Team

On Aug 27, 2017, at 10:29 AM, Coleman, Sam <Coleman.Sam@epa.gov> wrote:

I am available

Samuel Coleman, P.E.

Deputy Regional Administrator

EPA Region 6

coleman.sam@epa.gov

214.665.2100 Ofc

214.665.3110 Direct

214.789.2016 Cell

From: Jackson, Ryan

Sent: Sunday, August 27, 2017 9:26 AM

To: Breen, Barry <Breen.Barry@epa.gov>; Cheatham, Reggie <cheatham.reggie@epa.gov>; Coleman, Sam <Coleman.Sam@epa.gov>; Heard, Anne <Heard.Anne@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>; Rodrigues, Cecil <rodrigues.cecil@epa.gov>; Kelly, Albert <kelly.albert@epa.gov>; Bowman, Liz <[Bowman.Liz@epa.gov](mailto: Bowman.Liz@epa.gov)>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Wagner, Kenneth <wagner.kenneth@epa.gov>; Lyons, Troy <lyons.troy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Gray, David <gray.david@epa.gov>; Edlund, Carl <Edlund.Carl@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>

Subject: Next Steps in Houston and Gulf Coast and EPA's Incident Team

Importance: High

We need to initiate readiness from our Incident Team getting our staff from Regions 3, 4, and 5 to be available in short notice to deploy to TX to assist at the State's request drinking water, waste water, hazardous material spills, landfill dumps, etc. and develop a messaging to contribute to FEMA or to comment on our own with their concurrence.

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Can everyone be available at noon eastern time to call in to further organize? At that point we may have some additional information from the Cabinet's call with the President which is

happening at 11 eastern. Thanks.

Ryan Jackson

Chief of Staff

U.S. Environmental Protection Agency

(202) 564-6999



October 19, 2017

The Honorable Scott Pruitt
Administrator
U.S. Environmental Protection Agency
1200 Pennsylvania Avenue, NW
Washington, DC 20460

Docket ID No. EPA-HQ-OAR-2017-0091

RE: Availability of Supplemental Information and Request for Further Comment on Renewable Fuel Standard Program: Standards for 2018 and Biomass Based Diesel Volume for 2019

Dear Administrator Pruitt:

On behalf of the members of the American Coalition for Ethanol (ACE), I appreciate the opportunity to comment on the Notice of Data Availability (NODA) which contemplates reductions in the 2018 biomass-based diesel, advanced biofuel, and total renewable fuel volumes, and/or the 2019 biomass-based diesel volume under the Renewable Fuel Standard (RFS) program.

ACE is a grassroots advocacy organization, powered by rural Americans from all walks of life who have built an innovative industry that delivers homegrown biofuel and food for a growing world. Our 500 members include U.S. ethanol biorefineries, investors in biofuel facilities, farmers, and companies that supply goods and services to the U.S. ethanol industry.

Our comments are summarized below:

- Existing precedent regarding the “severe economic harm” criteria and definition of “inadequate domestic supply” in the general waiver authority compel EPA to reject pleas from oil refiners to waive RFS volumes as proposed. In the strongest terms possible, we call on EPA to abandon the misguided lobbying of parties desperate to escape their legal obligations under the RFS and refocus on keeping the program on track.
- Stripping Renewable Identification Numbers (RINs) from imported renewable fuel and assigning RINs to exported renewable fuel violates the law and could precipitate a trade war.
- A strong rural economy depends upon increasing renewable fuel volumes.
- Reid vapor pressure (RVP) regulatory relief would help address RIN price volatility.
- EPA needs to update the lifecycle greenhouse gas modeling of corn ethanol and should formally reject petitions to move the RFS point-of-obligation downstream.

Existing precedent regarding the “severe economic harm” criteria and definition of “inadequate domestic supply” in the general waiver authority compel EPA to reject pleas from oil refiners to waive RFS volumes as proposed. In the strongest terms possible, we call on EPA to abandon the misguided lobbying of parties desperate to escape their legal obligations under the RFS and refocus on keeping the program on track.

At the heart of the NODA is a discussion by EPA about potential additional cuts to the advanced and total biofuel RFS volumes for 2018 using the general waiver authority. Apparently spurred by comments submitted by RFS opponents and obligated parties (members of the American Fuels and Petrochemical Manufacturers and American Petroleum Institute), the Agency contemplates how it could further reduce 2018 volumes by reinterpreting the two thresholds which could potentially trigger the general waiver authority; the definition of “inadequate domestic supply” and the basis for determining “severe economic harm.”

The Clean Air Act includes specific requirements regarding EPA’s consideration of the general waiver authority. Section 211(o)(7) sets out the specific criteria and process that the Agency must follow. Statutory text relating to the criteria for granting a waiver is as follows:

(7) Waivers

(A) In general

The Administrator, in consultation with the Secretary of Agriculture and the Secretary of Energy, may waive the requirements of paragraph (2) in whole or in part on petition by one or more States, by any person subject to the requirements of this subsection, or by the Administrator on his own motion by reducing the national quantity of renewable fuel required under paragraph (2)—

(i) based on a determination by the Administrator, after public notice and opportunity for comment, that implementation of the requirement would severely harm the economy or environment of a State, a region or the United States; or

(ii) based on a determination by the Administrator, after public notice and opportunity for comment, that there is an inadequate domestic supply.

The statute is undeniably clear about the substantive thresholds which must be met before a waiver may be granted. EPA must determine, in consultation with the Secretaries of Agriculture and Energy that 1) implementation of the RFS would severely harm the economy or environment of a State, region or the United States, or 2) that there is an inadequate domestic supply of renewable fuel.

Below is a discussion of the precedent which should determine how EPA applies the “severe economic harm” threshold in a waiver request and how a recent Court decision informs the definition of “inadequate domestic supply” under the law.

“Severe Economic Harm”

EPA’s decision to deny both the Texas waiver request in 2008 and “drought” waiver request by a handful of states in 2012 established the precedent for interpreting what constitutes “severe economic harm.” In 2008, Texas petitioned EPA to grant a 50 percent waiver of the RFS due to complaints about the cost of feeding livestock in the state. In 2012, 10 states petitioned EPA to waive the RFS based on a drought which supposedly diverted corn supplies to ethanol production and away from livestock feed. In each case, EPA rejected the waiver requests because the Agency determined there was insufficient evidence to prove “severe economic harm.”¹

Based on that precedent, EPA has interpreted the statute as providing narrow waiver authority and requiring that (emphasis added):

- (a) *Implementation of the RFS itself would severely harm the economy. It is not enough to determine that implementation of the RFS would contribute to such harm. EPA has interpreted the statutory language to require that the RFS program itself must be the cause*

¹ 73 FR 47168 (August 13, 2008) Notice of Decision Regarding State of Texas Request for a Waiver of a Portion of the RFS; 77 FR 70752 (November 27, 2012) Notice of Decision Regarding Requests for a Waiver of the RFS

of the severe harm arguing that any other interpretation would “amount to a very open-ended and wide ranging waiver provision” that has the potential to undermine Congress’ overall desire to promote the use of renewable fuels under the RFS.

- (b) *There must be a generally high degree of confidence that there will be severe harm as a result of the RFS. EPA specifically notes use of the term “would harm” in this waiver authority versus “will likely result in significant adverse impacts” in other waiver provisions as evidence of the high standard Congress required. EPA also stated that this high standard limits waivers to circumstances where the waiver is expected to provide relief.*
- (c) *Use of the term “severe harm” indicates that Congress set a high threshold for granting of any waiver. EPA looked at the plain meaning of severe as well as its use elsewhere in the Clean Air Act to determine that “severe” harm (directly as a result of the RFS) means more than marginal, moderate, or serious, though less than extreme.*
- (d) *EPA stated in denying the Texas waiver that “it would be unreasonable to base a waiver determination solely on consideration of impacts of the RFS program to one sector of an economy, without also considering the impacts of the RFS program on other sectors of the economy or on other kinds of impact.” That means EPA must conduct a much broader review of the impacts to the economy to determine if the RFS is causing “severe harm” generally taking in to account positives and potential negatives.*

It is no secret the American Fuels and Petrochemical Manufacturers (AFPM) and American Petroleum Institute (API) oppose the RFS. They opposed enactment of the program in Congress, have sued EPA over its implementation, are currently lobbying Congress to repeal it, and use imaginative arguments urging EPA to reduce or water it down. But even under the most wild of imaginations, API and AFPM cannot make a credible case, based on the precedent and criteria, that implementation of the RFS in 2018 would cause severe economic harm. EPA cannot use its imagination. EPA is required to interpret “severe economic harm” based on the statute and as prescribed by its own precedent. Based on these realities, the Agency must cast aside the notion it can waive the RFS due to alleged “severe economic harm” to a handful of refiners.

“Inadequate Domestic Supply”

As in the case of “severe economic harm,” precedent dictates that EPA reject obligated parties’ pleas to waive the RFS based on the definition of “inadequate domestic supply.” We are disappointed that EPA wants to test yet another odd interpretation of “inadequate domestic supply” so soon after the D.C. Court of Appeals resoundingly rejected a previous attempt by EPA to essentially define supply as demand.²

ACE was one of several petitioners in *Americans for Clean Energy et al. v. EPA*. According to the D.C. Court of Appeals ruling on July 28, 2017, “EPA erred in how it interpreted the ‘inadequate domestic supply waiver provision...’ It does not allow EPA to consider the volume of renewable fuel that is available to ultimate consumers or the demand-side constraints that affect the consumption of renewable fuel by consumers.”

As the Court concisely stated, “[t]he central problem with EPA’s ‘supply equals demand’ argument (in addition to the text of the statute, of course) is that it runs contrary to how the Renewable Fuel Standard is supposed to work.” The Court reaffirmed *Congress’ intent that the RFS’s “increasing requirements are designed to force the market to create ways to produce and use greater and*

² *Americans for Clean Energy Inc v. EPA*, 864 F.3d 691 (2017)

greater volumes of renewable fuel each year. EPA's interpretation flouts that statutory design: instead of the statute's volume requirements forcing demand up, the lack of demand allows EPA to bring the volume requirements down."

The Court also ruled that the "inadequate domestic supply" waiver provision is not ambiguous with respect to the "person" at issue. To that end, the Court stated that it is impermissible for EPA to consider availability of renewable fuel to market actors downstream from refiners, importers and blenders such as retailers or consumers. EPA cannot consider constraints on infrastructure to distribute fuel from blenders to gas stations, the number of retail outlets that offer renewable fuel blends, pricing of renewable fuel, prevalence of vehicle engines that can use renewable fuel, and marketing efforts of those promoting renewable fuel products.

While EPA's July 21, 2017 notice of proposed rulemaking did not recommend reducing total volumes based on the legally flawed interpretation of "insufficient domestic supply," the rule did extensively discuss inappropriate demand-side factors such as gasoline demand, retail stations, vehicle engines, pricing, and marketing efforts in its determination to not use the authority. EPA's discussion of assessing attainable volumes based on these factors in the proposed rule (pages 34229 through 34232 of the Federal Register) is legally barred and should be struck from the final rule. Further, the Oct. 4 NODA includes written suggestions from AFPM, API and Valero that EPA should interpret "inadequate domestic supply" to account for only volumes of renewable fuel that are produced domestically.³

Just as it defied the law (and logic) for EPA to interpret "inadequate domestic supply" to mean "demand," it is equally unwise to interpret "inadequate domestic supply" to mean only U.S. production.

EPA goes to lengths in the NODA to claim it's simply considering how to define the term "domestic" within the phrase "inadequate domestic supply." Further, EPA argues that reinterpreting "inadequate domestic supply" would not limit imports of renewable fuel, rather it would only affect the method of calculating volumes used to set the percentage standards with which obligated parties must comply. Producers and importers of renewable fuel can dispute this assertion. Reinterpreting "inadequate domestic supply" to count just domestic renewable fuel production when setting annual renewable volume obligations (RVOs) will undoubtedly cut imports of renewable fuel.

We also strongly oppose the idea of assigning Renewable Identification Number (RIN) credits for volumes of exported renewable fuel.⁴ RIN credits for exported renewable fuel would almost assuredly be labeled as protectionist "export subsidies" and violate World Trade Organization (WTO) rules. The combination of allowing RIN credits for exports and stripping RINs from imports of qualifying renewable fuel (by reinterpreting the term "domestic") would be an extraordinary departure from how EPA has implemented the RFS program and could set off a trade war.

It is important to remind EPA that because of artificial barriers to domestic ethanol use (such as EPA's own Reid vapor pressure (RVP) regulatory barrier), ACE and other ethanol industry officials have prioritized the development of export markets. As a result, U.S. ethanol exports will reach a record level of nearly 1.3 billion gallons in 2017. If EPA actions violate WTO obligations and precipitate a backlash by trading partners it could put U.S. ethanol exports in jeopardy and cause economic harm to ACE members, including farmers and U.S. ethanol producers.

³ AFPM/API Docket ID No. EPA-HQ-OAR-2017-0091-3645, Valero Docket ID No. EPA-HQ-OAR-2017-0091-3677

⁴ Valero Wants Biofuel Credits Attached to Exports. DTN Progressive Farmer. September 28, 2017.

<https://www.dtnpf.com/agriculture/web/ag/news/business-inputs/article/2017/09/28/valero-energy-wants-biofuel-credits>

Reinterpreting “inadequate domestic supply” to include only domestic production would not simply lead to retaliation by trade partners, it is a not-so-veiled attempt to further reduce 2018 RVOs below statutory levels so a handful of refiners such as Valero can escape their obligation to either blend renewable fuels or purchase RINs from other obligated parties to assure compliance with the RFS program. The recent letter from Valero and other merchant refiners to President Trump urging that EPA allow RINs on exported renewable fuel specifically cites “the cost of purchasing RINs” as the primary rationale for their request.⁵ We will discuss steps EPA could take to address RIN prices at the conclusion of our comments.

Since 2010, EPA has calculated annual RVOs based in part on qualifying imported renewable fuel and the Agency has interpreted the definition of “inadequate domestic supply” in the context of the entire phrase. In other words, EPA has reasonably determined that domestic supply includes *both the domestic production of renewable fuel and qualifying imports of renewable fuel*. To deviate so extremely from this longstanding and reasonable approach so a handful of refiners can shed their annual RVOs will surely invite litigation and almost assuredly result in the Court once again reminding EPA that Congress intended the RFS to force the market to create ways to produce and use greater volumes of renewable fuel each year.

Economic Rationale for Increasing Advanced and Total Biofuel Volumes

One of the reasons we strongly caution EPA against taking the RFS off-track is that we know from recent experience that doing so will cause economic pain in rural America. From 2013 through 2016, economic insecurity gripped U.S. farmers because previous leadership at EPA reduced annual volume obligations below levels established by Congress. During this period, EPA illegally claimed infrastructure constraints and the mythical E10 “blend wall” prevented higher ethanol blends from being used in the marketplace. That is why ACE joined others in filing a petition for review of the 2014, 2015 and 2016 RVOs. We have already discussed the fact that biofuel petitioners prevailed over EPA in the D.C. Circuit Court of Appeals (*Americans for Clean Energy et al. v. EPA*).⁶

EPA’s previous mismanagement of the RFS contributed to an economic slump in rural America because as the Agency used the general waiver authority to reduce renewable fuel volumes below statutory levels, farmers produced more than 56 billion bushels of corn from 2013 through 2016, including record-high crops in 2014 and again in 2016. According to USDA, corn production will again exceed 14 billion bushels in 2017. As a result, surplus stocks of corn will swell to a 30-year high of 2.4 billion bushels and corn prices will fall to a 10-year low this year. Liquidity ratios and working capital have deteriorated to their weakest levels since 2002 and the value of farm sector assets is expected to decline by \$32 billion in 2017. Iowa farmland values dropped 6 percent in 2016, making it the third straight year land values fell.

The result of EPA’s previous mismanagement of the RFS was a nearly 50 percent drop in net farm income (from \$124 billion in 2013 to an expected \$62 billion in 2017). If EPA once again takes the RFS off-track, not only will farmers and rural communities suffer, taxpayers will be on the hook for additional burdens. Since EPA took the RFS off-track in 2013, taxpayer-funded payments to farmers that compensate for low crop prices have been on the rise. History has shown that increasing the demand for biofuels leads to higher market prices for crops and reduced government spending on farm program payments. Growing the renewable fuels market in 2018 is even more critical given the uncertainty created by efforts to renegotiate existing trade pacts. While we are hopeful that these new negotiations will lead to better trade opportunities, the uncertainty in the near term will

⁵ Letter from the CEOs of Valero, HollyFrontier, PBF Energy, and Monroe Energy to President Trump. October 18, 2017.

⁶ *Americans for Clean Energy Inc v. EPA*, 864 F.3d 691 (2017)

impact the U.S. farm economy which makes a strong biofuels market even more important. Simply put, a strong rural economy depends upon growing the use of renewable fuels. To restore economic security in rural America, EPA needs to implement the program as enacted by Congress and take regulatory steps so E15 and higher blends of ethanol have access to the market.

We are pleased that the July 21, 2017 proposed rule maintains the 15-billion-gallon volume for conventional renewable fuel in 2018. The ethanol industry has a current production capacity of more than 16 billion gallons with nearly 200 million gallons of capacity under construction. Instead of reducing advanced and total renewable fuel volumes in 2018, we urge EPA to finalize at least 19.38 billion gallons of total renewable fuel for 2018 of which at least 380 million gallons would be cellulosic biofuel and 4.38 billion gallons would be advanced biofuel. Ensuring a properly functioning RFS and increasing demand for renewable fuels in 2018 and beyond is critical to the economic success of the rural economy.

RVP relief would help address RIN price volatility

It is clear to us that EPA is under pressure from merchant refiners such as Valero that are concerned about RIN prices. But as EPA has noted in the past, merchant refiners have many options at their disposal to cover their obligations under the RFS. They can establish contracts with splash blenders to purchase RINs, purchase ethanol directly from ethanol producers, separate the RINs, and sell the ethanol without RINs to blenders. Moreover, they can do what other merchant refiners have done which is to change the way they do business. EPA is absolutely correct to note that “RIN prices that effect the intended change are beneficial to program success rather than an indication of dysfunction.” RINs are incentives for obligated parties and others to blend increasing volumes of renewable fuels.

Given that reality, if the Agency really wants to help address RIN price volatility, it should take actions to enable additional blending of renewable fuels, particularly ethanol, by fixing the outdated RVP limitation on blends above 10 percent ethanol in conventional gasoline areas. Allowing retailers to sell E15 year-round would increase the volume of ethanol being blended in gasoline and result in falling RIN prices.

If ever there was an “Exhibit A” for a regulation in need of reform, it would be the RVP limit. The Clean Air Act requires EPA to limit the evaporative emissions of gasoline from June 1 through Sept. 15 because evaporation rates increase in warmer temperatures and these emissions can contribute to summertime air pollution such as ground-level ozone and smog.

To measure the evaporative emissions of fuel, EPA uses the RVP standard expressed in pounds per square inch (psi). The higher the RVP of a fuel, the worse its emissions are. The RVP of gasoline can range from 7 to 15 psi. The RVP of pure ethanol is 2 psi. Most gasoline used in the U.S. today is a blend of 10 percent ethanol and 90 percent gasoline (E10). The E10 blend has a RVP of about 10 psi.

In 1990, Congress amended the Clean Air Act to allow gasoline with 10 percent ethanol a “one-pound waiver” of EPA’s evaporative emission limit [CAA § 211(h)(4)]. In other words, Congress gave EPA the authority to allow the use of E10 (the maximum amount of ethanol allowed in gasoline in 1990) during the June 1 through Sept. 15 season. In 2011, EPA approved the use of E15, a blend of 15 percent ethanol and 85 percent gasoline. Unfortunately, to date, EPA has refused to allow E15 to be used during the summer season per CAA §211(h)(4) even though it has a lower RVP than E10 and straight gasoline.

Prohibiting the sale of E15 from June 1 through Sept. 15 handcuffs many gas station owners who want to offer the fuel to their customers year-round. E15 typically costs 2 to 10 cents per gallon less than E10, so refusing to allow the sale of this fuel in the summer season robs consumers of the opportunity to buy a lower cost product. Not only does E15 cost less and have lower evaporative emissions than gasoline and E10, it has also been approved for use in eight out of every 10 cars on the road today.

EPA could remove a major restriction to ethanol demand by simply treating E15 the same way it treats E10 with respect to summer RVP restrictions. We want to acknowledge that we have had constructive conversations with EPA staff regarding this important topic and we are encouraged Administrator Pruitt is examining options for potentially providing such relief.

EPA Needs to Update the Lifecycle Greenhouse Gas Modeling of Corn Ethanol

Instead of reducing RFS volumes to serve as a de-facto barrier to free and fair trade, we encourage EPA to update its lifecycle greenhouse gas modeling for corn starch ethanol. We believe it will show comparably, if not better, reductions in GHG emissions than imported sugarcane ethanol. As a result, EPA would not need to lower the advanced and total renewable fuel volumes based on uncertain sugarcane ethanol, but instead free up the marketplace to use a clean, U.S. produced product with significant GHG savings.

EPA has resisted updating the lifecycle analysis for corn ethanol because it is grandfathered under the RFS as being at least 20 percent better than baseline gasoline and cannot currently qualify as an advanced or cellulosic biofuel. What EPA fails to recognize is that state regulators and others working on low carbon fuel programs use the Agency's outdated analysis as an excuse to limit the GHG reductions allocated to corn ethanol. For example, Brazil is considering the implementation of a new program called RenovaBio which government officials there say is modeled after the RFS and California Low Carbon Fuel Standard (LCFS). If Brazil relies upon EPA's outdated LCA for U.S. corn ethanol to assign our exports with higher carbon intensity under RenovaBio, it could severely curtail the competitiveness of U.S. ethanol in one of the most important export destinations on the planet. EPA has expressed interest as of late in the global trade of renewable fuels. One way to help keep U.S. ethanol's competitive edge, beyond blending economics and octane advantages, is to update the LCA for corn ethanol. Until and unless EPA updates the LCA for corn ethanol, the Agency is penalizing American farmers who want to help meet the growing demand for low carbon fuels. We have written extensively on this subject in the past and stand ready to provide detailed comments on the various steps the Agency can take to make the appropriate updates.

RFS Point-of-Obligation

The current point-of-obligation and RIN trading framework has proven to be a powerful incentive that has allowed some of the most respected independent retailers in the country to offer cleaner, higher-octane fuels such as E15 to their customers at lower prices. Convenience store leaders such as Sheetz, QuikTrip, Kum&Go, RaceTrac, and Casey's are moving the domestic clean fuel market forward and the RFS rewards them for that innovation. It would be wrong to take away that incentive and give it to those few refiners who have made no effort to comply with the law. We look forward to the Agency formally rejecting petitions to move the obligation point downstream.

Close

In closing, the combination of the July 21 proposed rule and Oct. 4 NODA seem to indicate EPA is taking sides with fossil fuel interests over the views of renewable fuel producers and U.S. farmers when it comes to RFS implementation.

Regarding the July 21 proposed rule, it has been reported the proposal EPA transmitted to the White House Office of Management and Budget (OMB) in May and June actually called for 19.38 billion gallons of total renewable fuel for 2018 of which approximately 384 million gallons were cellulosic biofuel and 4.38 billion gallons were advanced biofuel.⁷ According to the reports, neither OMB nor EPA raised any concerns about these proposed levels during the interagency review process. However, on June 23, EPA provided OMB with a revised proposal which, without explanation, cut the cellulosic biofuel volume from 384 to 238 million gallons, advanced biofuel volume from 4.38 to 4.24 billion gallons, and total renewable fuel from 19.38 to 19.24 billion gallons.⁸ This same document eliminated references to “increasing” or “growing” the RFS and deleted important language regarding cellulosic ethanol from corn kernel fiber. Why did EPA backtrack from its original proposal?

In addition, the Oct. 4 NODA contemplating even further reductions to the RFS appears to be informed entirely by comments submitted by organizations and companies that have sued EPA over implementation of the RFS program and petitioned to move the point-of-obligation. The NODA contains multiple references to comments from AFPM, API and Valero but never references counter arguments by proponents of the RFS or renewable fuel producers.

It perplexes us why EPA seems preoccupied helping parties who want to escape their responsibilities under the RFS when the Agency should instead work to issue more balanced proposals that also take into consideration the views of renewable fuel producers and U.S. farmers. EPA would have benefitted from having an open dialogue with the renewable fuels sector before inexplicably backtracking on the original 2018 RVO and issuing the NODA.

Finally, while EPA isn't required to reduce RVOs, it is obligated to comply with the D.C. Court of Appeals ruling in *Americans for Clean Energy et al v. EPA* to restore the 500-million-gallon shortfall to the 2016 RVO. We would like to engage the Agency on how it intends to comply with this order and on how to provide regulatory relief for gas station owners and consumers by addressing the RVP limit on E15 and higher ethanol blends.

Thank you for your time and consideration of these comments. We stand ready to assist the Agency as it prepares to finalize the RVOs for 2018 and tackles some of the regulatory barriers to ethanol production and use.

Sincerely,



Brian Jennings, Executive Vice President
American Coalition for Ethanol

⁷ RFS Documents: EPA Originally Sought Increase in Cellulosic Volumes. DTN Progressive Farmer. August 24, 2017. <https://www.dtnpf.com/agriculture/web/ag/news/article/2017/08/24/rfs-documents-epa-originally-sought>

⁸ EO 12866 Review - Revised Version Renewable Fuel Standard Program: Standards for 2018 and Biomass-Based Diesel Volume for 2019 6560-50-P, 40 CFR Part 80 [EPA-HQ-OAR-2017-0091 [EO12866 RFS 2018 Annual Rule 2060-AT04 NPRM FRN 20170623 RLSO.pdf](#)]

October 19, 2017



The Honorable Scott Pruitt
Administrator
Environmental Protection Agency
1200 Pennsylvania Avenue, N.W.
Washington, DC 20460

Dear Administrator Pruitt:

I write today to thank you for inviting the American Coalition for Ethanol (ACE) to participate in EPA's Smart Sectors Program. We are encouraged by your expressed desire to more "meaningfully collaborate with regulated sectors and find sensible outcomes that better protect the environment and public health."

The initial kickoff meeting held October 3, chaired by Samantha Dravis of your staff, provided an opportunity to begin what we hope is an ongoing, open dialogue about EPA's implementation of renewable fuels regulations under the Clean Air Act. We appreciate EPA's promise to revisit outdated regulations to ensure less burdensome ways to meet the same intent.

This is important in the renewable fuels space, especially in the near term regarding EPA's outdated interpretation of Reid vapor pressure that creates a regulatory roadblock to selling E15 year-round.

Further, we believe that if EPA had the Smart Sectors program up and running prior to issuing the proposed renewable volume obligations for 2018 and the Notice of Data Availability discussing further reductions to those volumes, the Agency could have avoided much of the recent angst directed your way from Capitol Hill and the renewable fuels sector. In each case, EPA would have benefitted from having an open dialogue with ACE and others prior to formal proposals which do not appear to be balanced with views from renewable fuels producers.

We hope that the Smart Sectors Program is a way to minimize this bias so that EPA does not find itself breaking President Trump's public commitment to biofuels and in the crosshairs of Congressional leaders who feel EPA is not properly implementing renewable fuel policies. We would like to work with you to avoid these types of oversights in the future.

Attached please find the comments we are submitting today in relation to the NODA. Thank you once again for including ACE in the Smart Sector Program. We look forward to working with you and your staff.

Sincerely,

Brian Jennings, Executive Vice President
American Coalition for Ethanol

EEI Powering Engagement Conference

October 24-25, 2017

Edison Electric Institute

701 Pennsylvania Ave NW, Washington D.C. 20004

The EEI Powering Engagement conference is designed to provide electric power industry professionals with the latest information on major issues while also providing a forum for sharing strategies and tactics on engaging and communicating with customers, policymakers and other key stakeholders.

Participants are encouraged to come prepared to share their perspectives and to offer input on how EEI can continue to provide you with tools and resources to assist you in your ongoing efforts.

For your planning purposes, please know that registration will open at 11:30 a.m. on Tuesday, October 24, and the program should adjourn by 3 p.m. on Wednesday, October 25. Please know that there will be a social and networking event the evening of October 24.

If you are coming straight to EEI's offices from your travels, there is plenty of room to store your luggage on-site.

Draft Agenda

Tuesday, October 24, 2017

11:00 a.m.	Meeting Registration is Open
11:30 a.m.	Lunch
12: 15 p.m.- 12:30 p.m.	Welcome and Industry Perspective - Tom Kuhn, EEI
12:30 p.m. –1:30 p.m.	The Next EEI Initiatives - Brian Wolff, EEI Highlight next iteration of EEI tools and resources such as RAP, Jobs Study, etc.
1:30 p.m.—1:45 p.m.	Break
1:45 p.m. – 2:45 p.m.	Smart City Initiative

Moderator: Becky Knox, EEI (confirmed)

Speakers:

Matthew Jaramillo, Public Service New Mexico (confirmed)

John Smola, Alabama Power (confirmed)

Debra Dehaney Howard, US Conference of Mayors (confirmed)

Daniel Turton, General Motors (confirmed)

2:45 p.m. - 4:00 p.m. **Modernizing the Electric Power Grid**

Moderator: Brad Viator, EEI

Speakers:

Kiran Kumaraswamy, AES: Energy Storage (confirmed)

Simon Hahn, SCE: Data Analytics (confirmed)

Speaker TBD, National Grid: Microgrids (invited)

Tom Bonner, PECO: Electrification (invited)

4:00 p.m. - 4:15 p.m. **Break**

4:15 p.m. - 5:15 p.m. **Effective Local and Community Engagement**

Moderator: Kwame Canty, EEI

Highlight EEIs increased role in community engagement with mayors,
community organizations etc.

Speakers:

John Quinn, Baltimore Gas and Electric (confirmed)

Jesus Barboa, Arizona Public Service: Community engagement program
(confirmed)

Kevin Hernandez, USHCC (confirmed)

5:15 p.m. - 6:00 p.m. **Reception and Smart Community Virtual Reality Experience**
Hosted at EEI Offices in Ben Franklin Reception area

6:30 p.m. **Dinner at Bar Deco**
717 6th Street NW, Washington, DC (6th and G Streets NW)
10 minute walk from EEIs offices

Wednesday, October 25, 2017

7:45 a.m. Breakfast

8:30 a.m. – 9:15 a.m. **Headline Speaker**

Session features bigger name speaker and audience merges Wash
Reps and external affairs representatives (Administration Speaker)

9:15 a.m. - 10:45 a.m. **Energy Infrastructure Challenges and Opportunities**

Moderator: Bob Bartlett, Alliant (confirmed)

Speakers:

Amy Yeary Managan, Duke Energy: Storm Response, Resiliency and System Hardening (confirmed)

Joshua Shields, Black Hills Energy: Wyoming to Rapid City Transmission Project (confirmed)

Kathy Steckelberg, EEI, Infrastructure Priorities (confirmed)

Tiler Eaton, International Brotherhood of Electrical Workers: IBEWs Business development and ability to contribute to industry efforts on infrastructure projects (confirmed)

10:45 a.m. - 11:00 a.m. **Break**

11:00 a.m. - 12:15 p.m. **Defining the New Lines of the Electric Power Industry**

Speakers:

Tony Sanchez, NV Energy (confirmed)

Cody Tubbs, SCE (confirmed)

Steven Eddy, TEP (confirmed)

Cara Hoover, KCPL (invited)

12:15 p.m. - 12:45 p.m. **Lunch**

12:45 p.m. - 2:00 p.m. **Tying it All Together: Messaging and Communicating to Key Stakeholders** - Philip Morris, Luntz Global (confirmed)

To: Hengst, Benjamin[Hengst.Benjamin@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]
Cc: Schmidt, Lorie[Schmidt.Lorie@epa.gov]; Kataoka, Mark[Kataoka.Mark@epa.gov]; cookleila@ymail.com[cookeila@ymail.com]
From: Baptist, Erik
Sent: Tue 8/15/2017 8:26:21 PM
Subject: RE: Glider response letter (revised draft), plus some other materials
HD gliders intent to revisit 8.15.17 ecb.docx

Attached please find some suggested edits for your consideration.

Erik Baptist

Senior Deputy General Counsel

Office of General Counsel

U.S. Environmental Protection Agency

1200 Pennsylvania Ave., NW

Washington, DC 20460

(202) 564-1689

baptist.erik@epa.gov

From: Hengst, Benjamin
Sent: Tuesday, August 15, 2017 10:02 AM
To: Baptist, Erik <baptist.erik@epa.gov>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>
Cc: Schmidt, Lorie <Schmidt.Lorie@epa.gov>; Kataoka, Mark <Kataoka.Mark@epa.gov>; cookleila@ymail.com
Subject: FW: Glider response letter (revised draft), plus some other materials

Resending with corrected email for Lee Cook, Acting Office Director for OTAQ this week. Ben

Subject: Glider response letter (revised draft), plus some other materials

Hi folks—attached is an updated draft glider response letter for your review.

Please note that OGC career staff have not reviewed the draft letter yet (Mark was out; David is out). I'm copying Mark (who returns to the office today) and Lorie here so they have a chance to look at this as well.

During our briefing last Friday there were a number of questions and discussions regarding what the Petitioners stated in their letter to EPA, and what the Clean Air Act actually says regarding EPA's authority to establish standards for new motor vehicles and for rebuilt heavy-duty engines. In addition to the draft letter, we have also attached 2 items related to those topics to supplement last Friday's briefing material. We thought this might be helpful for reference.

- [REDACTED] The July 10 petition for reconsideration from Fitzgerald Glider Kits, Harrison Truck Centers, and Indiana Phoenix
- [REDACTED] The heavy-duty Phase 2 rulemaking NPRM and FRM preamble discussion of the Clean Air Act authority for new vehicles and rebuilt heavy-duty engines and how the statute relates to EPA's proposed and final actions.

We'll move this letter once review has concluded. Thanks, Ben

D

DRAFT

Mr. Tommy C. Fitzgerald, President
Fitzgerald Glider Kits
1225 Livingston Highway
Birdstown, Tennessee 38549

Mr. Dustin Petersen
Harrison Truck Centers, Inc.
200 Dekko Drive
Avilla, Indiana 46710

Mr. Dane Keener
Indiana Phoenix, Inc.
3601 Adventureland Drive
Altoona, Iowa 50009

Dear Mr. Fitzgerald, Mr. Petersen, and Mr. Keener:

This letter responds to your letter of July 10, 2017, requesting that the U.S. Environmental Protection Agency (EPA) reconsider the requirements for gliders under the final rule entitled “Greenhouse Gas Emissions and Fuel Efficiency Standards for Medium- and Heavy-Duty Engines and Vehicles—Phase 2” (81 FR 73478, October 25, 2016) (“Phase 2 Rule”). In your letter, you questioned EPA’s authority under the Clean Air Act to regulate gliders as well as the EPA technical analysis supporting the requirements. More specifically:

- You stated that the EPA lacks authority over glider *vehicles* because they are not “new” motor vehicles.
- You also stated that the EPA lacks authority over glider *kits* because they are not motor vehicles.
- You disputed the EPA analysis of the emission impacts of glider vehicles.
- You stated that reconsideration is warranted under Executive Order 13783.

In light of these issues, the EPA has decided to revisit the provisions in the Phase 2 rule that relate to gliders. We intend to develop and issue a Federal Register notice of proposed rulemaking on this matter, consistent with the requirements of the Clean Air Act.

If you have any questions regarding our response, you may contact Bill Charmley in the Office of Transportation and Air Quality at (734) 214-4466.

E. Scott Pruitt

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Fri 9/29/2017 7:27:34 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

A Concur document for BRITTANY BOLEN, TAA054FU, Auth with a trip departure date of 10/04/17 has been stamped SIGNED by DRAVIS, SAMANTHA K and is now awaiting your action.

You can access ConcurGov at: <https://cge.concursolutions.com>

□

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: George D. Baker
Sent: Mon 12/4/2017 6:19:23 PM
Subject: Oklahoma Gas & Electric Meeting request

Samantha: I am following up on my voice message I left at your office phone just now. As indicated below, later this week I have Usha Turner, Director of Environmental Affairs and Federal Public Policy at Oklahoma Gas & Electric, in DC on the afternoon of Thursday December 7 and Friday December 8. Usha and I would like the opportunity to discuss some policy issues of priority to OG&E if you could give us some time on one of those days. Currently, on Friday the 8th we have a 10 am with Mike Catanzaro over at NEC and a 4 pm with Ass't. Administrator Wehrum (who has invited several of his senior colleagues in the Air Office to join us). Might you have some time for us on Thursday afternoon or perhaps early Friday afternoon before our 4 pm with Mr. Wehrum? Please advise. I am leaving for Oklahoma this afternoon, returning Wednesday morning, but will be reachable by email reply or through my cell phone Personal Phone/Ex. 6 Thank you for your consideration.

George Baker

Williams & Jensen

Counsel for OGE Energy Corp.

From: George D. Baker
Sent: Monday, November 27, 2017 12:42 PM
To: 'dravis.samantha@epa.gov'
Subject: Meeting request

Samantha: You may recall our conversation a few weeks ago at the EEI Washington Reps meeting when I introduced myself as Oklahoma Gas & Electric's (OG&E's) representative and indicated that OG&E had considerable interest in following up on several of the intriguing points you made that day. Well, on Thursday afternoon December 7 and the morning of Friday December 8, Usha Turner, Director of Environmental Affairs and Federal Public Policy at OG&E, will be in DC and would very much like the opportunity to meet with you to discuss EPA regulatory issues of concern to OG&E. Might you have some time on your calendar either of those days when we could come by for a discussion with you? Please advise.

Great thanks,

George Baker

Williams & Jensen

Counsel for OGE Energy Corp.

Disclaimer

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Fri 9/29/2017 7:24:45 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

A Concur document for BRITTANY BOLEN, TAA054FU, Auth with a trip departure date of 10/04/17 has been stamped SIGNED by RUEHL, JASON Drew and is now awaiting your action.

You can access ConcurGov at: <https://cge.concursolutions.com>

□

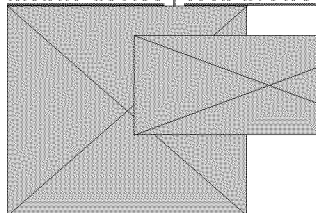
To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Gogo
Sent: Thur 8/3/2017 3:07:03 AM
Subject: [SPAM] Here's Your Gogo Receipt - Check Out Your Purchase Details! - Order #116255978TPDA

Purchase Details - Order #116255978TPDA

To ensure you receive emails from Gogo, add gogo@e.gogoair.com to your email address book.

[Mobile device](#) | [Web browser](#)

[My Account](#) | [Contact Us](#)



..

Thanks for your purchase!

You can view your purchase history at any time by visiting [My Account](#) For more information about Gogo, visit our [Privacy Policy](#) and [Terms of Use](#).

Receipt Info

Customer: samantha dravis
Email Address: dravis.samantha@epa.gov
Order #: 116255978TPDA
Date: 8/03/2017 PDT

Product	Quantity	Price
30-Minute Pass	1	\$6.00

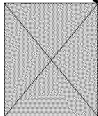
Payment Info

Payment Type: AMEX
Payment Info: 2008

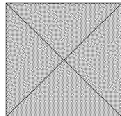
Tax : \$0.00

Total: \$6.00

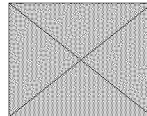
How to get online, in air.



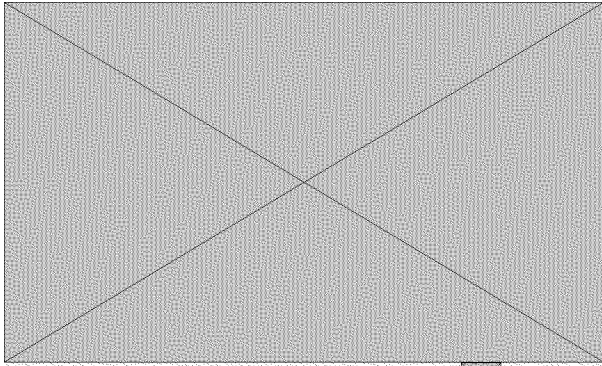
Turn on your Wifi enabled device



Connect to the "GogoInflight" network



Launch your browser and sign in to Gogo



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This email was sent to dravis.samantha@epa.gov because you have made a Gogo purchase.
If you would like to change your email preferences or unsubscribe, please [click here](#).

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111 N Canal St | Chicago, IL 60606 | USA

December 4, 2017

Philip Swanson
Partnership Administrator
CCAC OIL & GAS Methane Partnership
15 rue de Milan
Paris, 75441, Cedex 09
France

RE: Withdrawal from the CCAC Oil and Gas Methane Partnership

Dear Phil:

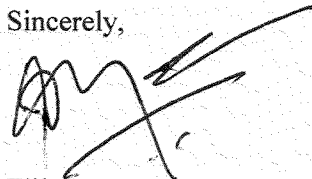
Pursuant to Article 14 of the Memorandum of Understanding (MOU), I hereby inform you that Southwestern Energy will withdraw from the CCAC Oil and Gas Methane Partnership (OGMP) effective January 1, 2018. While withdrawing from the OGMP, we remain committed to addressing methane emissions and improving the efficiency of our operations and natural gas supply to ensure natural gas remains a key energy source in the 21st century providing economic, energy and environmental security to all nations.

Southwestern Energy is one of the largest natural gas producers in the United States and has remained the only United States headquartered company in the OGMP. Our primary intent as a participant was to share technical and policy experiences within a global framework. We have contributed significantly to the development of the OGMP from technical guidance documents (TGD) to participation in the steering committee discussions. Southwestern Energy's operational efficiency and methane reduction efforts have also contributed over 98% of the total reductions reported by all reporting partners for both calendar years 2015 and 2016.

Employing our technical and policy methane experience, we have advocated for inclusion of a performance-based policy option (like the ONE Future methane intensity option under US EPA's Methane Challenge program) in addition to the current OGMP program design. To date that option has not been included. As a result, we feel the current OGMP framework does not match our goal to promote transparent and real reductions through a performance-based program in a meaningful manner. Southwestern Energy will continue to pursue our methane goals through the ONE Future Coalition and other programs.

If you have any further questions, please do not hesitate to contact me.

Sincerely,



Fiji George
Director, Strategic Solutions

cc (via electronic mail):

Samatha Dravis, US EPA
Mandy Gunasekara, US EPA
Paul Gunning, US EPA
Justin Pryor, US EPA
Julie Cerqueira, Department of State
John Ale, Southwestern Energy
Paul Geiger, Southwestern Energy
Sarah Battisti, Southwestern Energy
Roy Hartstein, Southwestern Energy



The Right People doing the Right Things,
wisely investing the cash flow from our
underlying Assets, will create Value+®

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Thur 7/13/2017 5:01:34 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

Your Auth AUTH205130 was just stamped PREPARED by
INGE, CAROLYN Rena.

You can access ConcurGov at: <https://cge.concursolutions.com>



To: Dravis, Samantha[dravis.samantha@epa.gov]
From: quarantine@messaging.microsoft.com
Sent: Thur 8/3/2017 1:18:05 AM
Subject: Spam Notification: 2 New Messages

Dear dravis.samantha@epa.gov:

You have 2 new spam-quarantined messages as of Aug 3, 2017 12:00 AM (UTC) which are listed below along with the actions that can be taken:

Release to Inbox: Send the message to your Inbox.

Report as Not Junk: Send a copy of the message to Microsoft for analysis.

Sender	Subject	Date (UTC)	Size	Release	Report
"check-in_noreply@delta.com" <check-in_noreply@delta.com>	Delta E-Boarding Pass	Aug 2, 2017 8:26 PM	263 KB	Release to Inbox	Report as Not Junk
"check-in_noreply@delta.com" <check-in_noreply@delta.com>	Delta E-Boarding Pass	Aug 2, 2017 8:26 PM	263 KB	Release to Inbox	Report as Not Junk

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To: Conklin, Jeanne[Conklin.Jeanne@epa.gov]; Perrotta, Pasquale[Perrotta.Pasquale@epa.gov]
Cc: Hupp, Millan[hupp.millan@epa.gov]; Chmielewski, Kevin[chmielewski.kevin@epa.gov]; Caldwell, James[Caldwell.James@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; deborah.lanham@bcdtravel.com[deborah.lanham@bcdtravel.com]; Taylor, Jessica[taylor.jessica@epa.gov]; Barnet, Henry[Barnet.Henry@epa.gov]; Mazakas, Pam[Mazakas.Pam@epa.gov]
From: Davis, Gail
Sent: Tue 8/8/2017 4:53:57 PM
Subject: RE: TA and Voucher training - Protective Service Detail

Perfect! Thank you!

From: Conklin, Jeanne
Sent: Tuesday, August 08, 2017 12:26 PM
To: Perrotta, Pasquale <Perrotta.Pasquale@epa.gov>; Davis, Gail <Davis.Gail@epa.gov>
Cc: Hupp, Millan <hupp.millan@epa.gov>; Chmielewski, Kevin <chmielewski.kevin@epa.gov>; Caldwell, James <Caldwell.James@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bennett, Tate <Bennett.Tate@epa.gov>; deborah.lanham@bcdtravel.com; Taylor, Jessica <taylor.jessica@epa.gov>; Barnet, Henry <Barnet.Henry@epa.gov>; Mazakas, Pam <Mazakas.Pam@epa.gov>
Subject: RE: TA and Voucher training - Protective Service Detail

Hi Gail

Greg is going to contact you. We can do something the middle of next week.

Jeanne

Jeanne Conklin, CGFM, CGMS

Controller

Office of the Controller

Office of the Chief Financial Officer

U.S. ENVIRONMENTAL PROTECTION AGENCY

1200 Pennsylvania Avenue, N.W.

Washington, D.C. 20460

(202) 564-5342 (o) (202) 494-7463 cell

From: Perrotta, Pasquale

Sent: Tuesday, August 08, 2017 11:39 AM

To: Davis, Gail <Davis.Gail@epa.gov>

Cc: Hupp, Millan <hupp.millan@epa.gov>; Chmielewski, Kevin <chmielewski.kevin@epa.gov>; Caldwell, James <Caldwell.James@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bennett, Tate <Bennett.Tate@epa.gov>; deborah.lanham@bcdtravel.com; Conklin, Jeanne <Conklin.Jeanne@epa.gov>; Taylor, Jessica <taylor.jessica@epa.gov>; Barnet, Henry <Barnet.Henry@epa.gov>; Mazakas, Pam <Mazakas.Pam@epa.gov>

Subject: TA and Voucher training - Protective Service Detail

Dear Gail -

AO,

OCEFT,

Please schedule training next week. This is for PSD and anyone else interested in learning how to prepare a TA and a Voucher. Also a great time to refine our process since the training will be given by Cincinnati the folks who approve our travel.

PSD special agents prepare their own TAs and Vouchers and with the new additions to the team this is a great opportunity for all who are interested.

Confirm receipt and work through SA Caldwell.

V/r,

Nino Perrotta | Acting Special Agent in Charge

U.S. Environmental Protection Agency |

Protective Service Detail |

Perrotta.Pasquale@epa.gov | www.epa.gov

C: +1 202 263 9115



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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Thur 7/13/2017 3:57:38 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

You have a Concur document, AUTH205130 SAMANTHA DRAVIS, with a trip departure date of 07/17/17 that has been returned. Please fix the document and sign so the routing can start over. If you do not fix the document reservations will be lost and/or reimbursement will be delayed.

You can access ConcurGov at: <https://cge.concursolutions.com>

□

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: quarantine@messaging.microsoft.com
Sent: Tue 10/17/2017 1:16:58 AM
Subject: Spam Notification: 1 New Messages

Dear dravis.samantha@epa.gov:

You have 1 new spam-quarantined messages as of Oct 17, 2017 12:00 AM (UTC) which are listed below along with the actions that can be taken:

Release to Inbox: Send the message to your Inbox.

Report as Not Junk: Send a copy of the message to Microsoft for analysis.

Sender	Subject	Date (UTC)	Size	Release	Report
"no-reply@commerciallawwebadvisor.com"	Indemnifications: Problems and Pitfalls, Advantages and Solutions.	Oct 16, 2017 11:09 PM	67 KB	to Inbox	Report as Not Junk

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: eta.contact@ivisa.com.au
Sent: Tue 8/15/2017 4:02:34 PM
Subject: ETA Application for Australia [CLIENT-IN-CONFIDENCE] (PROD)

Thank you for your application for an Electronic Travel Authority (ETA) for Australia.

We can confirm that your application has been successful and that you now have a valid ETA.

Your credit card payment for **AUD\$20.00** has been received. It will appear on your credit card statement against the business name iVISA SERVICES, NORTH SYDNEY.

If you would like to check the details of your ETA, please click on the Check an ETA button on the ETA website - www.eta.immi.gov.au. To make the enquiry, you will need your Internet ETA Reference Number which is **5015735**.

An ETA is automatically linked to your passport. The customs authorities and airline check-in staff have access to this information, using your passport details, so there is no need for any further documentation or reference numbers to be presented.

Conditions of an ETA are:

- It is your responsibility to know what your visa allows you to do while in Australia.
- Once your ETA is granted you are able to enter and leave Australia as many times as you need to during a 12 month period, from the date the ETA is granted or until the expiry date of your passport, whichever is earlier.
- You can stay in Australia for a maximum of three months on each visit.
- You must not study for more than three months.
- You must be free from tuberculosis.
- You must not have any criminal convictions for which you have been sentenced for a total combined period of 12 months or more, whether or not you served the sentence/s.
- It is illegal to work on an ETA. Whilst on an ETA you have no right to work in Australia. You may only undertake business visitor activities such as the undertaking of business enquiries and contractual negotiations or attending conferences.

We hope you have a wonderful stay in Australia.

Kind Regards,
Internet ETAS Support.

To: EPA@BCDTRAVEL.COM[EPA@BCDTRAVEL.COM]; Inge, Carolyn[Inge.Carolyn@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]
From: EPA@BCDTRAVEL.COM
Sent: Fri 9/29/2017 3:50:09 PM
Subject: Travel Itinerary for DRAVIS / SAMANTHA K

TRAVELER NOTICE - Many airlines charge fees for baggage and other services. Amounts vary by airline and are subject to change.

Travelers are responsible for verifying all fees charged by individual carriers.

Please visit the operating carrier website of your ticketed itinerary for applicable fees.

.
Traveler

.
DRAVIS / SAMANTHA K

.
Reference number by traveler: TAA054FG

.
Date From/To Flight/Vendor Status Depart/Arrive Class/Type
.
10/04/2017 DCA- DL 3437* Confirmed 10:05 AM/11:39 AM Economy / L
CVG
10/04/2017 CVG- DL 2619 Confirmed 04:51 PM/06:23 PM Economy / Y
ATL
10/04/2017 ATL- DL 2117 Confirmed 07:08 PM/08:20 PM Economy / L
COS
10/04/2017 Cheyenne Mountain Confirmed 10/04-10/05
Resort
10/05/2017 COS- UA 4677* Confirmed 04:05 PM/04:53 PM Economy / Y
DEN
10/05/2017 DEN-IAD UA 344 Confirmed 05:40 PM/11:01 PM

.
Delta Air Lines Flight DL3437 Economy

.
Depart: Ronald Reagan National, Terminal B Weather
Washington, District of Columbia, United States
10:05 AM Wednesday, October 4 2017
Arrive: Cinci./Nrthm Kentucky, Terminal 3 Weather
Cincinnati, Ohio, United States
11:39 AM Wednesday, October 4 2017
Duration: 1 hour(s) and 34 minute(s) Non-stop
Status: Confirmed - Delta Air Lines Record Locator: G6U69T
Equipment: Canadair Regional Jet 900
*Operated By: Endeavor Air Dba Delta Connection
Seat: 17B (Non smoking) Confirmed
FF Number: XXXX016971 - DRAVIS/SAMANTHA K

Distance: 410 miles / 659.69 kilometers
CO2 Emissions: 180.4 lbs/82 kgs

.
Remarks: FOR UP TO DATE TRAVEL INFORMATION ON AIRLINE
CHECK-IN/RESTRICTIONS/LIMITATIONS/SECURITY.
PLEASE CHECK WWW.DELTA.COM
.

.
Delta Air Lines Flight DL2619 Economy

.
Depart: Cinci./Nrthm Kentucky, Terminal 3 Weather
Cincinnati, Ohio, United States
04:51 PM Wednesday, October 4 2017
Arrive: Hartsfield-Jackson ATL, S - Terminal South Weather
Atlanta, Georgia, United States

.
Duration: 1 hour(s) and 32 minute(s) Non-stop
Status: Confirmed - Delta Air Lines Record Locator: G6U69T
Equipment: Boeing 737-800 Passenger
Seat: 27E (Non smoking) Confirmed
FF Number: XXXX016971 - DRAVIS/SAMANTHA K

Distance: 373 miles / 600.157 kilometers
CO2 Emissions: 164.12 lbs/74.6 kgs

Remarks: NO AISLE OR WINDOW SEATS AVAILABLE.
A CENTER SEAT HAS BEEN ASSIGNED.
WE WILL CONTINUE TO MONITOR UNTIL DEPARTURE.
.

.
Delta Air Lines Flight DL2117 Economy

.
Depart: Hartsfield-Jackson ATL, S - Terminal South [Weather](#)
Atlanta, Georgia, United States
07:08 PM Wednesday, October 4 2017
Arrive: Colorado Springs Municipal [Weather](#)
Colorado Springs, Colorado, United States
08:20 PM Wednesday, October 4 2017

Duration: 3 hour(s) and 12 minute(s) Non-stop
Total duration: **12 hour(s) and 15 minute(s) including layover(s)**
Status: Confirmed - Delta Air Lines Record Locator: G6U69T

Meal: Refreshments for Purchase
Equipment: Airbus Industrie A320
Seat: 15C (Non smoking) Confirmed
FF Number: XXXX016971 - DRAVIS/SAMANTHA K

Distance: 1181 miles / 1900.229 kilometers
CO2 Emissions: 519.64 lbs/236.2 kgs
.

.
Cheyenne Mountain Resort

Address: 3225 Broadmoor Valley Rd
Colorado Springs 8090
Colombia

Tel: 1-719-5384000

Fax: 1-719-5384043

.
Check In/Check Out: Wednesday, October 4 2017 - Thursday, October 5 2017

Status: Confirmed

Number of Persons: 1

Persons:

Number of Rooms: 1

Number of Nights: 1

Rate per night: USD 197.10 plus tax and any additional fees

Guaranteed: Yes

Confirmation: 353988398

Corp. Discount: XXXXRAVEL

Cancellation Policy: Cancel 7 days prior to arrival local hotel time to avoid any charges.

Policy:

CO2 Emissions: Per night is approximately 63.8 lbs/29 kgs

.
United Airlines Flight UA4677 Economy

.
Depart: Colorado Springs Municipal
Colorado Springs, Colorado, United States
04:05 PM Thursday, October 5 2017

Weather

Arrive: Denver International
Denver, Colorado, United States
04:53 PM Thursday, October 5 2017

Weather

.
Duration: 0 hour(s) and 48 minute(s) Non-stop

Status: Confirmed - United Airlines Record Locator: BW4X79

Equipment: Embraer RJ135 / RJ140 / RJ145

*Operated By: Trans States Airlines DbA United Express

Seat: 21A (Non smoking) Confirmed

Distance: 73 miles / 117.457 kilometers

CO2 Emissions: 40.15 lbs/18.25 kgs

.
Remarks: FOR UP TO DATE TRAVEL INFORMATION ON AIRLINE
CHECK-IN/RESTRICTIONS/LIMITATIONS/SECURITY.

PLEASE CHECK WWW.UAL.COM

United Airlines Flight UA344 Economy

Depart: Denver International [Weather](#)
Denver, Colorado, United States
05:40 PM Thursday, October 5 2017

Arrive: Dulles Intl [Weather](#)
Washington, District of Columbia, United States
11:01 PM Thursday, October 5 2017

Duration: 3 hour(s) and 21 minute(s) Non-stop
Total duration: **4 hour(s) and 55 minute(s) including layover(s)**
Status: Confirmed - United Airlines Record Locator: BW4X79

Meal: Food For Purchase
Equipment: Boeing 737-800 Passenger
Distance: 1448 miles / 2329.832 kilometers
CO2 Emissions: 637.12 lbs/289.6 kgs

Remarks: SEAT ASSIGNMENT RESTRICTED TO AIRPORT/ONLINE CHECK-IN.

FOR 24/7 TRAVEL ASSISTANCE PLEASE CONTACT
THE BCD TRAVEL TEAM AT 1-866-964-1346
FOR OUTSIDE THE US CALL COLLECT 770-829-2609
FOR THE HEARING IMPAIRED- PLEASE DIAL 711
TO ACCESS RELAY SERVICE- PROVIDE PHONE
NUMBER OF 1-866-964-1346 TO ACCESS TRAVEL

DUE TO RECENT CHANGES IN THE FY15 GOVERNMENT CITY PAIR
PROGRAM/CPY YOUR AIR RESERVATIONS ARE SUBJECT TO
CANCELLATION BY THE AIRLINES IF NOT TICKETED AT LEAST
48 HOURS PRIOR TO SCHEDULED DEPARTURE
PLEASE ENSURE ALL NECESSARY APPROVALS ARE PROCESSED IN
ACCORDANCE WITH YOUR AGENCY'S BUSINESS RULES BUT NONELESS

THAN 3 BUSINESS DAYS PRIOR TO DEPARTURE TO ENSURE TICKETING.
THIS 48 HOUR CANCELLATION RULE DOES NOT APPLY TO
INTERNATIONAL RESERVATIONS UNLESS YOUR TRIP HAS DOMESTIC
CONNECTIONS ON MORE THAN ONE AIRLINE OR THESE
RESERVATIONS REQUIRE SEPARATE AIR TICKETS.

29Sep/10:50AM

Air	Car	Hotel	Rail	Other
1,339.30 USD		245.74 USD		
Vendor	Fare information	Refund restrictions before departure	Change restrictions after ticketing	Ticket information
Air DL3437* 04Oct DL2619 04Oct DL2117 04Oct	Total: USD 895.50	REFUND RESTRICTIONS MAY APPLY	CHANGE RESTRICTIONS MAY APPLY	
Air UA4677* 05Oct UA344 05Oct	Total: USD 443.80	REFUND RESTRICTIONS MAY APPLY	CHANGE RESTRICTIONS MAY APPLY	
All quotes are provider quotes excluding possible taxes and charges en route. Currency conversions shown in this itinerary receipt are done using the bank rate applicable at the date shown in the header of this document. Please note that some local taxes and charges may be invoiced during your trip and cannot be shown at time of reservation.				

Advice to Passengers

Transportation of Hazardous Materials

Federal law forbids the carriage of hazardous material aboard the aircraft, in your luggage, or on your person. A violation can result in 5 years imprisonment and penalties of \$250,000 or more (49 U.S.C 5124). Hazardous materials include explosives, compressed gases, flammable liquids and solids, oxidizers, poisons, corrosives and radioactive materials.

Forbidden Dangerous Items Examples:

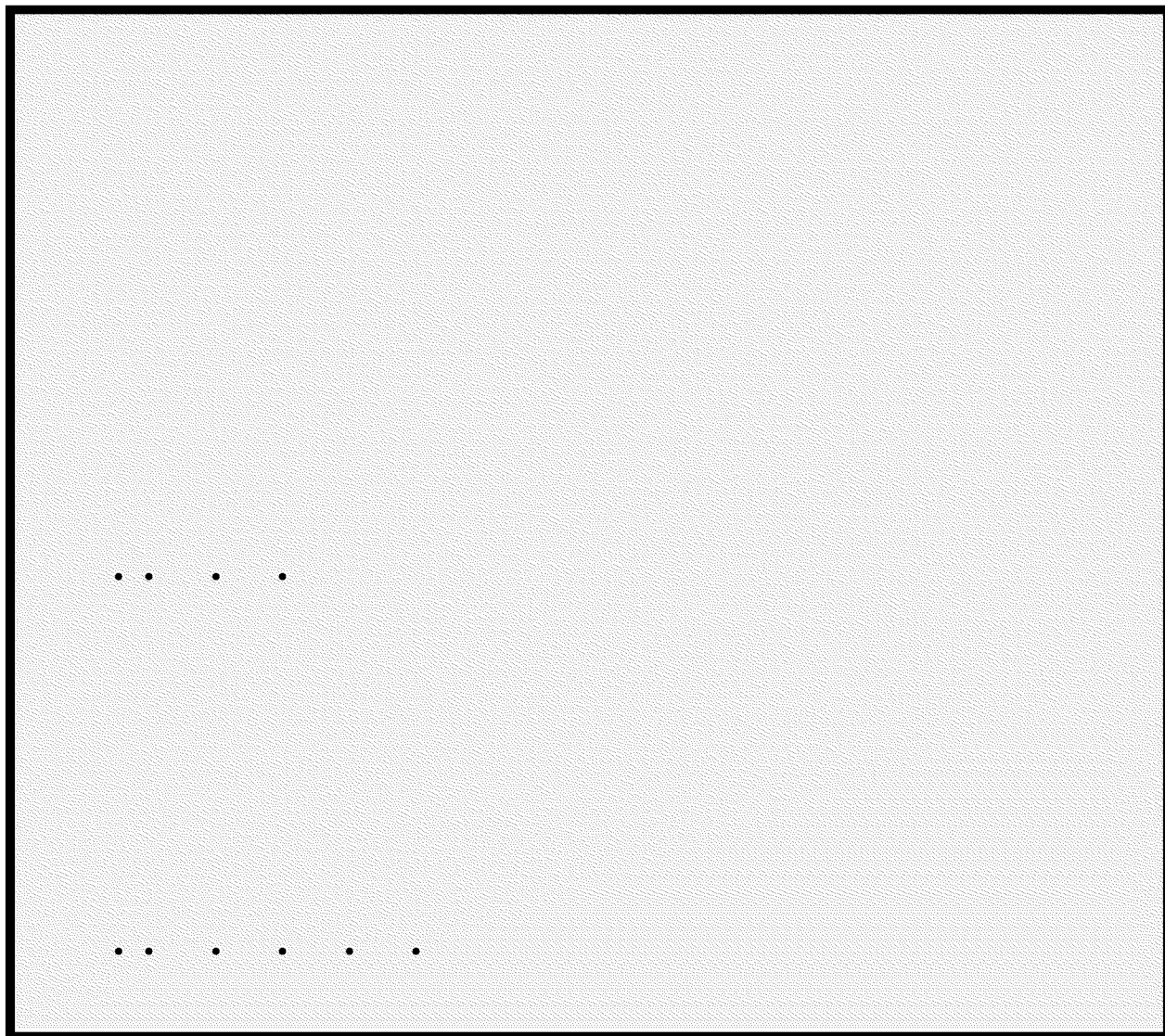
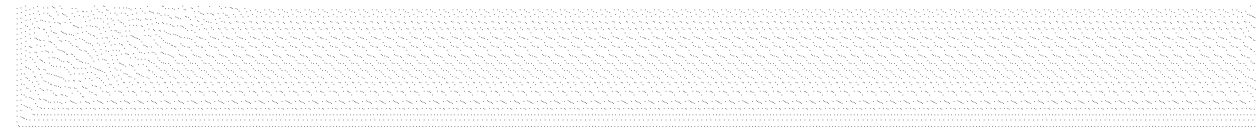
Paints, lighter fluid, fireworks, tear gases, oxygen bottles and radiopharmaceuticals. There are special exceptions for small quantities (up to 70 ounces total) of medicinal and toilet articles carried in your luggage and certain smoking materials carried on your person. For further information, contact your airline representative.

Note: Spare batteries and fuel cells are not permitted in checked or hold baggage. These items **MUST** be packed in carry-on baggage. If your carry-on bag is gate checked, the spare batteries and fuel cells must be removed and carried in the cabin.

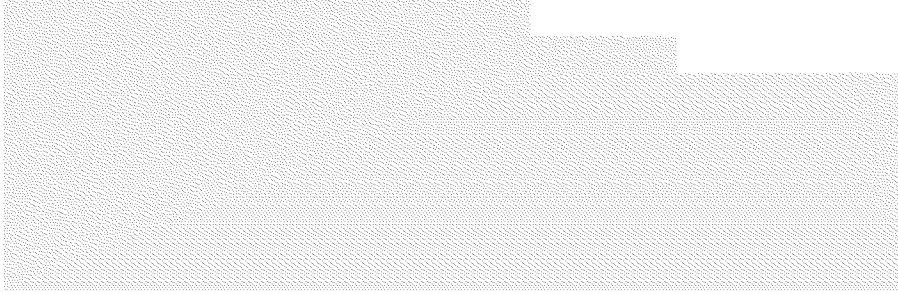
Email generated on 29Sep/3:50 PM UTC

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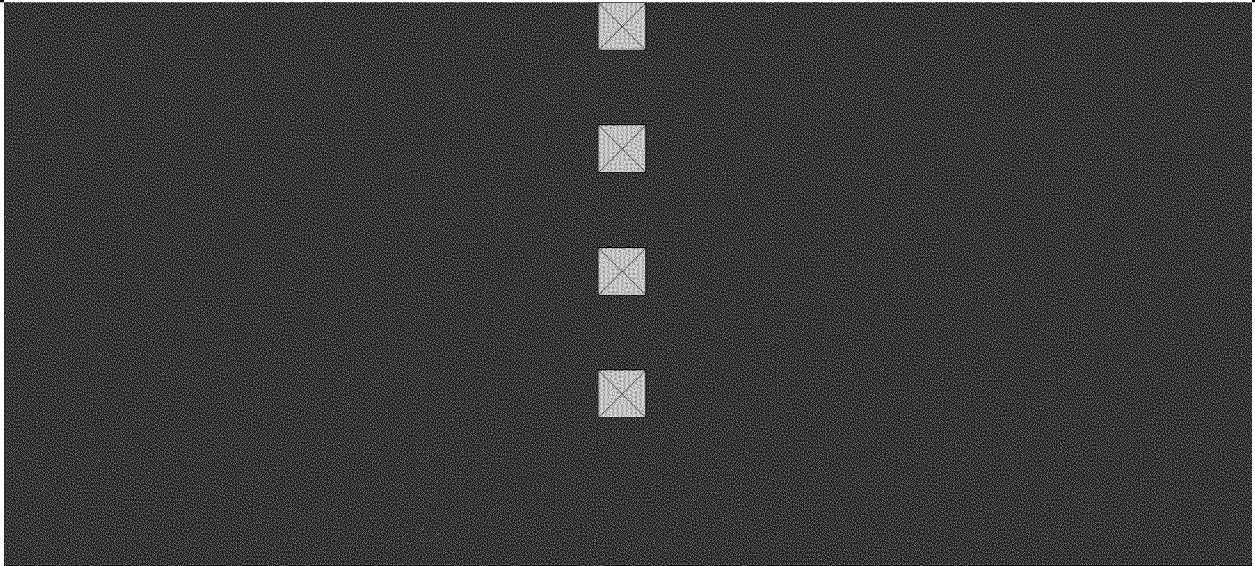
To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Flywheel FOCUS
Sent: Thur 7/6/2017 3:01:20 PM
Subject: FY 2018 State Budgets (AZ, CO, GA, ID, IL)

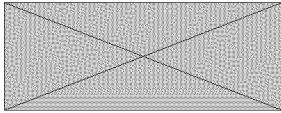


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To: Owens, James (OST[James.Owens@dot.gov]; Harris, Jeffrey M. EOP/OMB[Jeffrey.M.Harris@omb.eop.gov]; Palmieri, Rosario A. EOP/OMB[rpalmieri@omb.eop.gov]; Moran, John S. EOP/WHO[John.S.Moran@who.eop.gov]; Neumayr, Mary B. EOP/CEQ[Mary.B.Neumayr@ceq.eop.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Baptist, Erik[baptist.erik@epa.gov]; Szabo, Aaron L. EOP/CEQ[Aaron.L.Szabo@ceq.eop.gov]; Catanzaro, Michael J. EOP/WHO[Michael.J.Catanzaro@who.eop.gov]; 'wehrum.william@epa.gov'[wehrum.william@epa.gov]; mharrington@NADA.org[mharrington@NADA.org]; dgreenhaus@nada.org[dgreenhaus@nada.org]; akoblenz@nada.org[akoblenz@nada.org]; Nassar, Jimmi (NHTSA)[jimmi.nassar@dot.gov]; King, Heidi (NHTSA)[heidi.king@dot.gov]
From: Delahoyde, Magdelana A. EOP/WHO
Sent: Mon 12/4/2017 4:20:52 PM
Subject: NADA CAFE-GHG- reschedule for 5pm Thursday, December 7th?

Hi All,

We're looking at moving this meeting back 1 hour to **5pm on Thursday, December 7th.**

If this causes a conflict for you, please let me know ASAP!

Thank you,

Maggie

To: Conklin, Jeanne[Conklin.Jeanne@epa.gov]
Cc: Davis, Gail[Davis.Gail@epa.gov]; Hupp, Millan[hupp.millan@epa.gov]; Chmielewski, Kevin[chmielewski.kevin@epa.gov]; Caldwell, James[Caldwell.James@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; deborah.lanham@bcdtravel.com[deborah.lanham@bcdtravel.com]; Taylor, Jessica[taylor.jessica@epa.gov]; Barnet, Henry[Barnet.Henry@epa.gov]; Mazakas, Pam[Mazakas.Pam@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]
From: Perrotta, Pasquale
Sent: Tue 8/8/2017 4:36:24 PM
Subject: Re: TA and Voucher training - Protective Service Detail

We are grateful.

V/r,

Nino Perrotta | Acting Special Agent in Charge
U.S. Environmental Protection Agency |
Protective Service Detail |
Perrotta.Pasquale@epa.gov | www.epa.gov
C: [+1 202 263 9115](tel:+12022639115)



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On Aug 8, 2017, at 12:26 PM, Conklin, Jeanne <Conklin.Jeanne@epa.gov> wrote:

Hi Gail

Greg is going to contact you. We can do something the middle of next week.

Jeanne

Jeanne Conklin, CGFM, CGMS

Controller

Office of the Controller

Office of the Chief Financial Officer

U.S. ENVIRONMENTAL PROTECTION AGENCY

1200 Pennsylvania Avenue, N.W.

Washington, D.C. 20460

(202) 564-5342 (o) (202) 494-7463 cell

From: Perrotta, Pasquale

Sent: Tuesday, August 08, 2017 11:39 AM

To: Davis, Gail <Davis.Gail@epa.gov>

Cc: Hupp, Millan <hupp.millan@epa.gov>; Chmielewski, Kevin <chmielewski.kevin@epa.gov>; Caldwell, James <Caldwell.James@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bennett, Tate <Bennett.Tate@epa.gov>; deborah.lanham@bcdtravel.com; Conklin, Jeanne <Conklin.Jeanne@epa.gov>; Taylor, Jessica <taylor.jessica@epa.gov>; Barnet, Henry <Barnet.Henry@epa.gov>; Mazakas, Pam <Mazakas.Pam@epa.gov>

Subject: TA and Voucher training - Protective Service Detail

Dear Gail -

AO,

OCEFT,

Please schedule training next week. This is for PSD and anyone else interested in learning how to prepare a TA and a Voucher. Also a great time to refine our process since the training will be given by Cincinnati the folks who approve our travel.

PSD special agents prepare their own TAs and Vouchers and with the new additions to the team this is a great opportunity for all who are interested.

Confirm receipt and work through SA Caldwell.

V/r,

Nino Perrotta | Acting Special Agent in Charge

U.S. Environmental Protection Agency |

Protective Service Detail |

Perrotta.Pasquale@epa.gov | www.epa.gov

C: [+1 202 263 9115](tel:+12022639115)

<image002.jpg>

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To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Khary Cauthen[cauthenk@api.org]
From: Brian Johnson
Sent: Tue 8/15/2017 3:46:21 PM
Subject: RE: NAFTA & North American Energy Documents

Cool. I'm back at the desk from 2-4pm today.

B

Brian M Johnson MPA

Director – Federal Relations, *Tax & Trade Portfolio*

American Petroleum Institute

1220 L Street NW

Washington, DC 20005

202.682.8509 | www.api.org

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From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Monday, August 14, 2017 8:32 PM
To: Brian Johnson
Cc: Khary Cauthen
Subject: Re: NAFTA & North American Energy Documents

Thanks Brian, I'll give you a call tomorrow.

Sent from my iPad

On Aug 14, 2017, at 7:57 PM, Brian Johnson <johnsonb@api.org> wrote:

Thanks!

Samantha, if you want to give me a ring tomorrow I can provide some additional flavor to this. Direct is 682-8509

B

Brian M Johnson MPA

Director, Federal Relations

American Petroleum Institute

Please pardon brevity, sent via iPhone

On Aug 14, 2017, at 7:49 PM, Gunasekara, Mandy <Gunasekara.Mandy@epa.gov> wrote:

I'm looping in our Office of Policy – Samantha and Brittany. They are our lead office for interfacing with other agencies.

Thanks for the info – this is great. Hope you are well!

From: Brian Johnson [<mailto:johnsonb@api.org>]

Sent: Monday, August 14, 2017 5:28 PM

To: Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>

Cc: Khary Cauthen <cauthenk@api.org>; Stephen Comstock <comstocks@api.org>;
Chris Kelley <KelleyC@api.org>; Aaron P. Padilla <PadillaA@api.org>

Subject: NAFTA & North American Energy Documents

Mandy,

I hope all is well. We wanted to touch base before the first round of NAFTA negotiations and provide some updated information.

Who is the best contact at EPA that is a liaison with USTR and/or Commerce? I wanted to share the below and attached information.

We have completed a new *Energy Benefits of NAFTA* 1-pager (front and back), which is attached and now live on our website. This new document speaks to NAFTA and emphasizes the energy benefits to the US, and it is a companion to the other 1-pager on *North American Energy*, which is also attached.

You can also find our updated ISDS one-pager online, which is of great importance to the industry.

Please feel free to share this with your other colleagues and copy us if that is easier.

Thanks,

Brian

Brian M Johnson MPA

Director – Federal Relations, *Tax & Trade Portfolio*

American Petroleum Institute

1220 L Street NW

Washington, DC 20005

202.682.8509 | www.api.org

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To: Kime, Robin[Kime.Robin@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Inge, Carolyn[Inge.Carolyn@epa.gov]; EPA@BCDTRAVEL.COM[EPA@BCDTRAVEL.COM]
From: EPA@BCDTRAVEL.COM
Sent: Fri 9/29/2017 3:49:33 PM
Subject: Authorization Required: Travel for Dravis/Samantha K * Travel date – 04Oct17 * REF: SG552I

Name: DRAVIS/SAMANTHA K
Locator: SG552I
Travel Date: 04Oct
Booking Pcc: 2F8M

Please ensure that your travel authorization is approved at least 72 hour prior to departure to enable ticketing and avoid possible cancellation.

Traveler

DRAVIS / SAMANTHA K

Reference number by traveler: TAA054FG

Date	From/To	Flight/Vendor	Status	Depart/Arrive	Class/Type
<u>10/04/2017</u>	DCA-CVG	DL 3437*	Confirmed	10:05 AM/11:39 AM	Economy / L
<u>10/04/2017</u>	CVG-ATL	DL 2619	Confirmed	04:51 PM/06:23 PM	Economy / Y
<u>10/04/2017</u>	ATL-COS	DL 2117	Confirmed	07:08 PM/08:20 PM	Economy / L
<u>10/04/2017</u>		Cheyenne Mountain Resort	Confirmed	10/04-10/05	
<u>10/05/2017</u>	COS-DEN	UA 4677*	Confirmed	04:05 PM/04:53 PM	Economy / Y
<u>10/05/2017</u>	DEN-IAD	UA 344	Confirmed	05:40 PM/11:01 PM	

.
Cheyenne Mountain Resort

Address: 3225 Broadmoor Valley Rd
Colorado Springs 8090
Colombia

Tel: 1-719-5384000

Fax: 1-719-5384043

.
Check In/Check Out: Wednesday, October 4 2017 - Thursday, October 5 2017

Status:

Confirmed

Number of Persons:

1

Number of Rooms:

1

Number of Nights:

1

Rate per night: USD 197.10 plus tax and any additional fees

Guaranteed: Yes

Confirmation: 353988398

Corp. Discount: XXXXRAREL

Cancellation CANCELCHANGE 7 DAYS PRIOR TO ARRIVAL DATE TO A

Policy:

CO2 Emissions: Per night is approximately 63.8 lbs/29 kgs

.
Delta Air Lines Flight DL3437 Economy

.
Depart: Ronald Reagan National, Terminal B
Washington, District of Columbia, United States
10:05 AM Wednesday, October 4 2017

Weather

Arrive: Cincinnati/Northern Kentucky, Terminal 3
Cincinnati, Ohio, United States
11:39 AM Wednesday, October 4 2017

Weather

.
Duration: 1 hour(s) and 34 minute(s) Non-stop

Status: Confirmed - Delta Air Lines Record Locator: G6U69T

Equipment:
*Operated By: Endeavor Air Dba Delta Connection
Seat: 17B (Non smoking) Confirmed
FF Number: XXXX016971 - DRAVIS/SAMANTHA K

Distance: 410 miles / 659.69 kilometers
CO2 Emissions: 180.4 lbs/82 kgs

Remarks: FOR UP TO DATE TRAVEL INFORMATION ON AIRLINE
CHECK-IN/RESTRICTIONS/LIMITATIONS/SECURITY.
PLEASE CHECK WWW.DELTA.COM

Delta Air Lines Flight DL2619 Economy

Depart: Cincinnati, Ohio, United States
04:51 PM Wednesday, October 4 2017

Weather

Arrive: Hartsfield-Jackson ATL, S - Terminal South
Atlanta, Georgia, United States
06:23 PM Wednesday, October 4 2017

Weather

Duration: 1 hour(s) and 32 minute(s) Non-stop
Status: Confirmed - Delta Air Lines Record Locator: G6U69T
Equipment: Boeing 737-800 Passenger
Seat: 27E (Non smoking) Confirmed
FF Number: XXXX016971 - DRAVIS/SAMANTHA K

Distance: 373 miles / 600.157 kilometers
CO2 Emissions: 164.12 lbs/74.6 kgs

Remarks: NO AISLE OR WINDOW SEATS AVAILABLE.
A CENTER SEAT HAS BEEN ASSIGNED.
WE WILL CONTINUE TO MONITOR UNTIL DEPARTURE.

Delta Air Lines Flight DL2117 Economy

.
Depart: Hartsfield-Jackson ATL, S - Terminal South [Weather](#)
Atlanta, Georgia, United States
07:08 PM Wednesday, October 4 2017 [Weather](#)
Arrive: Colorado Springs Municipal
Colorado Springs, Colorado, United States
08:20 PM Wednesday, October 4 2017
.
Duration: 3 hour(s) and 12 minute(s) Non-stop
Total duration: **12 hour(s) and 15 minute(s) including layover(s)**
Status: Confirmed - Delta Air Lines Record Locator: G6U69T
Meal: Refreshments for Purchase
Equipment: Airbus Industrie A320
Seat: 15C (Non smoking) Confirmed
FF Number: XXXX016971 - DRAVIS/SAMANTHA K

Distance: 1181 miles / 1900.229 kilometers
CO2 Emissions: 519.64 lbs/236.2 kgs
.

.
United Airlines Flight UA4677 Economy

.
Depart: Colorado Springs Municipal [Weather](#)
Colorado Springs, Colorado, United States
04:05 PM Thursday, October 5 2017
Arrive: Denver International [Weather](#)
Denver, Colorado, United States
04:53 PM Thursday, October 5 2017
.
Duration: 0 hour(s) and 48 minute(s) Non-stop
Status: Confirmed - United Airlines Record Locator: BW4X79
Equipment: Embraer RJ135 / RJ140 / RJ145
*Operated By: Trans States Airlines DbA United Express
Seat: 21A (Non smoking) Confirmed
Distance: 73 miles / 117.457 kilometers
CO2 Emissions: 40.15 lbs/18.25 kgs
.
Remarks: FOR UP TO DATE TRAVEL INFORMATION ON AIRLINE
CHECK-IN/RESTRICTIONS/LIMITATIONS/SECURITY.
PLEASE CHECK WWW.UAL.COM
.

United Airlines Flight UA344 Economy

Depart: Denver International Weather
Denver, Colorado, United States
05:40 PM Thursday, October 5 2017

Arrive: Dulles Intl Weather
Washington, District of Columbia, United States
11:01 PM Thursday, October 5 2017

Duration: 3 hour(s) and 21 minute(s) Non-stop
Total duration: **4 hour(s) and 55 minute(s) including layover(s)**
Status: Confirmed - United Airlines Record Locator: BW4X79

Meal: Food For Purchase
Equipment: Boeing 737-800 Passenger
Distance: 1448 miles / 2329.832 kilometers
CO2 Emissions: 637.12 lbs/289.6 kgs

Remarks: SEAT ASSIGNMENT RESTRICTED TO AIRPORT/ONLINE CHECK-IN.

FOR 24/7 TRAVEL ASSISTANCE PLEASE CONTACT
THE BCD TRAVEL TEAM AT 1-866-964-1346
FOR OUTSIDE THE US CALL COLLECT 770-829-2609
FOR THE HEARING IMPAIRED- PLEASE DIAL 711
TO ACCESS RELAY SERVICE- PROVIDE PHONE
NUMBER OF 1-866-964-1346 TO ACCESS TRAVEL

DUE TO RECENT CHANGES IN THE FY15 GOVERNMENT CITY PAIR
PROGRAM/CPY YOUR AIR RESERVATIONS ARE SUBJECT TO
CANCELLATION BY THE AIRLINES IF NOT TICKETED AT LEAST
48 HOURS PRIOR TO SCHEDULED DEPARTURE
PLEASE ENSURE ALL NECESSARY APPROVALS ARE PROCESSED IN
ACCORDANCE WITH YOUR AGENCY'S BUSINESS RULES BUT NO LESS
THAN 3 BUSINESS DAYS PRIOR TO DEPARTURE TO ENSURE TICKETING.
THIS 48 HOUR CANCELLATION RULE DOES NOT APPLY TO

INTERNATIONAL RESERVATIONS UNLESS YOUR TRIP HAS DOMESTIC
CONNECTIONS ON MORE THAN ONE AIRLINE OR THESE
RESERVATIONS REQUIRE SEPARATE AIR TICKETS.

Email generated on 29Sep/3:49 PM UTC

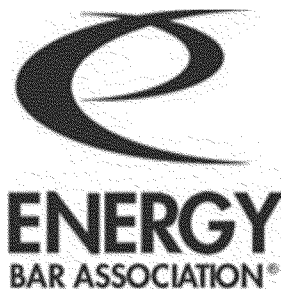
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To: Dravis, Samantha[dravis.samantha@epa.gov];
dravis.samantha@gmail.com[dravis.samantha@gmail.com]
From: Kime, Robin
Sent: Thur 7/6/2017 2:24:32 PM
Subject: .pdf boarding pass
Delta Air Lines SD.pdf

To: Dravis, Samantha[dravis.samantha@epa.gov]; blongstreth@nrdc.org[blongstreth@nrdc.org]
From: Mary Singletary
Sent: Fri 9/8/2017 7:45:03 PM
Subject: EBA 2017 Mid-Year Energy Forum Speaker/Moderator Details
A New Sheriff In Town.doc

Ms. Dravis and Mr. Longstreth,

Thank you for agreeing to be a speaker at the Energy Bar Association's 2017 Mid-Year Energy Forum on October 16-17, 2017. Attached is your letter of confirmation which include details about the conference, contact information for the moderator / panel participants regarding your session, and important deadlines. Please contact Lisa Levine at llevine@eba-net.org or 202-223-5625x104, with any questions. Thank you again for your participation.



2000

M Street, NW
Suite 715
Washington, DC 20036
Phone: 202-223-5625
Fax: 202-833-5596

Date: September 8, 2017

To: Samantha Dravis
Benjamin Longstreth

From: Lisa Levine, CAE, Executive Director

Re: EBA 2017 Mid-Year Energy Forum Speaker/Moderator Details

Welcome to the **EBA 2017 Mid-Year Energy Forum!** We are delighted that you will be joining us as a speaker (or moderator) of a session at the conference on **October 16-17, 2017, in Washington, DC**. This meeting is one of EBA's largest annual gatherings of attorneys and non-attorneys in the energy industry, and we are pleased that you are able to contribute to this important event.

We have developed a **Speaker Resource Center** that includes deadlines, forms and tips to help both of us succeed in providing the best possible conference. The **Speaker Resource Center** is intended to provide you all the necessary information to guide your planning and to ensure you are aware of the fast approaching deadlines. *Please visit the **Speaker Resource Center** ASAP to ensure you do not miss an important deadline at <http://eba-net.org/eba-net.org/17ForumSpeakerResourceCtr>.*

Below is a confirmation of your session title, co-speakers, time and date of your presentation. Your moderator should coordinate at least one pre-session conference call to coordinator the team.

- **EBA Mid-Year Energy Forum:**
October 16-17, 2017 – 8:00 am – 5:00 pm ET
Renaissance DC Downtown Hotel, 999 9th Street, NW, Washington, DC
Closest Metro Stop: Gallery Place/Chinatown stop
- **Session Details:**
Title: GENERAL SESSION: A New Sheriff in Town: The Trump Administration's
Dramatic New Approach to Energy and Environmental Policy
Date: Tuesday, October 17, 2017
Time: 9:00 am - 10:30 am
Moderator:
Speakers: Ms. Samantha Dravis, Senior Counsel & Associate Administrator, U.S.
Environmental Protection Agency, Phone: (202) 564-3656
Email: Dravis.samantha@Epa.gov
Mr. Benjamin Longstreth, Senior Attorney, Natural Resources Defense
Council, Phone: (202) 513-6256, Email: blongstreth@nrdc.org

I hope you find everything you need in the **Speaker Resource Center**, but if you have questions your first contact should be your session moderator, and then me, llevine@eba-net.org or 202.223.5625. Thank you again for your participation!

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Shea, Quin
Sent: Fri 6/16/2017 10:46:55 PM
Subject: Re: Following Up on EEI Board Meeting

Samantha: Thanks for taking a few minutes to chat. The logistics (cell lines and poor connection) weren't optimal, so please know that we look forward to this important session, are sensitive to the demands on the Administrator's schedule, and appreciate both his invite and the efforts by you, Mandy and the rest of the team. We will be as helpful and responsive as possible on any topic that's on the Administrator's mind, period. Have a good weekend, and thanks again. Best, Quin

Sent from my iPhone

On Jun 16, 2017, at 4:31 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

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Tied up with the Administrator but will call as soon as I can

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Friday, June 16, 2017 4:29 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: Following Up on EEI Board Meeting

Hi Samantha. I have to leave a bit early today, so let me give you my cell number: 202-669-4345. I'm reachable any time over the weekend. I do think it's important to chat briefly to provide some insights as to how our group is approaching the EPA meeting, including key issues and themes. Thanks again, Quin

From: Shea, Quin
Sent: Friday, June 16, 2017 9:02 AM
To: 'Dravis, Samantha'
Cc: Kime, Robin; Steckelberg, Kathy
Subject: RE: Following Up on EEI Board Meeting

Any, though earlier is generally better. Thanks much!

From: Dravis, Samantha [<mailto:dravis.samantha@epa.gov>]
Sent: Friday, June 16, 2017 8:58 AM
To: Shea, Quin
Cc: Kime, Robin; Steckelberg, Kathy
Subject: RE: Following Up on EEI Board Meeting

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Of course. I will give you a call today. What time works?

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Friday, June 16, 2017 8:57 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>; Steckelberg, Kathy <KSteckelberg@eei.org>
Subject: RE: Following Up on EEI Board Meeting

Good morning Samantha. This note duplicates a short voicemail message I just left for Robin. Samantha, I'm hoping you have a few minutes to chat about next Monday's meeting with the Administrator. My direct dial is 202-508-5027. Thanks, and I hope you are doing well. Best, Quin

From: Dravis, Samantha [<mailto:dravis.samantha@epa.gov>]
Sent: Wednesday, April 05, 2017 9:37 AM
To: Shea, Quin
Cc: Kime, Robin; Trueheart, Cynthia
Subject: RE: Following Up on EEI Board Meeting

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Of course! That makes sense.

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Wednesday, April 5, 2017 9:23 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>; Trueheart, Cynthia <CTrueheart@eei.org>
Subject: Re: Following Up on EEI Board Meeting

Correct. We want to meet with you and other staff members on the new team that you deem appropriate. Our group will be company environmental SVPs/VPs. It's our sense this meeting will set up a subsequent session between CEOs and the Administrator. Sound ok?

Sent from my iPhone

On Apr 5, 2017, at 9:13 AM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

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This is a request to meet with staff not the Administrator, correct?

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 4, 2017 7:01 PM
To: Kime, Robin <Kime.Robin@epa.gov>
Cc: Trueheart, Cynthia <CTrueheart@eei.org>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Following Up on EEI Board Meeting
Importance: High

Robin: Thanks again for reaching out and for indicating some flexibility for the 13th was possible. In fact, all of my folks can come in for a meeting on the 13th, while many companies are off on Friday because of the holiday. If the 10 a.m. slot is still

available, that was the consensus choice at our end. Let me know. Best, Quin

P.S., here is a quick rundown of attendees from EEI, though we'll get you something a bit more formal later on:

Chuck Barlow, Entergy

Cari Boyce, Duke Energy

Skiles Boyd, DTE Energy

Maureen Gannon, PNM Resources

Ann Loomis, Dominion

John McManus, AEP

Frank Prager, Xcel Energy

Usha Turner, OG&E

Cathy Woollums, Berkshire Hathaway Energy

Emily Fisher, EEI General Counsel

Quin Shea, VP, Government Affairs

Kathy Steckelberg, VP, Government Affairs

From: Shea, Quin

Sent: Tuesday, April 04, 2017 1:42 PM

To: Kime, Robin

Cc: Trueheart, Cynthia

Subject: RE: Following Up on EEI Board Meeting

Thanks. I'll check those four time windows and follow up tomorrow.

From: Kime, Robin [<mailto:Kime.Robin@epa.gov>]
Sent: Tuesday, April 04, 2017 1:29 PM
To: Shea, Quin
Cc: Trueheart, Cynthia
Subject: RE: Following Up on EEI Board Meeting

This email originated from an external sender. Use caution before clicking links or opening attachments. For more information, visit [The Grid](#). Questions? Please contact ITSupport@eei.org or ext. 5100.

Hi

4/13 at 10:00 or 11:00 may work if need be.

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 04, 2017 1:15 PM
To: Kime, Robin <Kime.Robin@epa.gov>
Cc: Trueheart, Cynthia <CTrueheart@eei.org>
Subject: RE: Following Up on EEI Board Meeting

Hi Robin. I need to send a note to about eight folks who are scattered all over the country to see if the April 14th Friday morning slots will work for most folks (but not 3 p.m., as they will want to travel home that day). Are afternoon slots on the 13th definitely out? I just want to have as many potential windows as possible. Let me know either way regarding the 13th as well as 14th, but either I or my assistant, Cynthia Trueheart, will follow up with you by mid-day tomorrow. Thanks, Quin

From: Kime, Robin [<mailto:Kime.Robin@epa.gov>]
Sent: Tuesday, April 04, 2017 1:03 PM
To: Shea, Quin
Subject: Following Up on EEI Board Meeting

Hi

Samantha asked me to touch base to find some time to make this work. Friday 4/14 looks best for her. Would 10:00, 11:00 or 3:00 work? if not, we can propose other times/dates. Thanks very much and take care.

Robin

564-6587

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 4, 2017 9:48 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Following Up on EEI Board Meeting

Thanks Samantha. I'll have a group of Environmental SVPs/VPs coming in from out of town, so a little advance planning definitely is needed. How is your schedule on April 12, 13 and 14? If you give me some windows that work for you, I can then check OG&E and other schedules to maximize turnout. (As a point of reference, our environmental leadership team is about eight companies.) It also would be useful if you and I chat in advance regarding the anticipated scope of that session. Quin

From: Dravis, Samantha [<mailto:dravis.samantha@epa.gov>]
Sent: Tuesday, April 04, 2017 9:30 AM
To: Shea, Quin
Subject: RE: Following Up on EEI Board Meeting

Quin, I am glad to hear RJ is facilitating that meeting. Let's definitely set a meeting with me and some of my colleagues soon. Is there day next week that works well for you on that front?

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 4, 2017 9:27 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Following Up on EEI Board Meeting

Good morning Samantha. Recognizing that the overall situation at the agency remains fluid and a beehive of activity, I nonetheless trust that you are easing in and fully in control!

We've been communicating regularly with OG&E's Sean Trauschke, who in turn spoke recently with Ryan about scheduling a meeting between the Administrator and EEI's environmental leadership CEOs. We'll work directly with Ryan on the specifics of that session. In the interim, however, these same CEOs are requesting that EEI assemble a small group of their senior company staff to come in and meet with you and your colleagues. From our perspective, this session would focus on key substantive and process (e.g., permitting and siting) issues, as well as the general EPA institutional landscape. When you get a moment, could you call me to discuss this item?

Thanks again for your past courtesies and I look forward to speaking with you soon.
Best, Quin

From: Shea, Quin
Sent: Monday, March 27, 2017 4:47 PM
To: Dravis, Samantha (dravis.samantha@epa.gov)
Cc: Hupp, Millan (hupp.millan@epa.gov)
Subject: Following Up on EEI Board Meeting

Samantha: Thanks again for efforts by you, Millan and others on the EPA team in arranging for Administrator Pruitt to address the EEI Board of

Directors. The Administrator's remarks were extremely well received and provided ample food for thought going forward. In that vein, during the Q&A session the Administrator requested a list of current and pending milestones in cases impacting EEI's members. An initial list is attached. Importantly, it focuses on items that EEI has traditionally engaged and/or where industry unanimity has been established. Individual EEI member companies may supplement this list with additional priorities related to their local operations.

I hope you find this note responsive to the Administrator's request. I will follow up with you relative to this and other matters we discussed at the EEI meeting.

Quinlan J. Shea, III (Quin)

Vice President, Environment

Edison Electric Institute

701 Pennsylvania Avenue, NW

Washington, DC 20004

202-508-5027

gshea@eei.org

To: kyle.landis-marinello@vermont.gov[kyle.landis-marinello@vermont.gov];
heinzerl@law.georgetown.edu[heinzerl@law.georgetown.edu]; Dravis,
Samantha[dravis.samantha@epa.gov]; Michael.Myers@ag.ny.gov[Michael.Myers@ag.ny.gov];
juge@stanfordalumni.org[juge@stanfordalumni.org]
Cc: Jennifer.Idrovo@americanbar.org[Jennifer.Idrovo@americanbar.org]
From: eidt@gtlaw.com
Sent: Wed 8/2/2017 9:41:17 PM
Subject: RE: ABA fall conference panel initial discussion
TAE ABA SEER DAPL Article 8-2-17.docx

Dear Colleagues,

I look forward to our call. Kyle today graciously reviewed my paper draft for the conference, a copy of which is enclosed. I figured it might be easier showing it to you rather than attempting to describe it. Respecting how busy you all are, I welcome your comments and feedback (my address is below).

Thanks very much and best,
Troy

Troy A. Eid
Principal Shareholder
Greenberg Traurig, LLP | 1200 17th Street, Suite 2400 | Denver, Colorado 80202
Tel 303.572.6521 | Fax 720.904.7621 | Cell 303.918.6298

eidt@gtlaw.com | www.gtlaw.com



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From: Landis-Marinello, Kyle [mailto:kyle.landis-marinello@vermont.gov]
Sent: Tuesday, August 01, 2017 2:37 PM
To: heinzerl@law.georgetown.edu; dravis.samantha@epa.gov; Eid, Troy A. (Shld-Den-LT); Michael.Myers@ag.ny.gov; juge@stanfordalumni.org
Cc: Idrovo, Jennifer
Subject: RE: ABA fall conference panel initial discussion

Looks as though we'll have most—and hopefully all—of us on the call this Thursday at 4pm. In the meanwhile, I also wanted to check whether each of you has had a chance to submit your bio, photo, and speaker release form. My apologies that I didn't send a reminder about this earlier. If you have already done this, you're a Rockstar. If you haven't yet, no problem, but please do so in the next couple days if you can, since the ABA wanted this last week. The ABA has made it super easy to do by putting it all in one place here:

https://americanbar.qualtrics.com/SE/?SID=SV_2l7VxsY8w4Vxptj&Q_JFE=0

If you have any questions about what to submit, I'm cc'ing Jen Idrovo from the ABA on this email.

Thanks, and I look forward to talking on Thursday!

Kyle

-----Original Appointment-----

From: Landis-Marinello, Kyle
Sent: Tuesday, August 01, 2017 11:10 AM
To: Landis-Marinello, Kyle; heinzerl@law.georgetown.edu; dravis.samantha@epa.gov; eidt@gtlaw.com; Michael.Myers@ag.ny.gov; 'juge@stanfordalumni.org'
Cc: heinzerl@georgetown.edu
Subject: ABA fall conference panel initial discussion
When: Thursday, August 03, 2017 4:00 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: 1 (877) 273-4202, then 9639008

Lisa, Samantha, Troy, and Mike,

Although this time might not work for everyone, let's see if we can at least get a few of us (and hopefully everyone) on a call this Thursday afternoon at 4pm EST. Looking forward to it!

Best,

Kyle

Call Toll-Free:

United States: +1 (877) 273-4202

Conference Room Number: **9639008**

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**BEYOND DAKOTA ACCESS PIPELINE:
Why Embracing Tribal Consultation Makes Sense for the Energy Industry**

By Troy A. Eid¹

ABSTRACT: Federal agencies have a legal obligation to consult with Indian tribes on a government-to-government basis whenever projects require federal approval. The controversy over the Dakota Access Pipeline (DAPL) is reshaping how tribes approach energy development. Protests and lawsuits against DAPL's owners delayed the pipeline for months and cost its investors at least \$750 million. The industry should learn from DAPL and rethink its approach to future energy projects involving tribes.

This article explains why the industry should embrace enhanced tribal consultation as a risk-management strategy. The adequacy of federal and state consultations with tribes on energy projects – not just whether the process occurs, but whether tribes' views are meaningfully considered in decision-making – increasingly matters not only to tribes, but to policymakers and in the courts. The private sector stands to gain by working proactively with tribes earlier in the project planning process, including in pipeline routing decisions to address cultural resources concerns, and by encouraging tribes to participate in surveying, construction and reclamation activities. Companies should also assist with project-related tribal employment and make appropriate financial and in-kind assistance available to tribes to strengthen tribal officials' ability to participate meaningfully in consultations with federal and state decision-makers.

I. An Oil Pipeline Becomes a Household Word.

The United States depends on some 2.4 million miles of pipeline systems to transport fossil fuels across the country.² None has garnered more recent attention than the Dakota Access Pipeline (DAPL). This \$3.8 billion, 1,172-mile crude-oil pipeline, owned and operated by Houston-based Energy Transfer Partners, L.P., delivers crude oil produced in the Bakken region of North Dakota through South Dakota, Iowa and Illinois to major refining, distribution and export centers. Commenced in 2014, DAPL finally entered service last June after months of construction delays. Opposition to DAPL, including from more than 100 federally recognized Native American tribes, peaked during the 2016 Presidential campaign year. At one point protest camps on and near the Standing Rock Sioux Reservation in North Dakota swelled to an estimated 10,000 people.³ A total of 761 protestors were arrested.⁴

Opposing DAPL through the federal courts, as the Standing Rock Sioux Tribe did beginning in July 2016, later joined by the Cheyenne River Sioux Tribe (collectively, the Tribes), ultimately did not stop the project or alter the pipeline's final route. Yet a combination of sustained litigation supported by national legal advocacy organizations, relentless politicking and on-the-ground protest activity delayed the project's completion by several months.⁵ By December 2016, project delays were costing DAPL's private investors more than \$83.3 million per month and had already totaled \$450 million.⁶

A. The Tribes' Litigation Strategy.

Unlike interstate natural gas pipeline projects, which are nationally certificated by the Federal Energy Regulatory Commission (FERC), no federal agency has jurisdiction over crude-oil pipelines such as DAPL. Instead, individual state regulatory commissions authorize each state's segment of a proposed interstate oil pipeline. The Tribes consequently targeted the U.S.

Army Corps of Engineers in their litigation because the Corps has federal statutory authority whenever pipelines traverse jurisdictional waters of the United States. Each of the Tribes' lawsuits against the Corps was considered by Judge James E. Boasberg of the United States District Court for the District of Columbia.

1. Fast-Track Project Permitting.

The Tribes' first line of legal attack concerned Nationwide Permit (NWP) 12, a streamlined Corps permitting program for linear infrastructure projects such as pipelines.⁷ NWP 12 allowed DAPL to obtain a single permit for all water crossings in the four states except Lake Oahe, a reservoir on the Missouri River. The Corps made the current version of NWP 12 available in 2012 to fast-track pipeline and other energy projects, prompting numerous legal challenges ever since from environmental groups questioning whether projects meet the Corps' terms and conditions for such an expansive permit.⁸ Few of these challenges have so far succeeded in the federal courts and DAPL was no exception. After Judge Boasberg upheld the Corps' determinations regarding NWP 12, the Tribes had little practical choice but to concentrate their claims on the Lake Oahe pipeline crossing.

2. The Battle of Lake Oahe.

That the courtroom battle over DAPL centered on Lake Oahe had other ramifications for the Tribes and their political relationship with the United States. It also helps explain the remarkable outpouring of public support that the Standing Rock Sioux Tribe received from other tribes. Damming the Missouri River nearly six decades ago to fill the Lake Oahe reservoir, which now serves as the eastern boundary of the Tribes' reservations, flooded more than 200,000 acres of Tribal lands. The Tribes consider this an epic tragedy: The inundated area of their reservations had been reserved as Indian Country in 1851 by the Treaty of Fort Laramie.

Congress reneged on this part of the Treaty by enacting the Pick-Sloan Flood Control Act in 1944 and imposing the Missouri Basin Program on the Tribes.⁹ When the Corps initiated eminent domain proceedings in 1958 to take Standing Rock Sioux Tribal lands for the Lake Oahe site, the Tribe convinced a judge to block the Corps' condemnation, only to have Congress pass legislation overturning the court's decision.¹⁰ Lake Oahe is today the fourth-largest reservoir in the country by volume. It destroyed communities, farms and wooded bottomlands for which the Tribes have been seeking compensation from Congress ever since without much success.¹¹ From the perspective of Tribal members, DAPL was not just a pipeline. It was a reminder of what Native people lost when Congress dammed the Missouri, of broken promises from the federal government to which other tribes could easily relate. The Chairman of the Standing Rock Sioux Tribe, Dave Archambault II, drew this historical connection:

When the Army Corps of Engineers dammed the Missouri River in 1958, it took our riverfront forests, fruit orchards and most fertile farmland to create Lake Oahe. Now the Corps is taking our clean water and sacred places by approving this river crossing. Whether it's gold from the Black Hills or hydropower from the Missouri or oil pipelines that threaten our ancestral inheritance, the tribes have always paid the price for America's prosperity.¹²

From a legal standpoint, the Lake Oahe crossing required that DAPL secure: (1) a Section 408 permit from the Corps under the Rivers and Harbors Act,¹³ and (2) an easement across Corps-administered lands along Lake Oahe pursuant to the Mineral Leasing Act.¹⁴ The

two Tribes, joined by a coalition of advocacy groups, broadly targeted DAPL's plan to drill the pipeline roughly 100 feet below the floor of Lake Oahe. The plaintiffs emphasized the reservoir as a source of their drinking water, and its importance to their Treaty-based fishing and hunting rights. Besides raising environmental, religious and cultural claims, they challenged the adequacy of federal decision-making, including tribal consultation, under the National Environmental Policy Act (NEPA)¹⁵ and the National Historic Preservation Act (NHPA).¹⁶

B. Executive Branch Intervention.

1. President Obama weighs in.

As they pressed their claims, the Tribes demanded additional consultation with executive branch officials. It was here, outside the courtroom, that the Tribes and their allies gained traction. On September 9, 2016, Judge Boasberg issued an order denying the Standing Rock Tribe's motion for a preliminary injunction to stop DAPL construction until the Corps engaged in additional consultation with the Tribe under the NHPA.¹⁷ Later the same day, the Corps, along with the U.S. Departments of Justice and the Interior, issued a joint statement temporarily halting the project on federal land bordering and under Lake Oahe and requesting "that the pipeline company voluntarily pause all construction activity within 20 miles east or west of Lake Oahe."¹⁸

President Obama soon announced that he had asked the Corps to consider rerouting the pipeline. "We are monitoring this closely," the president said. "I think as a general rule, my view is that there is a way for us to accommodate sacred lands of Native Americans. . . . I think that right now the Army Corps is examining whether there are ways to reroute this pipeline."¹⁹ On Nov. 14, 2016, the Corps issued a statement saying it had not yet determined whether to grant an easement on the Corps-administered lands at Lake Oahe "at the proposed location" and inviting the Standing Rock Sioux Tribe to engage in additional consultation.²⁰ A few weeks later, the Corps rejected the easement. Energy Transfer Partners described this as a "purely political action – which the Administration concedes when it states it has made a 'policy decision' – Washington code for a political decision."²¹ But as the year closed, the politics were changing. A transition was underway. Executive branch intervention on DAPL continued when President Donald Trump assumed office on January 20, 2017, but went in a different direction.

2. President Trump changes course.

Just four days after taking office, President Trump issued a memorandum declaring DAPL to be in the national interest and directing federal agencies to review and approve it "in an expedited manner, to the extent permitted by law and as warranted."²² The Corps formally notified Congress and Judge Boasberg on Feb. 7, 2017 of its intention to grant the easement at Lake Oahe.²³ These developments and the North Dakota winter had already reduced DAPL protestors to a remnant; the last campers either left voluntarily or were evicted later that month.²⁴ Because construction on the rest of the pipeline was almost entirely completed, Lake Oahe remained the focus – this time for finishing the project. DAPL began commercial oil delivery on June 1, 2017 initially transporting 520,000 barrels per day. While litigation over DAPL continues,²⁵ the status quo is very different: The completed pipeline moves nearly half of the total daily oil production in North Dakota, the nation's second-leading producing state behind Texas, with expanded delivery capacity planned soon.²⁶

II. How DAPL Is Fueling Tribal Concerns Over Energy Projects.

DAPL might not have gone viral on social media or generated national headlines had the

drama not unfolded during the 2016 campaign season. Yet the Standing Rock controversy has heightened awareness of the ways in which energy development may affect tribal interests. Tribes and tribal advocacy groups are now scrutinizing projects more closely, including new pipelines as well as right-of-way renewals for existing systems. A few examples:

- The Bad River Band of Lake Superior Chippewa Indians in Wisconsin made headlines earlier this year when its elected leaders opposed renewing an easement for Line 5, a 1,100-mile pipeline owned and operated by Enbridge (U.S.), Inc. that has delivered crude oil from Canada to the Upper Midwest and Eastern Canada since 1953.²⁷
- A planned rebuilding and realignment of another existing Enbridge crude oil pipeline, Line 3 in Minnesota, has encountered opposition from area tribes, including high-profile participants in DAPL protests.²⁸
- The Atlantic Coast Pipeline (ACL), a 550-mile system to deliver natural gas from West Virginia and Eastern Ohio to North Carolina, has encountered unexpected resistance from tribal advocates, who object that its proposed route traverses counties that are home to three state-recognized tribes.²⁹
- A federal judge in Oklahoma ordered Enable Midstream Partners, L.P. to abandon and remove its 20-inch natural gas pipeline from an expired right-of-way crossing a portion of a 136-acre allotment after the company failed to reach an agreement with its beneficial owners, the Kiowa Tribe of Oklahoma and 38 Indian allottees.³⁰

Tribal opposition to pipelines is becoming more common even in parts of the United States that saw little tribal participation in such matters until recently. This apparent trend is being reinforced by tribal activists and environmentalists, two constituencies whose diverse and often divergent interests frequently aligned throughout the DAPL litigation. DAPL is also casting a generational shadow. On many reservations and college campuses, some younger Native Americans now refer to themselves as “water protectors,” a term coined at Standing Rock and used generically today to denote opposition to conventional energy projects.³¹

Another sign of the times: The National Congress of American Indians (NCAI), the non-profit umbrella organization advocating for all 586 federally recognized tribes, has issued recommendations for reforming tribal consultation on energy infrastructure projects. “The unprecedented showing of support for the Standing Rock Tribe’s struggle against the Dakota Access Pipeline,” NCAI states in a report to the U.S. Department of the Interior, “has been in part due to the long history of infrastructure projects approved by the Federal Government over the objections of Tribal Nations. . . . Every single Tribal Nation has a story of federally approved destruction.”³² NCAI would mandate that federal agencies prepare and monitor an “Indian Trust Impact Statement” whenever agency action “may harm or threaten tribal lands, waters, treaty rights, or cultural resources.”³³ Unless tribes consent, such projects could only proceed if “a compelling national interest outweighs Tribal interests” as determined by a federal Tribal Trust Compliance Officer.³⁴ NCAI also wants to eliminate NWP 12 for crude oil pipeline projects.³⁵

III. Why Deficient Tribal Consultation Presents Unacceptable Risks to Energy Projects

To say that federal laws concerning tribal consultation are changing rapidly – and that the energy industry is not keeping pace – would be an understatement. President Obama and his administration spent eight years enhancing the executive branch’s consultation policies to give

tribes a greater voice in federal decision-making, expanding tribal consultation at the cabinet and sub-cabinet department level as never before. A May 2017 report by the Advisory Council on Historic Preservation (ACHP), “Improving Tribal Consultation in Infrastructure Projects,” lists eight pages of separate agency web links to updated tribal consultation policies and points of contact.³⁶ President Trump has not yet issued any policies on tribal consultation, but those on the books remain and tribal leaders are unlikely to let go of them easily.

Moreover, as agencies have adopted more sweeping consultation guidelines, tribes are actively seeking to enforce them in the federal courts. This approach did not prevail before Judge Boasberg in the DAPL cases. However, another federal court has given life to this issue by scrutinizing tribal consultation in substantive rather than purely procedural terms and – convinced that a federal agency did not adequately take tribal perspectives into account – invalidated the government’s actions. Whether *Wyoming, et al. v. Interior* (discussed below) takes hold nationally remains to be seen, but the case shows the potential risk to federal decision-making when a court determines that tribal views have not been meaningfully considered.

A. Pervasive Tribal Consultation in the Executive Branch

While every President since Richard M. Nixon has formally recognized tribal sovereign and self-determination, President Obama in November 2009 pledged that his administration would consult on a government-to-government basis with Indian tribes over federal laws and policies concerning them. “History has shown,” he observed, “that failure to include the voices of tribal officials in formulating policy affecting their communities has all too often led to undesirable and, at times, devastating and tragic consequences.”³⁷ President Obama expanded the executive branch’s commitment to consultation, vowing after his reelection: “Greater engagement and meaningful consultation with tribes is of paramount importance in developing any policies affecting tribal nations.”³⁸ Ironically, a key judicial test of that commitment involved a tribe’s challenge to one of the administration’s showcase environmental regulations: The Bureau of Land Management (BLM)’s rule on hydraulic fracturing (“fracking”) on federal and tribal lands (Fracking Rule).

B. Enforcing ‘Meaningful’ Tribal Consultation Through the Courts

On Sept. 30, 2015, a U.S. District Judge in Casper, Wyoming enjoined, on a nationwide basis, the BLM from enforcing its Fracking Rule.³⁹ In *Wyoming et al. v. U.S. Department of the Interior et al.*,⁴⁰ Judge Scott W. Skavdahl – appointed by President Obama in 2011 – granted a preliminary injunction against BLM sought by four states (Wyoming, Colorado, North Dakota and Utah), the Ute Indian Tribe of the Uintah and Ouray Reservation, and two petroleum industry associations. Among other holdings, but significantly, the judge found that BLM acted arbitrarily and capriciously by failing to follow the U.S. Department of the Interior’s “Policy on Consultation with Indian Tribes,” by which Interior detailed how it would rise to President Obama’s call for better tribal consultation and implement President Clinton’s 2000 Executive Order No. 13175 on tribal consultation and coordination, which President Obama had endorsed.⁴¹

Wyoming v. Interior focused not just on tribal consultation as a process, but the adequacy of the dialogue and whether the federal government’s engagement with tribal officials was “meaningful.” BLM said it had engaged in extensive tribal consultation when it promulgated the Fracking Rule – holding four separate regional tribal meetings, offering to meet with tribal representatives individually after those meetings, distributing copies of the draft rule for tribal comment, and reaching out to affected tribes again twice after the rule was published. The court

held this insufficient. “The BLM’s efforts,” Judge Skavdahl concluded, “reflect little more than that offered to the public in general. The [Department of the Interior] policies and procedures require extra, *meaningful* efforts to involve tribes in the decision-making process.”⁴²

In reaching this result, and italicizing the word “meaningful,” the judge noted that BLM spent more than a year developing the Fracking Rule before initiating any consultation with Indian tribes. When the agency did make two changes to its 96-page draft rule, the judge said they did not address tribes’ expressed concerns. The judge quoted concerns expressed by the Ute Indian Tribe that the “BLM has not been consulting with the Tribes in good faith.”⁴³

Wyoming v. Interior raises the potential of using the alleged lack of tribal consultation not only as a sword in litigation, but as leverage in negotiations over pipelines and other energy projects.⁴⁴ It attests to the Obama Administration’s success in driving tribal consultation policies at the agency level. By 2015, the Administration had gone well beyond reaffirming President Clinton’s relatively brief 2000 directive, Executive Order 13175. In July 2010, the Office of Management and Budget began providing detailed guidance to the heads of all executive branch departments, agencies and independent agencies on how to carry out Executive Order 13175 – a process that has since expanded tribal consultation policies at the cabinet and sub-cabinet level, and – as the May 2017 ACHP report attests – has so far continued in the Trump Administration.

IV. How the Energy Industry Gains By Supporting Tribal Consultation

The cumulative effect of President Obama’s legacy – beefed-up and judicially enforceable tribal consultation throughout the executive branch – provides tribes with more leverage to shape energy infrastructure projects. As a risk-management strategy for the energy industry, supporting rather than undercutting the government-to-government consultation process between federal and tribal officials (or states and tribes as the case may be) has distinct practical advantages. The more informed tribal officials’ understanding of a proposed project, the more effectively they can consider that project in a meaningful way as federal law requires.

From the early days of the republic, Indian tribes – the third sovereign recognized in the U.S. Constitution, along with states and the federal government – have been recognized and protected as “domestic dependent nations”⁴⁵ with the inherent power to “make their own laws and be ruled by them.”⁴⁶ When the energy industry treats tribes as “stakeholders” in projects rather than as governments, companies disrespect tribal sovereignty and do themselves and the industry a disservice. Standing Rock Chairman Archambault explained this distinction: “You’re just another stakeholder like everybody else. But we’re not. We’re a nation, and we expect to be treated like a nation.”⁴⁷ Many if not most tribal governments lack either a credible tax base or equivalent revenue sources for financing basic public services.⁴⁸ Yet tribes nevertheless must expend their own scarce resources evaluating the impacts of commercial ventures not of their own making that may provide few if any direct benefits to them. Treating tribes as stakeholders shifts project costs from energy developers to tribal governments, which must consult with federal and state officials on projects not just on tribal lands, but off-reservation, such as treaty and traditional use areas and aboriginal lands that may be hundreds or thousands of miles away.⁴⁹

A. Best Practices

Fortunately, some companies are already demonstrating ways to work proactively with tribes to support the tribal consultation process. This approach recognizes that energy developers should not shift their project-related costs to tribes, but instead find ways to help tribal officials

gain access to the specific expertise needed, from sources of tribes' choosing, to make more accurate and complete project assessments. This includes providing appropriate financial and in-kind assistance to tribes to cover project-related costs to tribal staff and other governmental resources, such as the extra expense tribes incur in evaluating off-reservation projects and consulting with federal officials about them. Such arrangements must be carefully structured and monitored by companies and tribes to create no real or perceived obligations on the part of tribal officials to support projects, and to ensure funds are expended only for legitimate and approved purposes.

While seldom disclosed publicly given the confidentiality considerations involved, it is becoming increasingly common for project proponents – an interstate pipeline company and a public utility, to give just two recent examples⁵⁰ – to pay the tribe's project-related legal fees and costs, while providing financial and in-kind support so the tribe can retain its own experts to evaluate the project from scientific, engineering, ethnographic and other perspectives.⁵¹ Such contractual arrangements sometimes take the form of confidential mitigation agreements (Mitigation Agreements) between companies and tribes to supplement the government-to-government memoranda of agreement among federal, state and tribal officials.

B. The Ruby Pipeline Project

A rare public example of the energy industry's effective support of tribal consultation is the Ruby Pipeline Project (Ruby) – a nearly 700-mile interstate pipeline that delivers natural gas produced in the Rockies Basin to the West Coast. As with DAPL, Ruby did not cross any Indian reservation lands but passed through former treaty and aboriginal lands of various tribes. The late David Lester, executive director of the Council of Energy Resource Tribes, a non-profit tribal organization, assisted Ruby's owner, El Paso Corporation (now Kinder Morgan), in strengthening tribes' ability to participate in consultations with federal officials.⁵² Long before any construction, Ruby entered into funding agreements that tribes used to retain their own ethnographic experts to document cultural resources for federal consultation purposes. These experts, chosen by and reporting to tribal officials, compiled published ethnographies and interviewed tribal elders in the field.

The tribes applied this ethnography to create a tribal monitoring program, paid for by Ruby, which trained tribal members to survey the proposed route along with the archaeological teams prior to, during and after construction.⁵³ At tribes' request, the Ruby pipeline was rerouted – including more than 900 “micro-reroutes” to avoid culturally important sites – at a total cost of approximately \$11 million. Traditional plants were harvested for seeds or preserved in greenhouses prior to ground-disturbing activity and replanted post-construction in the reclaimed right of way. Ruby also worked with tribes to develop a tribal employment program. Because skilled pipeline construction jobs typically require union membership, Ruby supported tribes' requests to pay union dues and apprenticeships for tribal members seeking work on the project.⁵⁴ A later audit by the company found that such reroutes and tribal capacity-building measures supported by Ruby saved the company at least \$250 million in avoided project delay costs.⁵⁵

V. Conclusion: Preparing for the Next ‘DAPL’

Even before Watergate, Henry Kissinger complained, “There cannot be a crisis next week. My schedule is already full.”⁵⁶ Wherever and whenever it happens, managing the next Standing Rock controversy – better yet, mitigating or avoiding it – should be on every energy developer's agenda. Federal law will continue to recognize Indian tribes as governments, not

stakeholders. Embracing tribal consultation may prove to be the most prudent and effective way for the energy industry to manage business risk in post-DAPL America.

¹ Troy A. Eid is a principal shareholder with the Denver office of Greenberg Traurig, LLP and co-chairs the firm's American Indian Law Practice Group. He advises pipeline projects and mediates disputes between energy companies and tribes. Mr. Eid has twice received federal appointments: As the United States Attorney for the District of Colorado, appointed by President George W. Bush, and as Chair of the Indian Law and Order Commission, the independent advisory board to the President and Congress on public safety reforms for America's 568 federally recognized Native American and Alaska Native nations, under President Barack Obama.

² See "Pipeline 101: Where Are Pipelines Located," U.S. Department of Transportation, Pipeline and Hazardous Materials Safety Administration, accessible at <http://www.pipeline101.org/Where-Are-Pipelines-Located>.

³ "Only the Hardest Remain at Dakota Protest Camp," *Fortune* (Dec. 8, 2016), accessible at <http://fortune.com/2016/12/18/dakota-access-protest-camp/>.

⁴ "Authorities Drop 33 Cases Against Dakota Access Protesters," ABC News (April 22, 2017), accessible at <http://abcnews.go.com/amp/US/wireStory/authorities-drop-33-cases-dakota-access-protesters-46959161>.

⁵ For a detailed account of DAPL-related litigation and tribal opposition to the project, see Timothy Q. Purdon, Katherine S. Barrett Wilk, and Dr. Aryn Conrad, "DAPL: Storm Clouds on the Horizon in Indian Country," *The Federal Lawyer*, pp. 63-68 (June 2017).

⁶ David Pitt, "Pipeline Delays Cost Builder Millions, Risking Contract Loss," *Bismarck Tribune* (Dec. 6, 2016), accessible at http://bismarcktribune.com/news/state-and-regional/pipeline-delays-cost-builder-millions-risking-contract-loss/article_3a16abf7-b028-5152-b4ab-0c6fdf00dbc8.html.

⁷ See 77 Fed. Reg. 10,184 (Feb. 21, 2012).

⁸ See, e.g., *Mobile Baykeeper Inc. v. U.S. Army Corps of Engineers et al*, No. 1:12-cv-00032 (S.D. AL. Oct. 16, 2014) (rejecting environmental group's challenge to Corps' approval under NWP 12 of proposed 24-inch crude oil pipeline).

⁹ Flood Control Act of 1944, Public Law 78-534.

¹⁰ *U.S. v. 2005.32 Acres of Land*, 160 F. Supp. 193, 202 (D.S.D. 1958).

¹¹ For an account of the attempts by the Standing Rock Sioux Tribe and other tribes to stop the Missouri Basin Program's taking of tribal lands, and to obtain compensation after the program's completion, see Peter Caposella, "Impacts of the Army Corps of Engineers' Pick-Sloan Program on the Indian Tribes of the Missouri Basin," 30 J. ENVTL. LAW AND LITIGATION 143 (2015).

¹² Dave Archambault II, "Taking a Stand at Standing Rock," *The New York Times* (Aug. 24, 2016), accessible at <https://www.nytimes.com/2016/08/25/opinion/taking-a-stand-at-standing-rock.html>.

¹³ See Section 14 of the Rivers and Harbors Act of 1899, as amended, codified at 33 U.S.C. § 408

¹⁴ 30 U.S.C. § 185.

¹⁵ 42 U.S.C. § 4321 *et seq.*

¹⁶ 16 U.S.C. § 470.

¹⁷ Memorandum Order, *Standing Rock Sioux Tribe, et al. v. U.S. Army Corps of Engineers*, No. 16-1534 (Sept. 9, 2016).

¹⁸ "Joint Statement of the Department of Justice, the Department of the Army, and the Department of the Interior Regarding Standing Rock Sioux Tribe v. U.S. Army Corps of Engineers" (Sept. 9, 2016), accessible at <https://www.justice.gov/opa/pr/joint-statement-department-justice-department-army-and-department-interior-regarding-standing>. The same three departments later followed up by issuing a joint report with recommendations for enhanced tribal consultation on pipeline and other projects. See U.S. Department of the Interior, U.S. Department of the Army, and U.S. Department of Justice, "Improving Tribal Consultation and Tribal Involvement in Federal Infrastructure Decisions" (January 2017), accessible at <https://bia.gov/cs/groups/public/documents/document/idc2-060030.pdf>.

¹⁹ "Obama Says Alternative Routes Are Being Reviewed for Dakota Pipeline," *The New York Times* (Nov. 2, 2016), accessible at <https://www.nytimes.com/2016/11/03/us/president-obama-says-engineers-considering-alternate-route-for-dakota-pipeline.html>.

²⁰ "Statement Regarding the Dakota Access Pipeline," U.S. Army Corps of Engineers (Nov. 14, 2016),

accessible at <http://www.usace.army.mil/Media/News-Releases/News-Release-Article-View/Article/1003593/statement-regarding-the-dakota-access-pipeline/>.

²¹ Business Wire, “Energy Transfer Partners, L.P. and Sunoco Logistics, L.P. Respond to the Statement by the Department of the Army” (Dec. 4, 2016), accessible at <http://ir.energytransfer.com/phoenix.zhtml?c=106094&p=irol-newsArticle&ID=2227348>.

²² See “Presidential Memorandum Regarding Construction of the Dakota Access Pipeline” (Jan. 24, 2017), accessible at <https://www.whitehouse.gov/the-press-office/2017/01/24/presidential-memorandum-regarding-construction-dakota-access-pipeline>.

²³ U.S. Army Corps of Engineers’ Notice of Recently Issued Public Documents, *Standing Rock Sioux Tribe, et al. v. U.S. Army Corps of Engineers*, No. 16-1534 (Feb. 7, 2017).

²⁴ Mayra Cuevas, “DAPL Protest Camps Cleared,” CNN (Feb. 23, 2017), accessible at <http://www.cnn.com/2017/02/22/us/dakota-access-pipeline-evacuation-order/>.

²⁵ On June 14, 2017, Judge Boasberg entered an order concluding that although the Corps “substantially complied with NEPA in many areas, the Court agrees that it did not adequately consider the impacts of an oil spill on fishing rights, hunting rights, or environmental justice, or the degree to which the pipeline’s effects are likely to be highly controversial.” The court remanded to the Corps to reconsider those sections of its environmental analysis, adding that “whether Dakota Access must cease pipeline operations during that remand presents a separate question of the appropriate remedy, which will be the subject of further briefing.” *Standing Rock Sioux Tribe, et al. v. U.S. Army Corps of Engineers*, No. 16-1534 (June 14, 2017).

²⁶ Blake Nicholson, “Months Needed for Additional Study of Dakota Access Pipeline,” Chicago Tribune (July 18, 2017), accessible at <http://www.chicagotribune.com/business/>.

²⁷ John Myers, “Bad River Band Takes Action to Kick Enbridge Off Reservation,” *Duluth News Tribune* (Jan. 6, 2017), accessible at <http://www.duluthnewstribune.com/news/4193734-bad-river-band-wants-enbridge-pipeline-reservation>.

²⁸ See, e.g., Mike Hughlett, “Indian Tribes, Business Leaders Make Their Case in Enbridge Line 3 Debate,” *Minneapolis Star Tribune* (June 13, 2017), accessible at <http://www.startribune.com/indian-tribes-business-leaders-make-their-cases-in-enbridge-line-3-debate/428290743/#1>.

²⁹ Rebecca Martinez, “Opponents Say Pipeline Would Disproportionately Affect Native Tribes,” North Carolina Public Radio (July 25, 2017), accessible at <http://wunc.org/post/opponents-say-pipeline-would-disproportionately-affect-native-tribes#stream/0>.

³⁰ Order, *Davilla, et al. v. Enable Midstream Partners, L.P.*, No. CIV-15-1262-D (Mar. 28, 2017).

³¹ Tribal activist Winona LaDuke is widely credited with helping to popularize the term. See Winona LaDuke, “The Water Protectors Are Everywhere: From One Pipeline to Another, the Water Protectors Are Standing Strong,” *Indian Country Today* (Feb. 28, 2017), accessible at <https://indiancountrymedianetwork.com/news/opinions/water-protectors-everywhere/>.

³² National Congress of American Indians, “NCAI Comments on Tribal Trust Compliance and Federal Infrastructure Decision-Making” (Nov. 30, 2016), submitted via consultations@bia.gov (on file with author).

³³ *Id.* at p. 32.

³⁴ *Id.*

³⁵ *Id.* at p. 36.

³⁶ Advisory Council on Historic Preservation, “Improving Tribal Consultation in Infrastructure Projects” (May 24, 2017), accessible at

³⁷ See “Memorandum for the Heads of Executive Departments and Agencies: Tribal Consultation” (Nov. 5, 2009), accessible at www.whitehouse.gov/the-press-office/2009/11/05/memorandum-tribal-consultation-signed-president. In this, his first policy statement on tribal consultation policy, President Obama directed each agency head to submit to the Director of the Office of Management and Budget, within 90 days, a detailed plan of actions agency would take to implement Executive Order 13175, an executive order setting tribal consultation policy issued in 2000 by President Bill Clinton. See Executive Order 13175, “Consultation and Coordination with Indian Tribal Governments,” 65 Federal Register No. 218, p. 67249 (Nov. 6, 2000). President Obama’s November 5, 2009 memorandum was elevated to Executive Order No. 13604, 77 Fed. Reg. 18,887 (Mar. 22, 2012) (“Improving Performance of Federal Permitting and Review of Infrastructure Projects”).

³⁸ See Executive Order 13647, “Establishing the White House Council on Native American Affairs” (June 26, 2013), accessible at www.archives.gov/federal-register/executive-orders/2013.html.

³⁹ Such nationwide injunctions are ordinarily the appropriate remedy under the Administrative Procedure Act, 5 U.S.C. Section 701 *et seq.* (“APA”), when reviewing courts determine that agency regulations are unlawful; the rules are vacated and the result is not limited to the parties in the case. *See, e.g., National Mining Association v. U.S. Army Corps of Engineers*, 145 F.3d 1399, 1409-10 (D.C. Cir. 1998).

⁴⁰ Order on Motions for Preliminary Injunction, Case No. 2:15-CV-043-SWS (D. Wyo. Sept. 30, 2015).

⁴¹ *See* Ken Salazar, Secretary of the Interior, Secretarial Order No. 3317 (Dec. 1, 2011), accessible at www.indianaffairs.gov/WhoWeAre/AS-IA/Consultation/index.htm.

⁴² *Wyoming v. Interior*, *id.* at p. 38.

⁴³ *Id.* at p. 39.

⁴⁴ *See also Quechan Tribe of the Fort Yuma Indian Reservation v. United States Department of the Interior*, Case No. 10cv2241-LAB (S.D. Cal. Dec. 15, 2010), where the court blocked a BLM-approved solar energy project – a 709-MW facility spanning 6,500 acres in the Mojave Desert – after castigating BLM for deficient consultation in violation of the NHPA. The BLM and other federal agencies, the court said, “are not free to glide over requirements imposed by Congressionally-approved statutes and duly adopted regulations. . . . The Tribe was entitled to be provided with adequate information and time, consistent with its status as a government that is entitled to be consulted.” For a discussion of the *Quechan Tribe* and the court’s substantive due-process analysis of the NHPA, *see* Troy A. Eid, “Why Solar Projects Move Forward Despite Tribes’ Objections,” *Native American Law* 360 (June 22, 2015). *See also* Jennifer H. Weddle, “Navigating Cultural Resources Consultation: Collision Avoidance Strategies for Federal Agencies, Energy Project Proponents, and Tribes,” 60 *Rocky Mountain Mineral Law Institute* 22-1 (2014).

⁴⁵ *Cherokee Nation v. Georgia*, 30 U.S. (5 Pet.) 1, 2 (1831).

⁴⁶ *Williams v. Lee*, 358 U.S. 217, 220 (1959).

⁴⁷ Bo Evans, “Tribal Chairman Says Dakota Access Pipeline Conflict is About Respect,” KFYR-TV, Bismarck, ND (Sept. 9, 2016), accessible at <http://www.kfyrtv.com/content/news/Standing-Rock-Sioux-Tribal-Chairman-Dave-Archambault-says-Dakota-Access-Pipeline-conflict-is-about-respect-392525001.html>.

⁴⁸ *See generally* Matthew L.M. Fletcher, “In Pursuit of Tribal Economic Development as a Substitute for Reservation Tax Revenue,” 80 *North Dakota Law Review* 759 (2004), accessible through SSRN: <https://ssrn.com/abstract=616842>.

⁴⁹ An argument can of course also be made that, to effectuate its trust responsibilities, the federal government should shoulder the entire cost of tribes’ evaluating and commenting on proposed commercial projects. After digging into the matter I have not been able to locate any examples, even anecdotal, where this has actually occurred, including in the current federal budget environment.

⁵⁰ Both projects are confidential but described here in very general terms with clients’ permission.

⁵¹ I am finding the same tendency on the part of energy companies and tribes that ask me to mediate disputes between them. It is hard to track given the confidentiality of mediation, but I have seen instances where energy companies pay not just for the mediation, but the cost of tribes’ independently retaining both attorneys and non-legal consultants.

⁵² A. David Lester, “CERT and the Ruby Pipeline Project: Working Together to Enhance Tribal Sovereignty,” *Indian Country Today* (Nov. 1, 2010), accessible at <https://indiancountrymedianetwork.com/news/lester-cert-and-the-ruby-pipeline-project-working-together-to-enhance-tribal-sovereignty/>.

⁵³ *Id.* Lester described these monitors as “eyes and ears from their respective tribal governments” who, along with tribal cultural resource technicians, offered advice on cultural resource protection issues directly to Ruby and its contractors.

⁵⁴ Lester, n. 50, *id.*

⁵⁵ *See* “Conference Panel Addresses Questions on Dakota Access Pipeline,” *North American Shale Magazine* (Aug. 1, 2017), accessible at <http://northamericanshalemagazine.com/articles/2028/conference-panel-addresses-questions-on-dakota-access-pipeline>; and Amy Dalrymple, “Attorney Encourages Consultation with Tribes on Pipelines,” *Bismarck Tribune* (July 19, 2017), accessible at http://bismarcktribune.com/news/state-and-regional/attorney-encourages-consultation-with-tribes-on-pipelines/article_789e3d5c-8ad5-5988-b6f9-51bca8b72204.html.

⁵⁶ Henry Kissinger, quoted in *The New York Times Magazine* (June 1, 1969), in *THE OXFORD DICTIONARY OF POLITICAL QUOTATIONS* 214 (1997),

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Cook, Andrew C (20109)
Sent: Wed 6/28/2017 4:58:01 PM
Subject: Scheduling

Hi Samantha,

I hope all is well. I am wondering whom I could speak with to schedule a short phone call with you.

Thanks,

Andy

Andrew C. Cook

Senior Counsel

T 608.283.0109 | M 608.219.4632 | F 608.283.2275



Michael Best & Friedrich LLP

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To: Warner, Elizabeth[elizabeth.warner@santeecooper.com]
Cc: Stephen Fotis[scf@vnf.com]; Brown, Byron[brown.byron@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
From: Greenwalt, Sarah
Sent: Tue 7/25/2017 3:02:28 PM
Subject: Re: [EXTERNAL SENDER] RE: Call

I am running a few minutes behind at another meeting. Sorry, if you'll give me 5 minutes that would be great.

Sent from my iPhone

On Jul 24, 2017, at 6:49 PM, Warner, Elizabeth <elizabeth.warner@santeecooper.com> wrote:

Sarah,

11 a.m. suits Stephen and me. Should we call your office?

Thanks also for the opportunity to talk with Byron and Samantha. Stephen is coordinating getting in touch with them quickly to share information.

Thanks,

Babs

Elizabeth Henry Warner

Vice President Legal Services and

Corporate Secretary

Santee Cooper

(843) 761-7044

ehwarner@santeecooper.com

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From: Greenwalt, Sarah [<mailto:greenwalt.sarah@epa.gov>]
Sent: Monday, July 24, 2017 6:08 PM
To: Warner, Elizabeth
Cc: Stephen Fotis; Brown, Byron; Dravis, Samantha
Subject: [EXTERNAL SENDER] RE: Call

WARNING: This e-mail is from an external sender. Use caution when opening attachments and clicking links.

Thank you Elizabeth! It was a very productive meeting. I'm cc'ing Byron Brown and Samantha Dravis who are very familiar with CCR. If you would please communicate to them what you were sharing with the Administrator today, that would be very helpful.

As of now, I'm free from 11-11:30 and 3:00-3:45 to discuss the other.

Thanks!

Sarah A. Greenwalt

Senior Advisor to the Administrator

for Water and Cross-Cutting Issues

U.S. Environmental Protection Agency

Work: 202-564-1722|Cell: 202-816-1388

Greenwalt.Sarah@epa.gov

From: Warner, Elizabeth [<mailto:elizabeth.warner@santeecooper.com>]
Sent: Monday, July 24, 2017 2:09 PM
To: Greenwalt, Sarah <greenwalt.sarah@epa.gov>
Cc: Stephen Fotis <scf@vnf.com>
Subject: Call

Sarah,

Very nice to meet you today. Thanks for all the work you have been doing on water issues for EPA. Stephen Fotis and I are available for a call re ELG anytime tomorrow. Stephen is very familiar with the issues we discussed. We look forward to hearing from you.

Thanks,

Babs

Elizabeth Henry Warner

Vice President Legal Services and

Corporate Secretary

Santee Cooper

(843) 761-7044

ehwarner@santeecooper.com

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To: Perrotta, Pasquale[Perrotta.Pasquale@epa.gov]; Davis, Gail[Davis.Gail@epa.gov]
Cc: Hupp, Millan[hupp.millan@epa.gov]; Chmielewski, Kevin[chmielewski.kevin@epa.gov]; Caldwell, James[Caldwell.James@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; deborah.lanham@bcdtravel.com[deborah.lanham@bcdtravel.com]; Taylor, Jessica[taylor.jessica@epa.gov]; Barnet, Henry[Barnet.Henry@epa.gov]; Mazakas, Pam[Mazakas.Pam@epa.gov]
From: Conklin, Jeanne
Sent: Tue 8/8/2017 4:26:01 PM
Subject: RE: TA and Voucher training - Protective Service Detail

Hi Gail

Greg is going to contact you. We can do something the middle of next week.

Jeanne

Jeanne Conklin, CGFM, CGMS

Controller

Office of the Controller

Office of the Chief Financial Officer

U.S. ENVIRONMENTAL PROTECTION AGENCY

1200 Pennsylvania Avenue, N.W.

Washington, D.C. 20460

(202) 564-5342 (o) (202) 494-7463 cell

From: Perrotta, Pasquale
Sent: Tuesday, August 08, 2017 11:39 AM
To: Davis, Gail <Davis.Gail@epa.gov>
Cc: Hupp, Millan <hupp.millan@epa.gov>; Chmielewski, Kevin <chmielewski.kevin@epa.gov>; Caldwell, James <Caldwell.James@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Dravis, Samantha

<dravis.samantha@epa.gov>; Bennett, Tate <Bennett.Tate@epa.gov>;
deborah.lanham@bcdtravel.com; Conklin, Jeanne <Conklin.Jeanne@epa.gov>; Taylor, Jessica
<taylor.jessica@epa.gov>; Barnet, Henry <Barnet.Henry@epa.gov>; Mazakas, Pam
<Mazakas.Pam@epa.gov>

Subject: TA and Voucher training - Protective Service Detail

Dear Gail -

AO,

OCEFT,

Please schedule training next week. This is for PSD and anyone else interested in learning how to prepare a TA and a Voucher. Also a great time to refine our process since the training will be given by Cincinnati the folks who approve our travel.

PSD special agents prepare their own TAs and Vouchers and with the new additions to the team this is a great opportunity for all who are interested.

Confirm receipt and work through SA Caldwell.

V/r,

Nino Perrotta | Acting Special Agent in Charge

U.S. Environmental Protection Agency |

Protective Service Detail |

Perrotta.Pasquale@epa.gov | www.epa.gov

C: +1 202 263 9115



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To: Dravis, Samantha[dravis.samantha@epa.gov]; Inge, Carolyn[Inge.Carolyn@epa.gov]; inge.carolyn14@yahoo.com[inge.carolyn14@yahoo.com]
From: Concur Travel
Sent: Thur 7/13/2017 3:12:19 PM
Subject: Concur Itinerary 07/17/2017: TRIP FROM SAN DIEGO TO SALT LAKE CITY (WW00KU)
[SAN-SLC.ics](#)
[SLC-IAD.ics](#)

Trip Overview

Trip Name: Trip from San Diego to Salt Lake City
Start Date: July 17, 2017
End Date: July 18, 2017
Created: July 13, 2017, SAMANTHA DRAVIS (Modified: July 13, 2017)
Description: (No Description Available)
Trip Purpose: 2-INFORMATIONAL MEETING
Agency Record Locator: WW00KU
Passengers: Samantha K Dravis
Total Estimated Cost: **\$519.40 USD**
Important: Reservations must be approved and ticketed no later than: 07/15/2017 2:15 PM Eastern
The trip will be automatically cancelled if it is not approved before the deadline.
Agency Name: BCD_EPA

Reservations

Monday, July 17, 2017



Flight San Diego, CA (SAN) to Salt Lake City, UT (SLC)

Delta 106

Departure: 01:15 PM
Seat: 16D (Confirmed)
Lindbergh Intl Arpt (SAN)
Arrival: 04:05 PM
Salt Lake City Intl Arpt (SLC)

Confirmation: H4BZ8I
Status: **Confirmed**
Air Frequent Flyer Number: DL-6982016971

Additional Details

Distance: 626 miles
Emissions: 269.2 lbs CO₂
Cabin: Economy (L)

Remarks

FOR UP TO DATE TRAVEL INFORMATION ON AIRLINE
CHECK-IN/RESTRICTIONS/LIMITATIONS/SECURITY.



PLEASE CHECK WWW.DELTA.COM

Tuesday, July 18, 2017



Flight Salt Lake City, UT (SLC) to Washington, DC (IAD)

Delta 2249

Departure: 05:17 PM
Seat: 17D (Confirmed)
Salt Lake City Intl Arpt (SLC)
Arrival: 11:28 PM
Washington Dulles Intl (IAD)

Confirmation: H4BZ8I
Status: **Confirmed**
Air Frequent Flyer Number: DL-6982016971

Additional Details

Distance: 1822 miles
Emissions: 710.6 lbs CO₂
Cabin: Economy (U)



Total Estimated Cost

Air

Airfare quoted amount:	\$456.74 USD
Taxes and fees:	\$62.66 USD

Total Estimated Cost:	\$519.40 USD
------------------------------	---------------------

TICKET NOT YET ISSUED. AIRFARE QUOTED IN ITINERARY IS NOT GUARANTEED UNTIL TICKETS ARE ISSUED.

Remarks

FOR 24/7 TRAVEL ASSISTANCE PLEASE CONTACT
THE BCD TRAVEL TEAM AT 1-866-964-1346
FOR OUTSIDE THE US CALL COLLECT 770-829-2609
FOR THE HEARING IMPAIRED- PLEASE DIAL 711
TO ACCESS RELAY SERVICE- PROVIDE PHONE
NUMBER OF 1-866-964-1346 TO ACCESS TRAVEL

DUE TO RECENT CHANGES IN THE FY15 GOVERNMENT CITY PAIR
PROGRAM/CPD YOUR AIR RESERVATIONS ARE SUBJECT TO
CANCELLATION BY THE AIRLINES IF NOT TICKETED AT LEAST
48 HOURS PRIOR TO SCHEDULED DEPARTURE

PLEASE ENSURE ALL NECESSARY APPROVALS ARE PROCESSED IN
ACCORDANCE WITH YOUR AGENCY'S BUSINESS RULES BUT NO LESS
THAN 3 BUSINESS DAYS PRIOR TO DEPARTURE TO ENSURE TICKETING.
THIS 48 HOUR CANCELLATION RULE DOES NOT APPLY TO
INTERNATIONAL RESERVATIONS UNLESS YOUR TRIP HAS DOMESTIC
CONNECTIONS ON MORE THAN ONE AIRLINE OR THESE
RESERVATIONS REQUIRE SEPARATE AIR TICKETS.

Flight# DL106 from SAN -> SLC (1 hour and 50 mi ns.)

20170717T201500Z

Version

2.0

METHOD

PUBLISH

Start Date/Time

20170717T201500Z

End Date/Time

20170717T220500Z

DTSTAMP

20170717T201500Z

Location

Summary

Flight# DL106 from SAN -> SLC
(1 hour and 50 mi ns.)

Description

Trip Overview

~~~~~

Trip Name: Trip fr om San Diego to Salt Lake City

Start Date: July 17, 2017

End Date: July 18, 2017

Created: July 13, 2017, SAMANTHA DRAVIS (Modified: July 13, 2017)

Description: (No Description Available)

Trip Purpose: 2-INFORMATIONAL MEETING

Agency Record Locator: WW00KU

Passengers: Samantha K Dravis \nTotal Estimated Cost: \$ 519.40 USD

Important: R eservations must be approved and ticketed no later than: 07/15/2017 2:15 PM Eastern

The trip will be automatically cancelled if it is not approved b efore the deadline.

Agency Name: BCD\_EPA

Res ervations

~~~~~

Monday, July 17, 2017

Flight San Diego, CA (SAN) to Salt Lake City, UT (SLC)

.....

Delta 106

Departure: 01:15 PM
Seat: 16D (Confirmed)
Lindbergh Intl Arpt (SAN)
Arrival: 04:05 PM
Salt Lake City Intl Arpt (SLC)
Confirmation: H4BZ8I
Status: Confirmed
Air Frequent Flyer Number: DL-69820169 71
Distance: 626 miles
Emissions: 269.2 lbs CO₂
Cabin: Economy (L)
Remarks
FOR UP TO DATE TRAVEL INFORMATION ON AIRLINE
CHECK-IN /RESTRICTIONS/LIMITATIONS/SECURITY.
PLEASE CHECK WWW.DELTA.COM

Tuesday, July 18, 2017

Flight Salt Lake City, UT (SLC) to Washington, DC (IAD)
.....

Delta 2249

Departure: 05:17 PM
Seat: 17D (Confirmed)
Salt Lake City Intl Arpt (SLC)
Arrival: 11:28 PM
Washington Dulles Intl (IAD)
Confirmation: H4BZ8I
Status: Confirmed
Air Frequent Flyer Number: DL-6982016 971
Distance: 1822 miles
Emissions: 710.6 lbs CO₂
Cabin: Economy (U)

Total Estimated Cost
~~~~~

Air

Airfare quoted amount: \$ 456.74 USD

Taxes and fees: \$ 62.66 USD

Total Estimated Cost: \$ 519.40 USD \n

TICKET NOT YET ISSUED. AIRFARE QUOTED IN ITINERARY IS NOT GUARANTEED UNTIL  
TICKETS ARE ISSUED.

Remarks  
~~~~~

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THE BCD TRAVEL TEAM AT 1-866-964-1346 \nFOR OUTSIDE THE US CALL COLLECT 770-829-
2609

FOR THE HEARING IMPAIRED- PLEASE DIAL 711
TO ACCESS RELAY SERVICE- PROVIDE PHONE
NUMBER OF 1-866- 964-1346 TO ACCESS TRAVEL

DUE TO RECENT CHANGES IN THE FY15 GOVERNMENT CITY PAIR
PROGRAM/PPP YOUR AIR RESERVATIONS ARE SUBJECT TO

CANCELLATION BY THE AIRLINES IF NOT TICKETED AT LEAST
48 HOURS PRIOR TO SCHEDULED DEPARTURE
PLEASE ENSURE ALL NECESSARY APPROVALS ARE PROCESSED IN
ACCORDANCE WITH YOUR AGENCIES BUSINESS RULES BUT NO LESS
THAN 3 BUSINESS DAYS PRIOR TO DEPARTURE TO ENSURE TICKETING.
THIS 48 HOUR CANCELLATION RULE DOES NOT APPLY TO
INTERNATIONAL RESERVATIONS UNLESS YOUR TRIP HAS DOMESTIC
CONNECTIONS ON MORE THAN ONE AIRLINE OR THE SE
RESERVATIONS REQUIRE SEPARATE AIR TICKETS.

UID

WW00KU-2017-07-17T20:15:00.000Z-2017-07-17T22:05:00.000Z@concursolutions.com

Priority

3

Time Transparency

OPAQUE

TRIGGER

-PT180M

REPEAT

2

DURATION

PT60M

ACTION

DISPLAY

Description

3 Hours to your flight SAN -> SLC

**Flight# DL2249 from SLC -> IAD
(4 hours and 11 mins.)**

20170718T231700Z

Version

2.0

METHOD

PUBLISH

Start Date/Time

20170718T231700Z

End Date/Time

20170719T032800Z

DTSTAMP

20170718T231700Z

Location

Summary

Flight# DL2249 from SLC -> IAD
(4 hours and 11 mins.)

Description

Trip Overview

~~~~~

Trip Name: Trip from San Diego to Salt Lake City

Start Date: July 17, 2017

End Date: July 18, 2017

Created: July 13, 2017, SAMANTHA DRAVIS (Modified: July 13, 2017)

Description: (No Description Available)

Trip Purpose: 2-INFORMATIONAL MEETING

Agency Record Locator: WW00KU

Passengers: Samantha K Dravis \nTotal Estimated Cost: \$ 519.40 USD

Important: Reservations must be approved and ticketed no later than: 07/15/2017 2:15 PM Eastern

The trip will be automatically cancelled if it is not approved before the deadline.

Agency Name: BCD\_EPA

Reservations

~~~~~

Monday, July 17, 2017

Flight San Diego, CA (SAN) to Salt Lake City, UT (SLC)

.....

Delta 106

Departure: 01:15 PM
Seat: 16D (Confirmed)
Lindbergh Intl Arpt (SAN)
Arrival: 04:05 PM
Salt Lake City Intl Arpt (SLC)
Confirmation: H4BZ8I
Status: Confirmed
Air Frequent Flyer Number: DL-69820169 71
Distance: 626 miles
Emissions: 269.2 lbs CO₂
Cabin: Economy (L)
Remarks
FOR UP TO DATE TRAVEL INFORMATION ON AIRLINE
CHECK-IN /RESTRICTIONS/LIMITATIONS/SECURITY.
PLEASE CHECK WWW.DELTA.COM

Tuesday, July 18, 2017

Flight Salt Lake City, UT (SLC) to Washington, DC (IAD)
.....

Delta 2249

Departure: 05:17 PM
Seat: 17D (Confirmed)
Salt Lake City Intl Arpt (SLC)
Arrival: 11:28 PM
Washington Dulles Intl (IAD)
Confirmation: H4BZ8I
Status: Confirmed
Air Frequent Flyer Number: DL-6982016 971
Distance: 1822 miles
Emissions: 710.6 lbs CO₂
Cabin: Economy (U)

Total Estimated Cost
~~~~~

Air

Airfare quoted amount: \$ 456.74 USD

Taxes and fees: \$ 62.66 USD

Total Estimated Cost: \$ 519.40 USD \n

TICKET NOT YET ISSUED. AIRFARE QUOTED IN ITINERARY IS NOT GUARANTEED UNTIL  
TICKETS ARE ISSUED.

Remarks  
~~~~~

FOR 24/7 TRAVEL ASSISTANCE PLEASE CONTACT
THE BCD TRAVEL TEAM AT 1-866-964-1346 \nFOR OUTSIDE THE US CALL COLLECT 770-829-
2609

FOR THE HEARING IMPAIRED- PLEASE DIAL 711
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CONNECTIONS ON MORE THAN ONE AIRLINE OR THE SE
RESERVATIONS REQUIRE SEPARATE AIR TICKETS.

UID

WW00KU-2017-07-18T23:17:00.000Z-2017-07-19T03:28:00.000Z@concursolutions.com

Priority

3

Time Transparency

OPAQUE

TRIGGER

-PT180M

REPEAT

2

DURATION

PT60M

ACTION

DISPLAY

Description

3 Hours to your flight SLC -> IAD

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]
From: A.J. Ferate
Sent: Sun 6/18/2017 7:26:28 PM
Subject: Re: American Foundry Society June 21st

I understand that your assistant and Stuart Jolley have been communicating on this matter; thank you very much. AJF

Anthony J. "A.J." Ferate, JD
(202) 486.7211 (cell)

On Jun 18, 2017, at 13:43, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

AJ, I am looking at my calendar today and it looks like I've got an American Foundry Society roundtable with Pruitt scheduled (to staff him) Tuesday at 1:30pm, but I am not speaking at any breakfast. I am confirming this understanding with you that there is just the meeting with Pruitt this coming week. I don't manage Nancy's schedule so I have no idea her availability.

From: A.J. Ferate [<mailto:aj@feratepllc.com>]
Sent: Monday, June 05, 2017 12:53 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: American Foundry Society June 21st

Samantha:

I hope all is well; I wanted to see if you or Nancy might be available to speak to the American Foundry Society meeting on the morning of June 21st there in DC? Ideally the speech would be a high-level EPA update at a 7:30 breakfast but if that is too early we can make other arrangements.

Please let me know if this works and I will provide additional information to you.

With appreciation, A.J. Ferate

Anthony J. "A.J." Ferate, JD

(202) 486.7211 (cell)

To: Dravis, Samantha[dravis.samantha@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Konkus, John[konkus.john@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; Bowman, Liz[Bowman.Liz@epa.gov]
From: Myron Ebell
Sent: Mon 10/16/2017 8:40:42 PM
Subject: Heads up on open joint letter to Admin. Pruitt being sent tomorrow morning

This is just a heads up that CEI will be delivering an open joint letter addressed to Administrator Pruitt tomorrow morning and then soon after sending out a press release on it. It's a short letter urging Mr. Pruitt to re-open the Endangerment Finding and is signed by five dozen or so scientists. Ken Haapala, head of the Science and Environmental Policy Project, which is our co-petitioner on re-opening the Endangerment Finding, organized the joint letter. We will send the letter to Pruitt.Scott@epa.gov (whether that is his correct address or not) and copy all of you. Yours, Myron.

Myron Ebell

Director, Center for Energy and Environment

Competitive Enterprise Institute

1310 L Street, N. W., Seventh Floor

Washington, DC 20005, USA

Tel direct: (202) 331-2256

Tel mobile: (202) 320-6685

E-mail: Myron.Ebell@cei.org

Stop continental drift!

To: Rees, Sarah[rees.sarah@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
From: megan.berge@bakerbotts.com
Sent: Wed 8/23/2017 3:35:10 PM
Subject: Infrastructure Related Comments
CCIG Comments on NMFS Regulatory Reform.pdf

Samantha, Sarah –

Attached for your information are comments we submitted to the National Marine Fisheries Service (NMFS) related to the regulatory reform efforts. I attach them here as a follow up to your comments at the CCIG and C85 meeting about a cross-agency task force addressing impediments to infrastructure development. While the comments are specific to NMFS, the final issue we address (the time it takes for agencies to complete consultation to determine if the action may affect a listed species or critical habitat) is critical to alleviating a bottleneck on the issuance of infrastructure permits. I thought you might find the comment of interest as part of the broader activities related to infrastructure development.

Hope all is well and you are enjoying these last days of summer!

Megan

Megan Heuberger Berge

Partner

BAKER BOTTS L.L.P.

The Warner | 1299 Pennsylvania Ave., NW | Washington, DC 20004

1.202.639.1308 (direct) | 1.202.256.0827 (cell)



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COMMENTS OF THE CROSS-CUTTING ISSUES GROUP ON NMFS' REQUEST FOR COMMENTS ON "STREAMLINING REGULATORY PROCESSES AND REDUCING REGULATORY BURDEN"

NMFS Docket No. NOAA–NMFS–2017–0067

I. INTRODUCTION

On July 7, 2017, the National Marine Fisheries Service ("NMFS" or "Service"), together with the National Ocean Service, published in the *Federal Register*, at 82 Fed. Reg. 31,576, a notice requesting public comment on "existing processes and regulations under the agencies' statutory mandates" ("Notice"). The Notice was published in response to "a series of recent Executive Orders," including Executive Order 13777, entitled "Enforcing the Regulatory Reform Agenda," which directs federal agencies to establish a Regulatory Reform Task Force to evaluate existing regulations and make recommendations regarding their repeal, replacement, or modification, with the goal of alleviating "unnecessary regulatory burdens." NMFS specifically requested feedback that will assist it in identifying regulations that, among other things: (1) eliminate jobs or inhibit job creation; (2) are outdated, unnecessary, or ineffective; (3) impose costs that exceed benefits; or (4) create a serious inconsistency or otherwise interfere with regulatory reform initiatives and policies. 82 Fed. Reg. at 31,576. NMFS also sought public comment on "the efficiency and effectiveness of current regulatory processes, and specifically, if current regulatory processes can be further streamlined or expedited in a manner consistent with applicable law." *Id.*

The Cross-Cutting Issues Group ("CCIG" or "Group")¹ respectfully submits these comments in response to the Notice. CCIG is a group of electric generating companies with a diverse portfolio of generating assets located throughout the country. CCIG members are subject to regulatory requirements established by NMFS, including regulations promulgated pursuant to the Endangered Species Act ("ESA"). CCIG's comments suggest revisions to NMFS's methods for implementing certain ESA requirements that impose significant burdens on the electric generating industry without significant corresponding environmental benefits.

II. COMMENTS

A. NMFS should revise its approach to the designation of critical habitat.

1. *NMFS should amend its critical habitat regulations to redefine "essential" unoccupied areas.*

When designating critical habitat under the ESA, NMFS may include areas occupied by a listed species, as well as "areas outside the geographical area occupied by the species" that are determined to be "essential for the conservation of the species." 16 U.S.C. § 1532(5)(A). NMFS (along with the U.S. Fish and Wildlife Service ("FWS")) has designated as critical habitat

¹ The CCIG members who support these comments are Alliant Energy Corporation, Basin Electric Power Cooperative, Entergy Services, Inc., Florida Power and Light, Louisville Gas & Electric/Kentucky Utilities, National Grid, NextEra Energy, Inc., OGE Energy Corp., Public Service Company of New Mexico, Talen Energy, and Salt River Project.

unoccupied areas based on an overly broad interpretation of the criteria that make an unoccupied area “essential for the conservation of the species.” As a result, certain critical habitat designations that include unoccupied areas impose an unreasonable burden on landowners and permit applicants, while providing merely speculative benefits for a listed species. CCIG urges NMFS to amend its regulations addressing critical habitat designations, 50 C.F.R. § 424.12, to permit a determination that unoccupied areas are “essential” only when (1) the species could reside in the area without substantial habitat modifications or there is a reasonable likelihood that any modifications that are necessary to make the habitat suitable will in fact be made, and (2) there is a reasonable likelihood that the species will occupy the area.

An overly broad interpretation of “essential for the conservation of the species” has resulted in critical habitat designations that unreasonably restrict development, even on private property. For example, FWS designated private land in Louisiana owned by Weyerhaeuser Company as critical habitat for the endangered dusky gopher frog, even though the species does not currently occupy the property and the property lacks several key features deemed to be necessary for the species. 77 Fed. Reg. 35,135 (June 12, 2012). FWS itself recognized that the unoccupied areas “do not *currently* contain the essential physical or biological features of critical habitat.” *Id.* at 35,135 (emphasis added). However, FWS determined that the areas could in the future develop these necessary features and become “essential” for the conservation of the species. *Id.* at 35,123. FWS gave little consideration to the likelihood that this possibility would occur, ignoring the fact that a dusky gopher frog population could not be established “without dramatically changing the use of this privately owned land.” Petition for Writ of Certiorari, *Weyerhaeuser v. FWS*, No. 17-71 (U.S.) (2017). The critical habitat designation accomplishes little in the way of species protection, as the privately owned areas will not be modified to create additional frog habitat. As a result, the inclusion of these unoccupied areas in the critical habitat designation serves only to impose on the property owner development restrictions and Section 7 consultation requirements, and provides no benefit to the species.

NMFS took a similar approach in its proposed designation of critical habitat for the Carolina and South Atlantic Distinct Population Segments (“DPSs”) of Atlantic Sturgeon. 81 Fed. Reg. 36,078 (June 3, 2016). NMFS proposed to designate critical habitat in unoccupied areas, including three areas above dams that are not currently accessible to the species, but that NMFS found “need[ed] to be protected until [they] become[] accessible to the species.” *Id.* at 36,088. As NMFS noted, these areas will not become accessible unless significant changes to the landscape are made. *Id.* Although NMFS ultimately decided not to include the unoccupied areas in the critical habitat designation, *see* 82 Fed. Reg. 39,160, 39, 226 (Aug. 17, 2017), it did so based on its authority to exclude essential areas for which the benefit of excluding the area from critical habitat outweigh the benefits of including it, not based on a conclusion that the areas were not essential. NMFS’ determination that these unoccupied areas were “essential” failed to adequately consider whether the significant changes to the physical landscape that are necessary to make the areas accessible are likely to occur.

In both of these cases, the inclusion of unoccupied areas in critical habitat designations would accomplish little in the way of species protection. In the case of the dusky gopher frog, the privately-owned unoccupied areas would have to be modified to create additional frog habitat. In the case of the sturgeon, physical modifications would need to be made to the river to make areas above dams accessible from downstream areas. These changes are highly unlikely to

occur, so the unoccupied areas cannot be “essential for the conservation of the species.” Designation of these unoccupied areas therefore provides no benefit to the listed species, and comes at the expense of development restrictions and Section 7 consultation requirements.

Narrowing the interpretation of “essential” would prevent future critical habitat designations from imposing burdensome ESA requirements on property owners and project developers that fail to provide meaningful benefits to listed species. Accordingly, CCIG urges NMFS to amend its regulations to clarify that unoccupied areas are “essential to the conservation of the species” (and therefore eligible for designation as critical habitat) only when (1) the species could reside in the area without substantial habitat modifications or there is a reasonable likelihood that any modifications that are necessary to make the habitat suitable will in fact be made, and (2) there is a reasonable likelihood that the species will occupy the area in the future.

2. *NMFS should give appropriate weight to economic impacts when determining whether to exclude an area from a critical habitat designation.*

Under the ESA, NMFS may “exclude any area from critical habitat if [the Service] determines that the benefits of such exclusion outweigh the benefits of specifying such area as part of the critical habitat, unless [the Service] determines, based on the best scientific and commercial data available, that the failure to designate such area as critical habitat will result in the extinction of the species concerned.” 16 U.S.C. § 1533(b)(2). CCIG urges NMFS to give appropriate weight to the potential economic benefits of excluding a specific area – especially unoccupied areas – from a critical habitat designation when performing this balancing test. NMFS should memorialize this approach in a guidance document.

There are significant costs and burdens associated with designating large areas of critical habitat. A critical habitat designation can contribute to the administrative costs and mitigation requirements associated with listing a species, result in project modifications and redesign, delay project completion, and decrease property values. These costs must be weighed properly against the benefits to the species associated with the designation. The costs associated with the triggering of Section 7 consultations alone are significant; for even a single family home, Section 7 consultation costs several thousand dollars. *See* David Sunding, *The Economic Impacts of Critical Habitat Designation*, Gianni Foundation of Agricultural Economics at 8-9 (2003). In the case of the dusky gopher frog, “permit conditions requiring 60 percent of Unit 1 to be set aside as frog habitat would destroy \$20.4 million of development value. If development were prohibited altogether [because of the critical habitat designation], the loss would be \$33.9 million.” Writ of Certiorari, *Weyerhaeuser v. FWS*, at 11-12. These costs must be appropriately weighed against the benefits of critical habitat designation. In cases involving areas unoccupied by the species, economic costs should be given more weight, as it is unreasonable to force a company to spend millions of dollars on project-related administrative costs or suffer significantly decreased property values if the habitat designation is not essential for the conservation of the species at issue. *See supra* Section A.1.

NMFS’ approach to the balancing test in its recent final critical habitat designation for the Carolina and South Atlantic DPSs of Atlantic Sturgeon, 82 Fed. Reg. at 39,160, is encouraging. As noted above, the proposed designation for these DPSs would have included

certain areas unoccupied by the species. 81 Fed. Reg. at 36,078. In the final rule, however, NMFS elected to exercise its discretion under Section 4(b)(2) of the ESA to exclude the Santee-Cooper river system and Savannah River unoccupied units from the critical habitat designation. 82 Fed. Reg. at 39,226. NMFS noted that the benefits of excluding the unoccupied areas include avoiding consultation costs and ancillary benefits to federal agencies and project applicants that otherwise would conduct activities in these areas. *Id.* at 39,233. NMFS compared this with the benefits of designation, which the Service determined would include “benefits associated with section 7 consultations (e.g., proactive coordination with other federal agencies to avoid impacts to critical habitat); increased likelihood of specifically protecting habitat necessary for Atlantic sturgeon recovery; opportunities for federal agency conservation programs under section 7(a)(1) of the ESA; and other ancillary benefits.”² *Id.* at 39,233-34. NMFS noted that these benefits would be limited, however, in the unoccupied Santee-Cooper and Savannah River units, in light of the low number of unique federal agency actions projected to require consultation over the next ten years. *Id.* at 39,234. The Service further stated that it is “likely that many or most of these benefits will result from baseline protections for sturgeon and their habitats, even if the unoccupied areas are excluded from the designation.” *Id.* On balance, the Service determined that “the benefits of exclusion (that is, avoiding some or all of the impacts that would result from designation) outweigh the limited benefits of designation.” *Id.* at 39,226.

CCIG urges NMFS to continue to exclude areas from habitat designations when the economic costs of the designation significantly outweigh any potential benefits to the listed species. To provide greater regulatory certainty, this approach should be memorialized in a guidance document.

B. Monitoring requirements in incidental take permits should account for a facility’s remaining useful life.

Pursuant to its authority under Section 10(a)(1)(B) of the ESA, NMFS issues permits to allow a certain amount of “incidental take” (e.g., non-purposeful harming or killing) of listed species when an “otherwise lawful activity” will result in such a take. 16 U.S.C. § 1539. NMFS will issue an incidental take permit if it determines, among other requirements, that the “applicant will, to the maximum extent practicable, minimize and mitigate the impacts of such taking.” *Id.* at §1539(a)(b)(ii). Such minimization and mitigation efforts may take the form of biological monitoring plans or other monitoring requirements. When assessing the appropriateness of these requirements, NMFS should consider the remaining useful life of the facility. In situations where a plant closure is scheduled in the near future, it may not be “practicable” to require extremely extensive and costly monitoring requirements.

² These other ancillary benefits of designation include “benefits to other commercially-important aquatic species associated with Atlantic sturgeon habitat; non-use values for sturgeon and their habitats; and increased state, local and public awareness of the importance of these areas, that could generate non-federal conservation efforts and benefits.” 82 Fed. Reg. at 39,234.

C. NMFS should revise its regulations to impose deadlines for the informal consultation process.

Before a federal agency can carry out, fund, or authorize an action, the agency must undertake consultation to determine if the action may affect a listed species or critical habitat. 50 C.F.R. § 402.01(a). Consultation may be formal or informal. The informal consultation process was designed to assist the federal agency in determining whether formal consultation is required. *Id.* at 402.13(a). The entire consultation process ends if “it is determined by the Federal agency, with the written concurrence of the Service, that the action is not likely to adversely affect listed species or critical habitat.” *Id.* If it is determined that the action may cause adverse effects to a listed species or critical habitat, then formal consultation is required. While there are deadlines for the formal consultation process, *see id.* at 402.14(e), there are none for the informal consultation process, resulting in unreasonably long permitting timelines and regulatory uncertainty.

To address this barrier to the efficient issuance of permits, CCIG urges NMFS to add language to 50 C.F.R. § 402.13 that would allow action agencies to terminate informal consultation if NMFS (or FWS, where relevant) has not acted on its request for concurrence within 60 days, unless NMFS requests a 60-day extension. CCIG suggests that § 402.13(b) read as follows:

During informal consultation, the Service may suggest modifications to the action that the Federal agency and any applicant could implement to avoid the likelihood of adverse effects to listed species or critical habitat. **If the Service has not provided a written statement regarding whether it concurs with a Federal agency’s determination provided for in paragraph (a) of this section within 60 days following the date of the Federal agency’s request for concurrence, the Federal agency may, upon written notice to the Service, terminate consultation. The Service may, upon written notice to the Federal agency within the 60-day period, extend the time for informal consultation for a period no greater than an additional 60 days from the end of the 60-day period.**³

NMFS previously determined that this language is reasonable, having added it to the regulations in a 2008 rulemaking, 73 Fed. Reg. 76,272 (Dec. 16, 2008). This rulemaking ultimately was revoked under the Obama Administration in 2009, in an action that concluded simply that additional review of various changes to the consultation process in the rulemaking was warranted. *See* 74 Fed. Reg. 20,421, 20,422 (May 4, 2009). As NMFS explained in the 2008 rulemaking, adding “a time frame to [the informal consultation process] process is expected to contribute to achieving the efficiencies that were anticipated when the concept of informal consultation was introduced.” 73 Fed. Reg. at 76,284. The optional informal consultation process was created to streamline the assessment of whether a formal consultation is necessary. Without time limitations, informal consultations can become longer and more drawn out than formal consultations, as formal consultation has statutorily imposed deadlines. *Id.* (“[e]xperience has shown that under the existing regulations informal consultations can be prolonged, sometimes lasting longer than formal consultations.”).

Imposing a deadline on informal consultation would make the process less burdensome

³ The proposed additional text is presented in bold.

and time-consuming, without negatively impacting listed species. The deadline would clarify the informal consultation process for action agencies, and provide greater certainty about the permitting timeline for applicants. 73 Fed. Reg. at 76,284 (the deadline would “provide action agencies with greater certainty by allowing them to terminate consultation and move forward after an established time.”). Further, the change would have no negative effect on species, at it would impact only actions not expected to jeopardize the continued existence of a listed species; such actions would instead undergo formal consultation.

III. CONCLUSION

CCIG appreciates the opportunity to comment on existing regulations and make recommendations regarding their repeal, replacement, or modification. The Group urges NMFS to follow the recommendations in these comments, which would alleviate “unnecessary regulatory burdens,” without significantly impacting the overarching goals of the ESA.

Dated: August 21, 2017

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Megan Berge', with a stylized, cursive script.

Megan Berge
Thomas C. Jackson
Rachel Kenigsberg
Allison Watkins Mallick
Baker Botts L.L.P.
1299 Pennsylvania Ave., NW
Washington, DC 20004
(202) 639-7700

To: Me[matthew.ashburn@gmail.com]
From: Matt Ashburn
Sent: Wed 10/11/2017 7:06:04 PM
Subject: A Note Concerning the Recent EPA Deregulations, **Action Req'd**

Mr. Pruitt and his EPA colleagues,

I am deeply frustrated and appalled at the many steps this agency has taken to make our nation's environment and our world's biosphere a more dangerous place to live in your months of service under the Trump Administration. I understand, Mr. Pruitt: You and Mr. Trump are doing exactly what you said you would, but shame on you.

The top priority of our elected or appointed leaders should always be to ensure that the prosperity of our great nation will continue for the generations that follow. The heart of American wisdom, values, and morality are reflected in our ability to project forward how the actions of our current generation will impact the next generations. This conservational principle embodies the vision of our Founding Fathers and Mothers and all the great American leaders who followed them.

You, Mr. Pruitt, are failing this essential task and responsibility.

Future Americans-- and the future of our great lands, waters, and air-- will suffer greatly due to your growing list of irresponsible, foolish, and anti-environmental deregulatory actions, most recently withdrawing the Clean Power Plan. In light of this, the EPA should consider changing its name to the Environmental Polluting Agency.

I am not a scientist, though I love and respect science. I am a pastor. I believe that our world is a gift entrusted to us by our Creator to be treated well, not exploited or treated impudently. It is a pearl of great beauty and "price", not a treasure chest to be ravaged. Scientists across the globe have worked tirelessly for decades to study just how much our energy practices and daily pollutants are harming our planet. You have turned your back on all their discoveries and with your slew of asinine deregulations have chucked our pearly earth back into the slop and the stench in which the fat anti-science swine live. You are dragging us all through the muck with you.

EPA colleagues of Mr. Pruitt: I am also a father of two beautiful, young daughters. Do you have children? Grandchildren? Nieces? Nephews? At the end of each day, week, or month, could you look my children or your own in the eyes and say: "I am doing everything I can to ensure that you and your children will live in a stable, safe, clean world?" Shouldn't that be the aim of the EPA?

Mr. Pruitt, you are, in fact, doing the opposite. Your message to our children and grandchildren is actually: "I care more about short-terms coal, mining, and oil profits than your environmental future."

What a damned shame that is.

If you want to learn anything new about the horrors you are inflicting on our nation and world, please read Tim Flannery's *The Weather Makers*. It is a book that is now 12 years old, and it tells a truth that we are still ignoring. In it Dr. Flannery has laid out the case for the havoc we are wreaking on our planet and fragile atmosphere. The scientific world has laid it all out there for us to see. There is, Mr. Pruitt, no reasonable doubt. The evidence for global warming and climate change is not circumstantial. The evidence is direct, thorough, global, and happening right before our eyes-- in the hurricane torn Caribbean islands and gulf states, in the current record breaking heat in NC from which I write, in the fire ravaged parts of California, and in countless other places across our marvelous earth.

Woe to those who turn a blind eye to the truth of these prophetic climate scientists. May he or she who has ears to hear, listen.

Concerned American,
Matt Ashburn

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Tue 8/15/2017 2:32:10 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

Your Vch VCH150024 was just stamped VOUCHER APPROVED by
LEBLOND, CHARLES.

You can access ConcurGov at: <https://cge.concursolutions.com>

□

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Fri 9/29/2017 3:44:01 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

A Concur document for SAMANTHA DRAVIS, TAA054FG, Auth with a trip departure date of 10/04/17 has been stamped CREATED by SAMANTHA DRAVIS and is now awaiting your action.

You can access ConcurGov at: <https://cge.concursolutions.com>

□

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: noreply@delta.com
Sent: Thur 7/6/2017 2:16:47 PM
Subject: Delta.com Trip Information from: Samantha Dravis

Your Forwarded Itinerary

Samantha thought you would like this information forwarded to you. Delta is glad to forward this itinerary along, but cannot be responsible for the content once sent.

MY UPCOMING TRIP

**Confirmation
Number :GGMOOG**

Who's Coming Along

Samanthak Dravis

Our Flights

**Washington-Reagan
National, DC (DCA)**

Departs
07/06/2017 @ 6:00 AM

► **Atlanta, GA (ATL)**

Arrives
07/06/2017 @ 7:41 AM

Flight Number:
DL 2080

Atlanta, GA (ATL)

Departs
07/06/2017 @ 8:38 AM

► **Birmingham, AL (BHM)**

Arrives
07/06/2017 @ 8:30 AM

Flight Number:
DL 5438

*operated by ExpressJet DBA
Delta Connection

Birmingham, AL (BHM)

Departs
07/06/2017 @ 2:54 PM

► **Atlanta, GA (ATL)**

Arrives
07/06/2017 @ 5:05 PM

Flight Number:
DL 5545

*operated by ExpressJet DBA
Delta Connection

Atlanta, GA (ATL)

Departs
07/06/2017 @ 5:50 PM

► **Washington-Reagan
National, DC (DCA)**

Arrives
07/06/2017 @ 7:49 PM

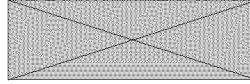
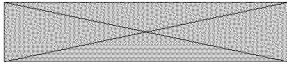
Flight Number:
DL 2909

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Pagano, Peter A
Sent: Fri 6/16/2017 8:49:17 PM
Subject: Re: Meeting Request from Aerospace Industry Companies

Thanks Samantha. Have a great weekend.

Sent from my BlackBerry 10 smartphone.



Thank you for this, Peter. I will work with Administrator Pruitt's scheduling team to find a time for all of us to meet.

Best,

Samantha

From: Pagano, Peter A [mailto:peter.a.pagano@boeing.com]
Sent: Friday, June 16, 2017 3:02 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>
Cc: Kemkar, Neal (GE Corporate) <neal.kemkar@ge.com>; Martella, Roger (GE Corporate) <Roger.Martella@ge.com>; Austell, Theodore <theodore.austell@boeing.com>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Meeting Request from Aerospace Industry Companies

Hi Ryan and Mandy,

Just wanted to followup with you both from the meetings of April 27 and May 8. Ryan you will recall that at the end of the superfund coalition meeting with Mr. Pruitt I discussed coming in to have a separate meeting with you to review some aviation specific issues. I also had a chance to meet with Mandy and Samantha (and Brittany too) on May 8 to review some Boeing issues and we also discussed getting together again. At this point, we think it would be productive to have a joint meeting with you both to discuss issues unique to the aerospace industry and include

representatives from another company as well. In addition to myself and Ted Austell, Boeing's VP for Executive, Legislative and Regulatory Affairs we would also like to include a couple of our counterparts from General Electric who specialize in aviation issues – most likely Neal Kemkar and Roger Martella (cc'd here). In addition to discussing the state of the aviation industry and specific environmental policy positions, we would also like to explore the potential for a meeting with Administrator Pruitt that focuses on aerospace industry manufacturers. We think a meeting with you would provide the necessary information you will need to discuss a future meeting request with the Administrator as well as give us guidance on having a productive discussion. Please let us know when would be a convenient time to meet with you. Also let me know if you have questions or need additional information regarding this request. Thank you in advance for your assistance.

All the best,

Peter A. Pagano

Director, Environment

The Boeing Company

703-414-6486

Email: peter.a.pagano@boeing.com

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Adam J White
Sent: Wed 8/2/2017 6:16:02 PM
Subject: NAFTA and reg reform

Samantha,

I came across an interesting idea last week: namely, if the revised NAFTA includes a chapter on regulatory reform—say, requiring cost-benefit analysis and other procedures, including the many requirements already imposed on agencies by executive orders—then legislation to implement those requirements would be fast-tracked in Congress for a majority vote. This could be the most direct and efficient route to enacting the regulatory reform legislation that's long overdue.

Two of my reg-reform friends pointed this out to me. One of them works at Devon Energy, which has sent letters to the USTR and his Canadian counterpart, urging inclusion of a "regulatory coherence" chapter in NAFTA that would include these requirements. I wanted to give you a heads-up, since Devon will be pushing this proposal in the executive branch. I'm not working for Devon, but I do think they have a good idea. I'm sending this note to a couple other Administration friends, too.

If you want to chat about it, let me know. I'm in a remote corner of Wisconsin, but I can find a reliable phone signal a few times a day.

Best,
Adam

To: Brent Fewell[brent.fewell@earthandwatergroup.com]; Jim Presswood[jpresswood@esalliance.org]; 'Kenneth von Schaumburg'[kvonschaumburg@clarkhill.com]
From: Brent Fewell
Sent: Mon 12/4/2017 2:24:46 PM
Subject: FW: Invitation to next Stewardship Roundtable - December 13
Stewardship Roundtable - Dec. 13, 2017 (Russo).pdf

A gentle reminder if you would like to attend and haven't RSVP'd for this Roundtable event, please do so by this Friday.

Brent

From: Brent Fewell
Sent: Tuesday, November 21, 2017 3:37 PM
To: Brent Fewell <brent.fewell@earthandwatergroup.com>
Cc: 'Jim Presswood' <jpresswood@esalliance.org>; 'von Schaumburg, Kenneth' <kvonschaumburg@clarkhill.com>; Ken Maynard <ken.maynard@earthandwatergroup.com>; Tracy Mehan <gtracymehan@gmail.com>; Kameran Onley <konley@TNC.ORG>; John Murdock <johnamurdock@gmail.com>
Subject: Invitation to next Stewardship Roundtable - December 13

The Stewardship Roundtable is pleased to invite you to its next Roundtable with special guest, Ed Russo, longtime environmental consultant to Donald Trump's businesses and author of the book, "Donald J. Trump, An Environmental Hero." Ed will engage with the Roundtable on what it means to be a "practical environmentalists" and share some thoughts on the current Administration's approach to environmental protection. It's bound to be a fun and lively discussion.

A special thanks to Ken von Schaumburg and Clark Hill for co-hosting this Roundtable at their offices.

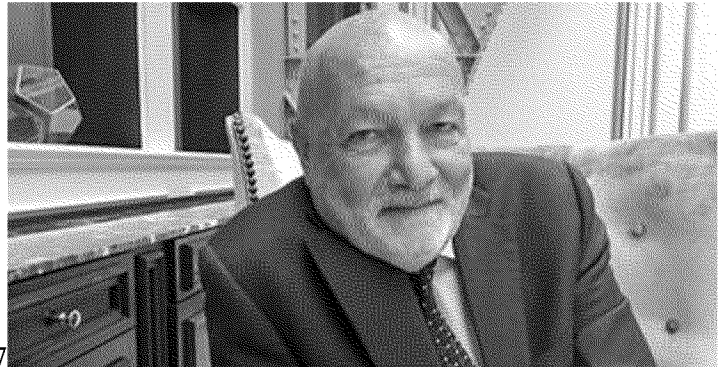
Next Roundtable: Co-Hosted with Clark Hill PLC

When: December 13, 8 a.m. – 9: 30 a.m. (coffee and networking from 8-8:30)

Where: Law Offices of Clark Hill, 1001 Pennsylvania Ave NW #1300, Washington DC
RSVP to Brent Fewell, brent.fewell@earthandwatergroup.com

Trump's green consigliere wants to make brains melt

Robin Bravender, E&E News reporter



Published: Tuesday, November 14, 2017

Ed Russo is one environmentalist who loves what President Trump is doing. Robin Bravender/E&E News

Ed Russo is an anomaly. He describes himself as a "dirt-kisser tree hugger" and an "environmental crusader." He's also a Trump loyalist.

"I think he's doing a great job," said Russo, 71, who was a longtime environmental consultant for President Trump's businesses.

Last September, Russo wrote a book titled, "Donald J. Trump: An Environmental Hero." The Key West, Fla., resident was in Washington, D.C., last week to push his new venture that aims to produce clean drinking water by sucking it from the air. He met with U.S. EPA officials to discuss water standards, and he stayed at the Trump International Hotel across the street from that agency's headquarters.

Russo, who said he turned down a job as Trump's White House environmental adviser, remains a staunch defender of his former boss and golfing partner. (Russo says Trump is "a great golfer" but he "can't chip worth shit.") He thinks Trump has been unfairly targeted by greens and the media, and he says the president and his team have been hard at work on the issues that really matter.

During his 17 years working for Trump, Russo said, "he was a staunch supporter of clean air and clean water. He focuses on that. ... He has a practical approach to environmental protection."

Trump and his administration have been under fire from the left for their environmental policies, including their assault on President Obama's climate regulations. Trump famously said before his election that global warming was an "expensive hoax" created "by and for the Chinese."

But while that line from Trump often gets quoted, Russo said, "I've never heard anyone come back and say, 'Well, what do you think he meant by that?' ... He meant that the climate is always changing and global warming is distracting a lot of people."

Russo said he's now an informal adviser of sorts to the president. They spoke about climate change in New Jersey earlier this year, he said, just before Trump formally announced that he's withdrawing the U.S. from the Paris accord.

In the Trump Hotel last week, Russo scrolled through photos on his phone, showing one in which he's dining with Trump. Others showed Russo talking with Ivanka Trump and her husband, Jared Kushner. They were asking him to convince Trump to reconsider pulling out of the Paris deal, Russo said.

"They were absolutely against pulling out of the climate summit," he said. They thought Russo might have better luck changing Trump's mind. "I'm his age, and we've had some screaming matches in the past."

Russo pointed to one spat he had with Trump before the presidential election, when Russo was in the hospital after a heart attack. They hadn't spoken for several months when Trump called the hospital. Trump told him, "You shouldn't worry about anything having to do with health because only the good die young, so you're going to be around for a while," Russo said, laughing. "He's a ball-breaker from the beginning."

Earlier this year, they talked about the Paris Agreement. Russo said the president "asked very serious, probing questions" about the deal. "His point was this: Why the hell should we be giving billions upon billions of dollars ... to our global competitors — China, Russia, India — when they continue to pollute? There's more coal-fired energy plants opening in China every day, and nobody covers that."

Trump asked Russo: "How do you think we're doing?" And Russo told him: "I think we're doing great, if you look at the amount of renewable energy that we're transferring to in the United States ... we are way ahead of the requirements of the Paris climate summit, without any government oversight or regulations."

Trump, according to Russo, "realizes that just let the open market play out and we're going to get rid of all the dirty, filthy, disgusting fuel sources that we've had to use."

Russo doesn't think climate change is a hoax. "It's a serious concern." He serves on Florida's Monroe County Climate Change Advisory Committee. "I am totally engrossed in resilience."

When Hurricane Irma recently hit Florida, Russo's wife was evacuated from their home; Russo was in Texas volunteering with the Federal Emergency Management Agency after Hurricane Harvey hit that state. Many scientists have said hurricanes are getting stronger due to climate change.

But Russo isn't stressing it.

"Shut up and clean up the toxic waste dumps in the town. Don't try to use every time there's lightning or thunder that, oh, it's climate change," he said. "Climate change is a natural change in balance of the Earth, it happens all the time. There's been ice ages and warming trends, it goes back and forth. And yes, pollution accelerates that. But that should be used to mobilize people to clean up the mess we made."

Russo says climate change has been "hijacked to do nothing" and warns that there are more pressing environmental problems, like the "pollution that's being emitted from thousands and thousands of toxic waste dumps and landfills throughout our country."

Instead of focusing on cleaning up toxic waste, Russo said, Trump's detractors are preoccupied. "Oh, let's have a rally and wear pink hats and do stupid shit, but not do any practical environmental work to stop pollution," he said.

Recently, he heard environmental professors make a pitch for combating climate change: "Don't use your car, wash your clothes less, don't take commercial, don't fly planes and change your diet to a plant-based diet."

"I'm not making this up," he said. "I sent them both an email, I said what are you guys, nuts? The only one I agree with is the plant-based diet because I've been on a plant-based diet for over seven years now and I'm healthier and I'm making the planet healthier. It's great stuff."

Future White House environmental adviser?

So far, Russo has been happy with what Trump and his top environmental official, U.S. EPA boss Scott Pruitt, are

doing.

"He is having Scott Pruitt focusing on cleaning up ... brownfields and toxic waste sites. ... Of course a lot more needs to be done, but that's where the EPA should focus."

Last November, Russo — a New Jersey native who served on local environmental commissions in the Garden State — fielded phone calls from his environmentalist friends who were worried by Trump's surprise victory.

"One of the top environmentalists in New Jersey called me up the day after the election and said, 'Oh, my God, we're going to pull out of the Paris climate accords, we're all going to die.' I said, 'Hey, David, what are you doing? What are you talking about? Once you start to roll up your sleeves and clean up all the toxic waste mess in New Jersey, then come to me, we can talk about the Paris climate accords. Until then, shut up. And this guy is one of the top guys, and I've worked with him for years shoulder to shoulder cleaning up toxic waste dumps back in the day.'"

Russo declined to give David's last name, saying it was a personal conversation.

Some — including Russo's daughter, an actress — say it's possible to tackle toxics and climate change simultaneously.

"My daughter who's an environmentalist [says], 'Oh, well, we should be able to do both.' Yes, we should be able to do both, but we're not," Russo said.

In his book about Trump, Russo chronicles how he was once skeptical of Trump's motives but was won over as Trump gave him leeway to develop aggressive sustainability plans for major development projects — including golf courses in New Jersey, Scotland and along the Potomac River in Virginia.

But Russo says Trump has never gotten the credit he deserves when it comes to the environment.

"No one is going to wake up tomorrow and say, 'Hey, you know what, Donald Trump's right. I'm going to go join a local organization and try to close the landfill down in my town, or there's a dead zone out in the Gulf of Mexico and I'm going to start taking water quality samples and see if I can get somebody's attention.'"

And he said Trump's policies aren't getting any positive press coverage because "they're too busy saying to themselves, 'Well, this might actually make Donald Trump look reasonable on the environment, and we can't have any of that.'"

He added, "The proof of that is, you've never seen me on TV." He said some of the interviews he's done haven't been published because he doesn't fit into the media's narrative.

Russo was offered a job as senior adviser to the president on environmental and energy issues, he said. "My wife wants me to go, but I keep on just kicking the can down the road." He might accept the post eventually, "maybe 2018," he said.

"I think I'm having a better impact from the outside," he said. And "if I was in the White House, I'd be in arguments with everyone, because no one would get me there, either."

A better job for him might be EPA spokesman, he said. "I think I could challenge the media or redirect the media."

His strategy would be to press reporters about why conversations turned from "global warming" to "climate change."

He said, "If I was an EPA spokesman, as soon as the first question came up, 'Do you believe in climate change?' No,

hold the phone, stop, what happened to global warming, everybody? I would stick to that until their brains melted. ... I want to get them to understand how important the environment is, and not just this gotcha crap that's been going on for all these years."

Twitter: [@rbravender](#) Email: rbravender@eenews.net

Brent Fewell, Esq. | **Earth & Water Law Group**
1455 Pennsylvania Ave., NW, Suite 400, Washington, DC 20004

(202) 280-6362 (o) | (202) 664-9297 (c) | www.earthandwatergroup.com



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Stewardship Roundtable®

Next Roundtable:

December 13, 8:00 a.m. – 9:30, at the Law Offices of Clark Hill, 1001 Pennsylvania Ave NW, Suite 1300 South, Washington DC. Special Guest, Ed Russo, longtime environmental consultant to Donald Trump's businesses and author of "Donald J. Trump: An Environmental Hero," will join the Roundtable to discuss what it means to be a "practical environmentalist."

RSVP to Brent Fewell, brent.fewell@earthandwatergroup.com

Who Are We?

- ✓ We are a group of conservatives who care about the environment – the Roundtable is a collegial forum of friends and colleagues who wish to change the tone and dialogue.

What is Our Goal?

- ✓ To promote a conservative ethic and solutions to environmental problems.
- ✓ To connect thoughtful center-left and center-right leaders.
- ✓ To engage in robust, civil dialogue in a confidential forum, identifying common ground and building consensus on policy solutions.
- ✓ To establish and build relationships, respectful of those with differing perspectives and views.

For more information, contact:

Brent Fewell, Founder, ConserveFewell.org, brent.fewell@earthandwatergroup.com, (202) 664-9297

Jim Presswood, President, [Earth Stewardship Alliance](http://EarthStewardshipAlliance.org), jpresswood@esalliance.org, (571) 243-9282

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Thur 7/13/2017 3:03:24 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

A Concur document for SAMANTHA DRAVIS, TAA04PT8, Auth with a trip departure date of 07/17/17 has been stamped CREATED by SAMANTHA DRAVIS and is now awaiting your action.

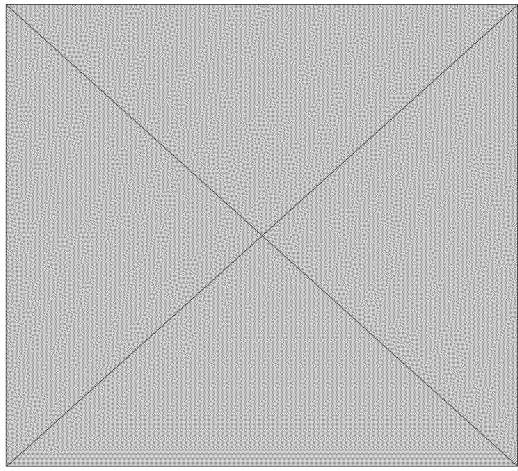
You can access ConcurGov at: <https://cge.concursolutions.com>

□

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Karen Harbert
Sent: Mon 10/16/2017 7:22:08 PM
Subject: Announcing: Fuel for Thought

Dear Samantha:

The U.S. Chamber's Global Energy Institute is uniquely positioned to bring you the most important energy news and analysis from across the country and the world. So, today, we are launching our new blog, **Fuel for Thought**. Our experts contributing to the blog have decades of experience at the highest levels of government and industry, and have their fingers on the pulse of federal and state policy action.

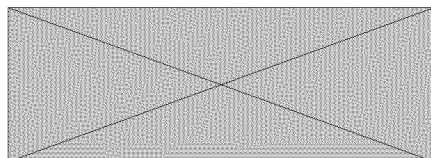


Fuel for Thought features deeper dives into energy policies and regulations from Congress and the Administration, details on our latest reports, energy explainers and insights on the future of energy demand and production. [Our most recent blog](#) shares insights from GEI Vice President Dan Byers on the proposed repeal of the Clean Power Plan, and the need for true flexibility as the EPA develops new emissions guidelines.

Because time can be tight, I've made sure that you can easily search Fuel for Thought to find content about the issues that matter most to you. Also, our weekly digest emails will put the latest energy analysis right in your inbox.

We have seen energy innovation and technology change America into an energy super power. And with a common sense approach that puts the right policies in place, we know that American energy can change the world. Please visit [Fuel for Thought](#) and sign up to stay informed about the energy revolution.

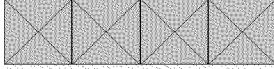
Sincerely,



Karen A. Harbert
President and CEO

Global Energy Institute
U.S. Chamber of Commerce

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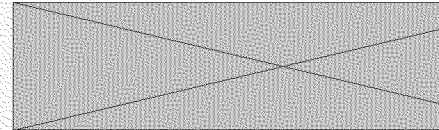
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Washington, DC | 20062 US

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To: Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Mary Douglas[mdouglas@4cleanair.org]
From: Klemp, David
Sent: Wed 8/23/2017 2:00:52 PM
Subject: FW: Invitation to NACAA Meeting

Good morning Ms. Gunasekara, Ms. Dravis, and Ms. Bolen,

I would like to follow up on my invitation of August 1st to participate in the NACAA Fall membership Meeting in Seattle, WA (please see below for original invitation). While we certainly appreciate how busy each of you must be, we would be very honored to have you participate in the September 25th session (2:00 – 3:00 pm) and look forward to hearing from you.

In addition, my sincere apologies to Ms. Dravis for not typing her name correctly in the original email. Thank you for considering this invitation!

Respectfully,

David Klemp

NACAA Co-President

State of Montana

(406)444-0286

dklemp@mt.gov

From: Klemp, David [mailto:DKlemp@mt.gov]
Sent: Tuesday, August 01, 2017 4:52 PM
To: Gunasekara.mandy@epa.gov; Dravis.samantha@epa.gov; Bolen.brittany@epa.gov
Cc: Mary Sullivan Douglas
Subject: FW: Invitation to NACAA Meeting

Dear Ms. Gunasekara, Ms. Davis and Ms. Bolen,

On behalf of the National Association of Clean Air Agencies (NACAA) we are pleased to invite you to participate in the NACAA Fall Membership Meeting, to take place in Seattle, WA on September 25-27, 2017. The session in which we hope you will participate is "EPA Priorities, Executive Orders and the Regulatory Landscape" on Monday, September 25, 2017, from 2:00 p.m. to 3:15 p.m.

In particular, we invite Mandy to discuss the Administrator's priorities for the Office of Air and Radiation and Samantha and/or Brittany to discuss the various Executive Orders and their implications for the regulatory landscape, especially with respect to the air program.

We are flexible on how the session would be structured but envision approximately 40 minutes for presentation and 30 minutes for open discussion with NACAA members.

Our membership meetings typically attract 100-120 attendees from federal, state and local air quality programs around the country. In case you are not familiar with our organization, NACAA is a national, non-partisan, non-profit association of state and local air pollution control agencies in 45 states, the District of Columbia and four territories.

We look forward to hearing from you and hope very much that you can participate. If you have any questions or would like to discuss this session further, please contact Mary Sullivan Douglas of NACAA at (202) 624-7864 or mdouglas@4cleanair.org.

Regards,

David Klemp, NACAA Co-President

Bureau Chief

Air Quality Bureau

Montana Department of Environmental Quality

dklemp@mt.gov

(406) 444-0286

Craig Kenworthy, NACAA Co-President

Executive Director

Puget Sound Clean Air Agency

craigk@pscleanair.org

(206) 689-4004

Bart Sponseller

Director, Bureau of Air Management

Wisconsin Department of Natural Resources

bart.sponseller@wisconsin.gov

(608) 264-8537

Sam Rubens, NACAA Co-Vice President

Administrator

Akron Regional Air Quality Management District

srubens@schd.org

(330) 812-3874

To: Dravis, Samantha[dravis.samantha@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]
From: DWSschnare
Sent: Tue 8/15/2017 2:24:11 PM
Subject: Climate Science Special Report Fatal Weaknesses

Ryan and Samantha:

I asked a set of PhD former climate scientist faculty to do a quick review of the Special Report. They are preparing a detailed analysis for your use and hopefully it will be available this week. Below is their outline.

If EPA does not hold this report back until a red-blue analysis is conducted, you will be stuck with the report and the alarmists will use it as a bludgeon in court challenging every rule change associated with climate, and any action not taken that could have.

Here is the summary, one you will certainly receive from other sources as well.

Critique of Climate Science Special Report (CSSR) June 28, 2017 Draft

The U.S. Global Change Research Program is a joint program of 13 national government agencies charged with developing a program to "understand, assess, predict, and respond to" global climate change. It produces reports every four years to Congress titled "National Climate Assessments." These reports have a history of exaggerating the amount of global warming, the human role in that warming, the negative impacts of the same, and the certainty of the science surrounding the causes and consequences of climate change. For example, a team of climate scientists led by Patrick Michaels of the Cato Institute said of the Third Climate Assessment:

This National Assessment is much closer to pseudoscience than it is to science. It is as explanatory as Sigmund Freud. It clearly believes that virtually everything in our society is tremendously dependent the surface temperature, and, because of that, we are headed towards certain and inescapable destruction, unless we take its advice and decarbonize our economy, pronto. Unfortunately, the Assessment can't quite tell us how to accomplish that, because no one knows how.

<https://object.cato.org/sites/cato.org/files/pubs/pdf/the-missing-science-of-draft-assessment.pdf>

The latest (June 28) draft of the Fourth Assessment Report is similarly flawed. This brief critique makes nine points which track the content and organization of the assessment:

1. The report is a **legacy product** of a political regime that captured and “weaponized” this government agency to advance its agenda, much as it did to the IRS, Justice Department, and other departments. The report was written by hold-overs from the Obama administration, and represents only the very biased and politicized perspective of a small clique of government scientists on a complex issue.

2. The report **fails to provide an objective and comprehensive review** of the available literature. Contrary to media reports, the report was not made available to respected climate scientists for peer review. Several scientists report that their requests for drafts were rejected. The final draft shows no evidence of being informed by the efforts of critics of the Obama administration’s legislative agenda, in specific the multiple reports of the Nongovernmental International Panel on Climate Change (NIPCC).

3. The report **relies on past reports by the United Nation’s Intergovernmental International Panel on Climate Change (IPCC)**, which the Trump administration properly rejects. The report refers to the IPCC’s 2013 report as “rigorously-reviewed international assessments,” when in fact the IPCC is controversial, scandal-ridden, and its procedures fall far short of the requirements of the Data Quality Act.

4. The report’s most frequently quoted conclusion, “that it is *extremely likely* that human influence has been the dominant cause of the observed warming since the mid-20th century,” is **only a restatement (again!) of the opinions of activists and advocates in the field of global warming**, and *not* a statement about the underlying science, which remains incomplete and uncertain. This is the same flawed reasoning and semantic games as used by the IPCC to make the same statement. It is not a statement of scientific fact, but rather of “some experts’ opinions” without any basis in probability analysis or scientific forecasting.

5. The report **denies the existence of the “pause” in global warming** during the past 18 years or longer, something even the IPCC admits. It cites manipulated and unreliable databases when superior databases are readily available, apparently in an effort to once

again “hide the decline.”

6. The report **ignores 27 peer-reviewed articles saying climate sensitivity** is lower than the amount assumed by IPCC and EPA. Climate sensitivity is the amount of temperature change likely to result from a doubling of the concentration of CO₂ in the atmosphere from pre-industrial times. If the climate is less sensitive to CO₂ than we thought four years ago, this report ought to reflect that fact.

7. The report **denies extensive evidence that weather is not becoming more extreme** over time and physical evidence explaining why it will be less extreme in a warmer world. It recites Al Gore’s litany of extreme weather predictions even though IPCC and independent scholars have thoroughly debunked it.

8. The report repeats **false claims about the loss of arctic sea ice** – falsifying trends and causes and making false forecasts – in order to support its narrative of catastrophic man-made global warming. Arctic sea ice is not at historic low levels, it varies naturally due to known and unknown external forcings and internal variability, and it is not evidence of a human impact on climate.

9. The report **misrepresents scenarios and computer-based simulations of future climate conditions as *scientific forecasts of future climate conditions***, when in fact it is well known among scientists that future climates cannot be predicted. Prof. Scott Armstrong, the world’s leading authority on scientific forecasting, had shown conclusively that the predictions made by the IPCC, EPA, and other government agencies are merely the opinions of some experts, not scientific forecasts, and cannot provide a reliable basis for public policy.

10. The report **misrepresents sea-level rise and changes in ocean pH levels**, portraying both as dire catastrophes resulting from man-made global warming, when in fact there is considerable evidence that sea level has not accelerated from its historic rates and considerable evidence that higher pH levels have positive as well as adverse effects on ocean life.

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Bolen, Brittany[bolen.brittany@epa.gov]; daisy[letendre@usepa.onmicrosoft.com]
From: McGartland, Al
Sent: Wed 7/5/2017 11:59:20 PM
Subject: FAA/DOT panel on benefit cost analysis

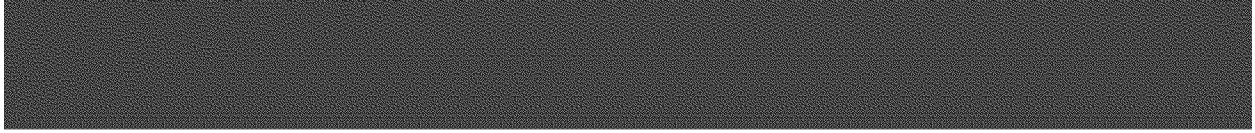
Susan Dudley is organizing a panel for FAA and DOT more broadly on issues with benefit-cost analysis. I have been invited to be on that panel to discuss frontiers of benefit-cost analysis. They have particular interest in how they might apply economy wide models to their policies. I am, obviously, pro use of models to predict employment, competitiveness, and other consequences of regulation. These models consistently show costs that are 33 - 50 percent higher than models that only look at the regulated sector. Further, once a model run is done, its a record for the public to examine.

Ex. 5 - Deliberative Process

Please let me know if you have any concerns.

Sent from my iPhone

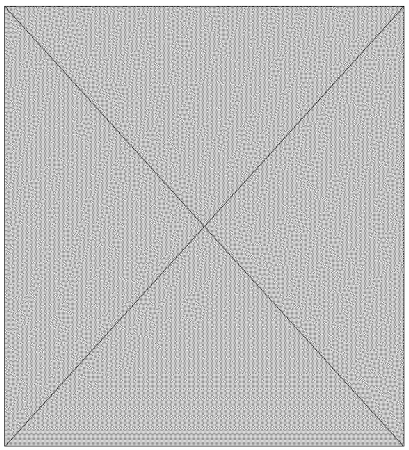
To: Dravis, Samantha[dravis.samantha@epa.gov]
From: ECOS
Sent: Fri 9/8/2017 6:10:45 PM
Subject: U.S. EPA Top Appointees Named, ECOS Writes EPA on FY19 Budget Priorities, & More



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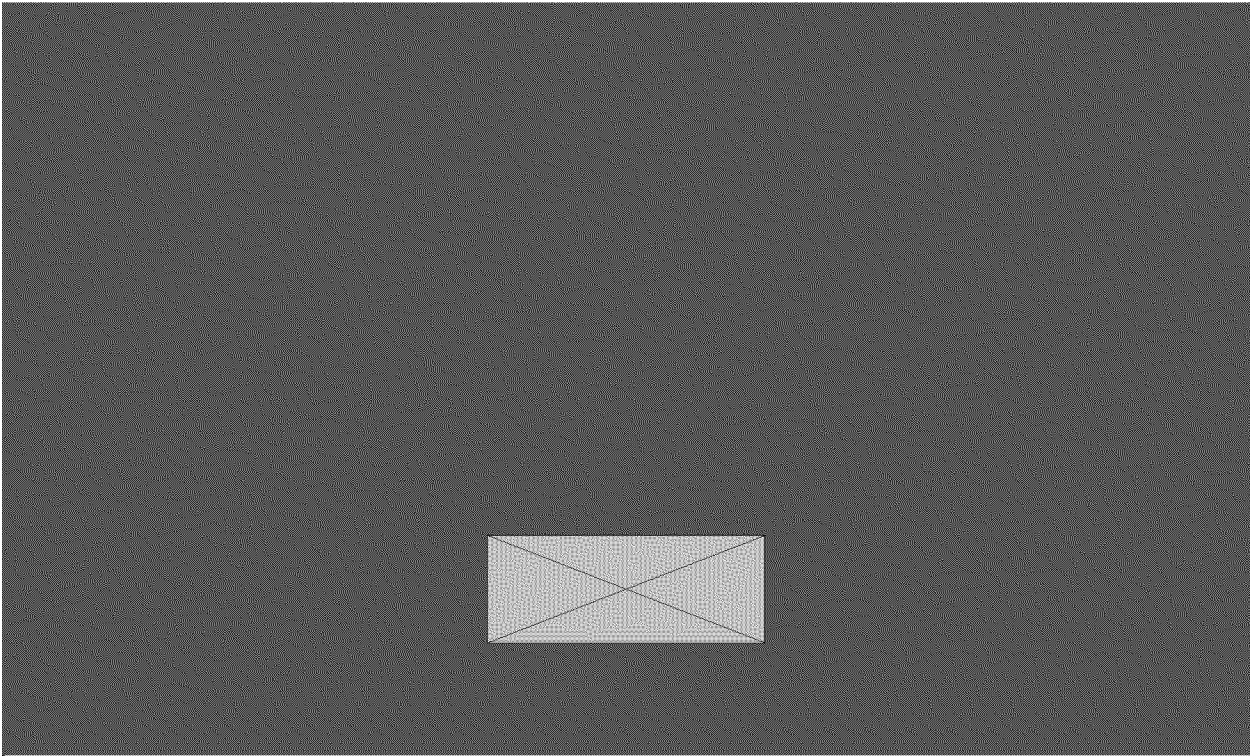




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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Shea, Quin
Sent: Fri 6/16/2017 8:32:09 PM
Subject: RE: Following Up on EEI Board Meeting

Thanks. Still at the office until at least 5 or 5:30.

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Friday, June 16, 2017 4:31 PM
To: Shea, Quin
Subject: RE: Following Up on EEI Board Meeting

This email originated from an external sender. Use caution before clicking links or opening attachments. For more information, visit [The Grid](#). Questions? Please contact ITSupport@eei.org or ext. 5100.

Tied up with the Administrator but will call as soon as I can

From: Shea, Quin [mailto:QShea@eei.org]
Sent: Friday, June 16, 2017 4:29 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: Following Up on EEI Board Meeting

Hi Samantha. I have to leave a bit early today, so let me give you my cell number: 202-669-4345. I'm reachable any time over the weekend. I do think it's important to chat briefly to provide some insights as to how our group is approaching the EPA meeting, including key issues and themes. Thanks again, Quin

From: Shea, Quin
Sent: Friday, June 16, 2017 9:02 AM
To: 'Dravis, Samantha'
Cc: Kime, Robin; Steckelberg, Kathy
Subject: RE: Following Up on EEI Board Meeting

Any, though earlier is generally better. Thanks much!

From: Dravis, Samantha [<mailto:dravis.samantha@epa.gov>]
Sent: Friday, June 16, 2017 8:58 AM
To: Shea, Quin
Cc: Kime, Robin; Steckelberg, Kathy
Subject: RE: Following Up on EEI Board Meeting

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Of course. I will give you a call today. What time works?

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Friday, June 16, 2017 8:57 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>; Steckelberg, Kathy <KSteckelberg@eei.org>
Subject: RE: Following Up on EEI Board Meeting

Good morning Samantha. This note duplicates a short voicemail message I just left for Robin. Samantha, I'm hoping you have a few minutes to chat about next Monday's meeting with the Administrator. My direct dial is 202-508-5027. Thanks, and I hope you are doing well. Best, Quin

From: Dravis, Samantha [<mailto:dravis.samantha@epa.gov>]
Sent: Wednesday, April 05, 2017 9:37 AM
To: Shea, Quin
Cc: Kime, Robin; Trueheart, Cynthia
Subject: RE: Following Up on EEI Board Meeting

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Of course! That makes sense.

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Wednesday, April 5, 2017 9:23 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>; Trueheart, Cynthia <CTrueheart@eei.org>
Subject: Re: Following Up on EEI Board Meeting

Correct. We want to meet with you and other staff members on the new team that you deem appropriate. Our group will be company environmental SVPs/VPs. It's our sense this meeting will set up a subsequent session between CEOs and the Administrator. Sound ok?

Sent from my iPhone

On Apr 5, 2017, at 9:13 AM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

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This is a request to meet with staff not the Administrator, correct?

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 4, 2017 7:01 PM
To: Kime, Robin <Kime.Robin@epa.gov>
Cc: Trueheart, Cynthia <CTrueheart@eei.org>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Following Up on EEI Board Meeting
Importance: High

Robin: Thanks again for reaching out and for indicating some flexibility for the 13th was possible. In fact, all of my folks can come in for a meeting on the 13th, while many companies are off on Friday because of the holiday. If the 10 a.m. slot is still available, that

was the consensus choice at our end. Let me know. Best, Quin

P.S., here is a quick rundown of attendees from EEI, though we'll get you something a bit more formal later on:

Chuck Barlow, Entergy

Cari Boyce, Duke Energy

Skiles Boyd, DTE Energy

Maureen Gannon, PNM Resources

Ann Loomis, Dominion

John McManus, AEP

Frank Prager, Xcel Energy

Usha Turner, OG&E

Cathy Woollums, Berkshire Hathaway Energy

Emily Fisher, EEI General Counsel

Quin Shea, VP, Government Affairs

Kathy Steckelberg, VP, Government Affairs

From: Shea, Quin

Sent: Tuesday, April 04, 2017 1:42 PM

To: Kime, Robin

Cc: Trueheart, Cynthia

Subject: RE: Following Up on EEI Board Meeting

Thanks. I'll check those four time windows and follow up tomorrow.

From: Kime, Robin [<mailto:Kime.Robin@epa.gov>]
Sent: Tuesday, April 04, 2017 1:29 PM
To: Shea, Quin
Cc: Trueheart, Cynthia
Subject: RE: Following Up on EEI Board Meeting

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Hi

4/13 at 10:00 or 11:00 may work if need be.

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 04, 2017 1:15 PM
To: Kime, Robin <Kime.Robin@epa.gov>
Cc: Trueheart, Cynthia <CTrueheart@eei.org>
Subject: RE: Following Up on EEI Board Meeting

Hi Robin. I need to send a note to about eight folks who are scattered all over the country to see if the April 14th Friday morning slots will work for most folks (but not 3 p.m., as they will want to travel home that day). Are afternoon slots on the 13th definitely out? I just want to have as many potential windows as possible. Let me know either way regarding the 13th as well as 14th, but either I or my assistant, Cynthia Trueheart, will follow up with you by mid-day tomorrow. Thanks, Quin

From: Kime, Robin [<mailto:Kime.Robin@epa.gov>]
Sent: Tuesday, April 04, 2017 1:03 PM
To: Shea, Quin
Subject: Following Up on EEI Board Meeting

This email originated from an external sender. Use caution before clicking links or opening attachments. For more information, visit [The Grid](#). Questions? Please contact ITSupport@eei.org or ext. 5100.

Hi

Samantha asked me to touch base to find some time to make this work. Friday 4/14 looks best for her. Would 10:00, 11:00 or 3:00 work? if not, we can propose other times/dates. Thanks very much and take care.

Robin

564-6587

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 4, 2017 9:48 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Following Up on EEI Board Meeting

Thanks Samantha. I'll have a group of Environmental SVPs/VPs coming in from out of town, so a little advance planning definitely is needed. How is your schedule on April 12, 13 and 14? If you give me some windows that work for you, I can then check OG&E and other schedules to maximize turnout. (As a point of reference, our environmental leadership team is about eight companies.) It also would be useful if you and I chat in advance regarding the anticipated scope of that session. Quin

From: Dravis, Samantha [<mailto:dravis.samantha@epa.gov>]
Sent: Tuesday, April 04, 2017 9:30 AM
To: Shea, Quin
Subject: RE: Following Up on EEI Board Meeting

This email originated from an external sender. Use caution before clicking links or opening attachments. For more information, visit [The Grid](#). Questions? Please contact ITSupport@eei.org or ext. 5100.

Quin, I am glad to hear RJ is facilitating that meeting. Let's definitely set a meeting with me and some of my colleagues soon. Is there day next week that works well for you on that front?

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 4, 2017 9:27 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Following Up on EEI Board Meeting

Good morning Samantha. Recognizing that the overall situation at the agency remains fluid and a beehive of activity, I nonetheless trust that you are easing in and fully in control!

We've been communicating regularly with OG&E's Sean Trauschke, who in turn spoke recently with Ryan about scheduling a meeting between the Administrator and EEI's environmental leadership CEOs. We'll work directly with Ryan on the specifics of that session. In the interim, however, these same CEOs are requesting that EEI assemble a small group of their senior company staff to come in and meet with you and your colleagues. From our perspective, this session would focus on key substantive and process (e.g., permitting and siting) issues, as well as the general EPA institutional landscape. When you get a moment, could you call me to discuss this item?

Thanks again for your past courtesies and I look forward to speaking with you soon. Best,
Quin

From: Shea, Quin
Sent: Monday, March 27, 2017 4:47 PM
To: Dravis, Samantha (dravis.samantha@epa.gov)
Cc: Hupp, Millan (hupp.millan@epa.gov)
Subject: Following Up on EEI Board Meeting

Samantha: Thanks again for efforts by you, Millan and others on the EPA team in arranging for Administrator Pruitt to address the EEI Board of Directors. The Administrator's remarks were extremely well received and provided ample food for

thought going forward. In that vein, during the Q&A session the Administrator requested a list of current and pending milestones in cases impacting EEI's members. An initial list is attached. Importantly, it focuses on items that EEI has traditionally engaged and/or where industry unanimity has been established. Individual EEI member companies may supplement this list with additional priorities related to their local operations.

I hope you find this note responsive to the Administrator's request. I will follow up with you relative to this and other matters we discussed at the EEI meeting.

Quinlan J. Shea, III (Quin)

Vice President, Environment

Edison Electric Institute

701 Pennsylvania Avenue, NW

Washington, DC 20004

202-508-5027

gshea@eei.org

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Brandon DePew
Sent: Wed 8/2/2017 6:06:35 PM
Subject: Help Protect Refiners Jobs In Reference to Docket ID No. EPA-HQ- OAR-2017-0091

Samantha Dravis,

The time is now to help prevent a massive loss of good-paying American jobs. The EPA currently implements the Renewable Fuel Standard in a way that makes all U.S. refiners responsible for ensuring that certain levels of renewable fuels are blended into gasoline, even if they do not have capabilities to do such blending.

This nonsensical set-up allows large integrated oil companies that blend more fuel than they refine and big convenience store gasoline chains (who do much of the blending) to collect valuable credits for the renewable fuel they blend into the pure gasoline they get from refineries. Independent refiners, who do little or no blending themselves, then end up purchasing those credits in order to demonstrate compliance with a process they have little control over. Small and independent refiners are at risk of going offline due to this backwards regulation, with 75,000-150,000 U.S. workers potentially impacted.

Please, help save our jobs and make this right. Please move the point of obligation for the RFS (Docket ID No. EPA-HQ- OAR-2017-0091) in a way that fixes this inequity.

Thank you.

Brandon DePew
55 Fordham Rd
Pennsville, NJ 08070

To: Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]
Cc: Dominguez, Alexander[dominguez.alexander@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Campbell, Abigail[abigail.campbell@siemens.com]
From: Reicherts, Elizabeth
Sent: Wed 6/28/2017 1:55:15 PM
Subject: RE: Partnership on International Environmental Issues

Hi Mandy!

We are sincerely grateful for discussion. The Board Members were very impressed with the direction and the knowledge of your team. They are excited about moving forward in the way that we discussed. I am out of the country on business travel the week of July 10 but the afternoon of the 17th or any time on the 18th should work. If you can give me a time on those days I will reach out to a few of my experts to gather them for the discussion. I was thinking someone for CAES, CCS, clean coal technology and maybe a power generation expert. Something like that?

Best,

Liz

Liz Reicherts

Head of US Government Affairs

Siemens Corporation

300 New Jersey Avenue, NW, Suite 1000

Washington, DC 20001

Phone: 202.434.4806

Cell: 202.412.6937

From: Gunasekara, Mandy [mailto:Gunasekara.Mandy@epa.gov]
Sent: Tuesday, June 27, 2017 7:12 PM
To: Reicherts, Elizabeth (GM GA US)
Cc: Dominguez, Alexander; Bolen, Brittany; Dravis, Samantha
Subject: Partnership on International Environmental Issues

Hey Liz,

It was great meeting you and thank you again for you and your colleagues time this afternoon. That was a very productive conversation.

It would be great if we could set up a meeting either the week of July 10th or 17th to further discuss ways we can work together to facilitate international expansion of advanced energy technology and best environmental practices. I've CC'd Alex Dominguez who can help set something up. Let him know if any dates work better from your end and who all you will be bringing.

I look forward to connecting again soon.

Best,

Mandy

Sent from my iPhone

To: Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Klemp, David[DKlemp@mt.gov]
From: Mary Sullivan Douglas
Sent: Thur 8/10/2017 4:08:09 PM
Subject: RE: Invitation to NACAA Meeting

Greetings,

I am following up on Dave Klemp's invitation to the NACAA Fall Membership Meeting in Seattle, Washington. We are hoping you will be able to participate in the session on September 25, 2017, from 2:00 – 3:15 p.m. (see below for details). Please let me know if you have any questions.

We look forward to your response.

Thank you.

Mary Douglas

Mary Sullivan Douglas

National Association of Clean Air Agencies

(202) 624-7864

mdouglas@4cleanair.org

From: Klemp, David [mailto:DKlemp@mt.gov]
Sent: Tuesday, August 01, 2017 4:52 PM
To: Gunasekara.mandy@epa.gov; Dravis.samantha@epa.gov; Bolen.brittany@epa.gov
Cc: Mary Sullivan Douglas
Subject: FW: Invitation to NACAA Meeting

Dear Ms. Gunasekara, Ms. Davis and Ms. Bolen,

On behalf of the National Association of Clean Air Agencies (NACAA) we are pleased to invite you to participate in the NACAA Fall Membership Meeting, to take place in Seattle, WA on September 25-27, 2017. The session in which we hope you will participate is "EPA Priorities, Executive Orders and the Regulatory Landscape" on Monday, September 25, 2017, from 2:00 p.m. to 3:15 p.m.

In particular, we invite Mandy to discuss the Administrator's priorities for the Office of Air and Radiation and Samantha and/or Brittany to discuss the various Executive Orders and their implications for the regulatory landscape, especially with respect to the air program.

We are flexible on how the session would be structured but envision approximately 40 minutes for presentation and 30 minutes for open discussion with NACAA members.

Our membership meetings typically attract 100-120 attendees from federal, state and local air quality programs around the country. In case you are not familiar with our organization, NACAA is a national, non-partisan, non-profit association of state and local air pollution control agencies in 45 states, the District of Columbia and four territories.

We look forward to hearing from you and hope very much that you can participate. If you have any questions or would like to discuss this session further, please contact Mary Sullivan Douglas of NACAA at (202) 624-7864 or mdouglas@4cleanair.org.

Regards,

David Klemp, NACAA Co-President

Bureau Chief

Air Quality Bureau

Montana Department of Environmental Quality

dklemp@mt.gov

(406) 444-0286

Craig Kenworthy, NACAA Co-President

Executive Director

Puget Sound Clean Air Agency

craigk@pscleanair.org

(206) 689-4004

Bart Sponseller

Director, Bureau of Air Management

Wisconsin Department of Natural Resources

bart.sponseller@wisconsin.gov

(608) 264-8537

Sam Rubens, NACAA Co-Vice President

Administrator

Akron Regional Air Quality Management District

srubens@schd.org

(330) 812-3874

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Zelsermyer, Salo
Sent: Thur 7/13/2017 2:49:29 PM
Subject: RE: Meeting with Valero CEO and Administrator Pruitt

Awesome. Thanks!

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Thursday, July 13, 2017 10:48 AM
To: Zelsermyer, Salo <Salo.Zelsermyer@valero.com>
Subject: RE: Meeting with Valero CEO and Administrator Pruitt

That is right. He is here in the AM, I am out. Let me forward this along and see if you can get in there with Mandy

From: Zelsermyer, Salo [mailto:Salo.Zelsermyer@valero.com]
Sent: Thursday, July 13, 2017 10:44 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Meeting with Valero CEO and Administrator Pruitt

Thanks for checking. We had thought the 1st half of the day was still possible before you all leave but week after would be okay too. Just let us know what works best for you all.

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Thursday, July 13, 2017 10:41 AM
To: Zelsermyer, Salo <Salo.Zelsermyer@valero.com>
Subject: RE: Meeting with Valero CEO and Administrator Pruitt

Wait. Im sorry – we are out of town that day.

From: Zelsermyer, Salo [mailto:Salo.Zelsermyer@valero.com]
Sent: Thursday, July 13, 2017 10:06 AM

To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: FW: Meeting with Valero CEO and Administrator Pruitt

FYI.

From: Parinello, Chris
Sent: Wednesday, July 12, 2017 12:58 PM
To: Morris, Madeline <morris.madeline@epa.gov>
Cc: Gunasekara.Mandy@epa.gov; Zelermyer, Salo <Salo.Zelermyer@valero.com>
Subject: RE: Meeting with Valero CEO and Administrator Pruitt

Hi Maddy—I've attached the meeting request for Monday AM. Could you let me know the potential/status of this whenever possible? Thank you!—Chris

From: Morris, Madeline [<mailto:morris.madeline@epa.gov>]
Sent: Tuesday, July 11, 2017 3:30 PM
To: Parinello, Chris <Chris.Parinello@valero.com>
Subject: RE: Meeting with Valero CEO and Administrator Pruitt

Hi Chris,

Mandy passed on your request to me. I worked with you over at Koch Industries, I just moved over here a few weeks ago. So sorry to just be circling back now. This weeks is going to be tight for a meeting. Do you mind filing out the attached form? I know it is a hassle, but we try and have everyone who is coming in fill it out.

Appreciate your help!

Best,

Maddy

Madeline Morris Executive Scheduler | Office of the Administrator | direct: 202-564-

0844 | cell: 202-579-4283

From: Parinello, Chris [<mailto:Chris.Parinello@valero.com>]

Sent: Friday, July 7, 2017 10:47 AM

To: Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>

Cc: Zelermyer, Salo <Salo.Zelermyer@valero.com>

Subject: Meeting with Valero CEO and Administrator Pruitt

Importance: High

Hi Mandy—Valero's Chairman and CEO Joe Gorder will be in Washington, D.C. next week. Following up on our meeting from last week on export RINs, Mr. Gorder would like to meet with Administrator Pruitt to discuss the topic. Would Administrator Pruitt be available Wednesday morning the 12th for a meeting with Mr. Gorder? If you could let me know (or direct me to the Administrator's scheduler) that would be much appreciated. Thank you!—Chris

Chris Parinello

Senior Manager, Federal Government Affairs

Valero Energy Corporation

Phone: (202) 560-5451

Email: chris.parinello@valero.com

To: Bowman, Liz[Bowman.Liz@epa.gov]
Cc: Robert Faturechi[Robert.Faturechi@propublica.org]; Dravis, Samantha[dravis.samantha@epa.gov]
From: Ivory, Danielle
Sent: Fri 6/23/2017 12:00:25 AM
Subject: Re: Follow-Up from EPA

Liz, this is very helpful. Thanks so much for this. And additionally, thanks again for setting up the call earlier today -- and big thanks to Samantha, too, for being so candid with us.

One question for you. I talked to my editor about using "The New York Times and ProPublica have learned that" framing for Ms. Dravis's meetings and he said we really can't do that unless we can say where we learned it -- ie. from a document, from a person, etc.

How about using this framing? "According to an EPA official familiar with Ms. Dravis's schedule."

Would that work? Please feel free to suggest tweaks that would make it work.

Thank you so much,

Danielle

On Thu, Jun 22, 2017 at 6:11 PM, Bowman, Liz <Bowman.Liz@epa.gov> wrote:

Robert and Danielle – Thanks again for taking the time to talk with Samantha and me today. Since the call was off the record, I am providing two additional on the record quotes that you can attribute to me, in addition to the one I already sent you, all the background information and the quotes from our top ethics counsel. Thank you – Liz

“Administrator Pruitt wants to work with leaders who want to achieve real results. That’s why he’s met with business leaders, elected officials from both parties and non-profits on how the EPA can create sensible rules that protect our environment and our jobs,” Liz Bowman, EPA spokesperson

“We are not here to put a foreclosure sign on the door; we are here to enact a positive environmental agenda that provides real results to the American people, without unnecessarily hamstringing our economy,” Liz Bowman, EPA spokesperson

--

Danielle Ivory
The New York Times
Office: 212-556-1596
Cell: 917-280-2607
Fax: 646-349-2536
PGP Key: 4F0C8AF6FB9B5DBE
Signal encrypted chat: 917-280-2607

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Austin, Sharla
Sent: Tue 8/8/2017 4:03:16 PM
Subject: Big Rivers Discussion

Samantha,

My CEO Bob Berry asked that I contact you regarding a conversation he and some other business leaders in Kentucky have had with Administrator Scott Pruitt regarding our currently idled Coleman Station in Hancock Co., KY.

Your email address was the only contact information I was given. You are welcome to call me at either of the numbers listed below, or if you want to send back your contact info and a time that works for you we can schedule a time to speak.

Thank you for your time!

Sincerely,

Sharla Austin

Director Legislative Affairs & Governmental Relations

Big Rivers Electric Corporation

PO Box 24

Henderson, KY 42419

270-844-6197 (Office)

270-454-9374 (Cell)

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action in reliance upon, this information by persons or entities other than the intended recipient is not allowed. If you receive this message and the information contained therein by error, please contact the sender and delete the material from your/any storage medium.

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Alexandra Dapolito Dunn
Sent: Mon 10/16/2017 7:07:12 PM
Subject: Meeting with ECOS on Sectors?

Hi Samantha,
Tomorrow, ECOS President Todd Parfitt and I will be over at EPA from 330-430 for a briefing on the Strategic Plan.

Might you have time afterwards to meet with us about the sectors program?

If not, I'd like to set up a time with you when he is back in town 10/31 or 11/1.

Best, Alex

Alexandra Dapolito Dunn, Esq.

Executive Director & General Counsel

Environmental Council of the States

50 F Street, NW, Suite 350

Washington, DC 20001

202-266-4929 (T); 202-230-4247 (C); 202-266-4937 (F)

adunn@ecos.org; Twitter @ECOStates

See my research: <http://ssrn.com/author=1356207>

Save the Date! ECOS' Spring Meeting, 3/20-3/22, St. Paul, Minnesota www.ecos.org

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Derrick Hollie
Sent: Fri 9/15/2017 4:52:55 PM
Subject: RE: ATR Coalitions Meeting/ Reaching America

Hey Samantha,

Thank you -- Will let you know when I hear from the public affairs team.

Have a great weekend!

Derrick

-----Original Message-----

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Friday, September 15, 2017 12:46 PM
To: Derrick Hollie <dholllie@reachingamerica.org>
Subject: Re: ATR Coalitions Meeting/ Reaching America

Thank you, Derrick. Was great meeting you as well. I have sent this message over to our public affairs team, and they'll be reaching out to you shortly. Look forward to talking soon.

Best,
Samantha

Sent from my iPad

> On Sep 14, 2017, at 1:16 PM, Derrick Hollie <dholllie@reachingamerica.org> wrote:

>

> Samantha,

>

> It was a pleasure meeting yesterday at the ATR Coalitions meeting. FYI- spoke with Hubbel Relat this morning and he says "hi" and to let you know we've been working together.

>

> Following up on our conversation about Secretary Pruitt's new direction on energy policy for our country. Our messages are aligned and I wanted to let you know what Reaching America has been doing regarding Energy and Energy Poverty. We've been able to humanize energy and the importance of fossil fuels to our country.

>

> Founded in 2015, Reaching America is a 501(c)(4) addressing complex social issues impacting the African American community. We're focused on solutions that makes sense for a more united America. Our nation is divided right now with racial tension elevated to levels we experienced in the sixties and seventies. Reaching America has positioned itself as a leader in addressing issues affecting African Americans in our country including Energy and Energy Poverty, Education, Criminal Justice Reform, Occupational Licensing Reform and Community Relations. We accomplish this by utilizing grass root efforts, social media, traditional media and PR.

>

> Over the past several months we've done education and outreach events around the impact of Energy Poverty in the African American Community. These events include panel discussions on how the right mix of energy including fossil fuels can improve people's lives. The message continues to be well received and through polling we've seen firsthand people's attitude and perception change about fossil fuels.

>

> Attached is a :60 radio spot that addresses energy poverty and the abundance of affordable and reliable energy we have in America. The radio spot has aired in several markets including Atlanta GA, Richmond VA and Orlando FL.

>

> Below are links to op-eds written by Reaching America on Energy.
>
>
>
> The Huffington Post "Withdrawing From The Paris Climate Accord Helps Low-Income and Minority Americans"
>
> http://www.huffingtonpost.com/entry/withdrawing-from-the-paris-climate-accord-helps-low_us_59400cebe4b094fa859f1bf2
>
>
>
> The Huffington Post "An Ethanol Mandate Increase Would Be Bad News For Black America". I also testified at the EPA hearing in July about the unintended consequences associated with an ethanol increase.
>
> http://www.huffingtonpost.com/entry/an-ethanol-mandate-increase-would-be-bad-news-for-black_us_5983400ae4b094ff5a3f0c53
>
>
>
> The Springfield News Gazette "Protecting Missouri's Poor From Energy Poverty" This op-ed was picked up by other outlets including the Indy Star, the Des Moines Registry and Knoxville News Sentinel. This shows Energy Poverty does not have a color and impacts every community.
>
> <http://www.news-leader.com/story/opinion/readers/2017/06/14/protecting-missouris-poor-energy-poverty/389517001/>
>
>
>
> Thank you for your time and look forward to discussing how we can continue educating Americans on policies that will make our country energy independent.
>
>
>
> Regards,
>
> Derrick Hollie
>
> President
> Reaching America
> 301-523-8559 direct
> ReachingAmerica.org
>
> <REACHING AMERICA_RICHMOND WITH TAG.mp3>

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: quarantine@messaging.microsoft.com
Sent: Wed 8/23/2017 1:18:10 AM
Subject: Spam Notification: 1 New Messages

Dear dravis.samantha@epa.gov:

You have 1 new spam-quarantined messages as of Aug 23, 2017 12:00 AM (UTC) which are listed below along with the actions that can be taken:

Release to Inbox: Send the message to your Inbox.

Report as Not Junk: Send a copy of the message to Microsoft for analysis.

Sender	Subject	Date (UTC)	Size	Release	Report
"reply@e.morningconsult.com"	Morning Consult Washington, Presented	Aug 22, 2017 10:45 AM	12 KB	to	as
<reply@e.morningconsult.com>	by the Electronic Payments Coalition: Trump Sets New U.S. Strategy for Afghan War			<u>Inbox</u>	<u>Not Junk</u>

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To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]
From: Shea, Quin
Sent: Wed 10/25/2017 11:13:53 AM
Subject: RE: EEI External Affairs Conference

Good morning. I hadn't heard from you, so am assuming everything is ok. Let me know if there's anything you want to chat about in advance, as well as any topics you may want to delve into after your remarks and/or stay away from. We'll start at 8:30 though breakfast, coffee and such will be available beforehand. See you soon and thanks again for your help.

From: Shea, Quin
Sent: Friday, October 20, 2017 4:55 PM
To: Dravis, Samantha (dravis.samantha@epa.gov)
Cc: Kime, Robin (Kime.Robin@epa.gov); Viator, Brad
Subject: EEI External Affairs Conference

Hi Samantha (and Robin). Thanks for taking time earlier this afternoon to discuss the parameters of next Wednesday's session. In that vein, attached for your consideration are a mixture of program-specific and agency process draft questions. We look forward to touching base again regarding the scope of your prepared remarks and how we can best supplement those with some appropriate, moderated questions. More importantly, have a great weekend. Best, Quin

Quinlan J. Shea, III (Quin)

Vice President, Environment

Edison Electric Institute

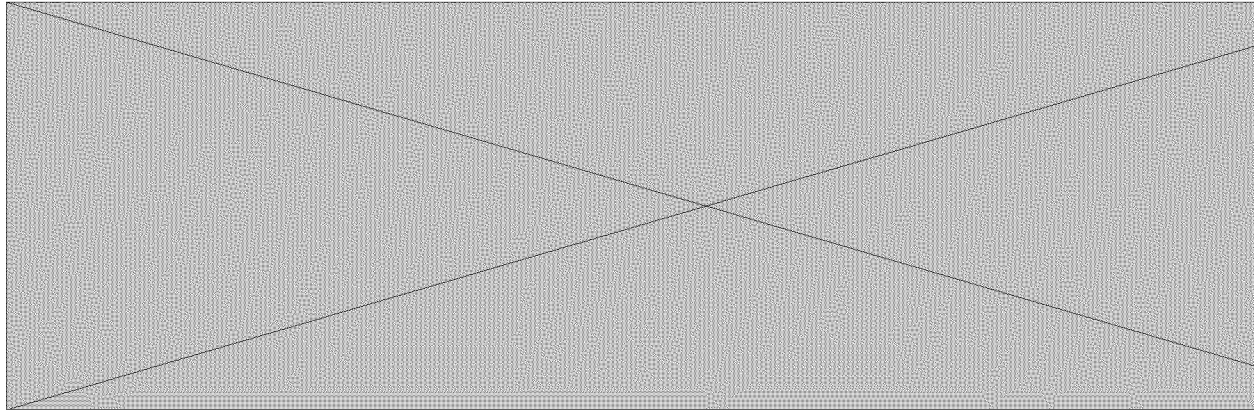
701 Pennsylvania Avenue, NW

Washington, DC 20004

202-508-5027

qshea@eei.org

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Jack Gerard
Sent: Wed 11/29/2017 3:32:24 PM
Subject: You're Invited to API's State of American Energy 2018



STATE OF AMERICAN ENERGY 2018 | HOW NATURAL GAS & OIL ARE POWERING PAST IMPOSSIBLE



Please join us for the American Petroleum Institute's 2018 State of American Energy luncheon. As the midterm election year begins we will remind lawmakers, policymakers and the public that America's domestic energy abundance is helping to meet the ever-growing demand for energy, but also how those same resources are the building blocks for many of the products that make our modern society safer, advance the medical arts, and spur creativity and scientific innovation through our **Power Past Impossible** advertising campaign.

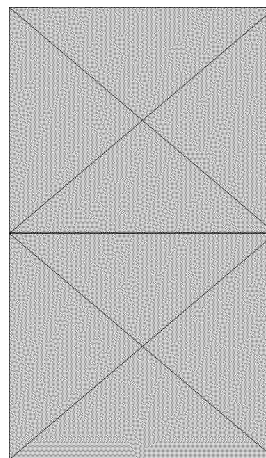
From energy that keeps our homes, offices, and schools lit and warm, to the modern fuels that not only power our vehicles but also help to improve our environment, to the modern pharmaceuticals that improve the health and well-being of millions. Power Past Impossible makes the connection between natural gas, oil and their derived products and their fundamental role in our society, which is essential to positively advance the national energy policy discussion.

Sincerely,

JACK N. GERARD

RSVP
BY DECEMBER 22ND

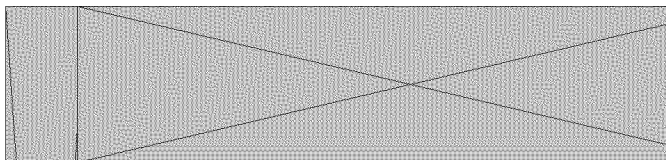
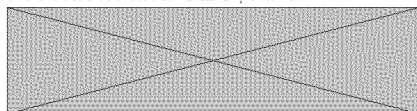
This invitation is non-transferable.



When
TUESDAY, JANUARY 9, 2018
11:30 A.M.-1:00 P.M.

Where
Ronald Reagan Building and
International Trade Center
Atrium Ballroom

President and CEO, API



This event has been designed to comply with the gifts and ethics rules of the U.S. Senate and House of Representatives as a "widely attended event." Employees of the executive branch may wish to consult their Designated Agency Ethics Official about any rules that may apply to their attendance at this event.



To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Kaleigh Thomas[kthomas@cnas.org]; Elizabeth Rosenberg[erosenberg@cnas.org]
From: Elizabeth Rosenberg
Sent: Fri 9/8/2017 6:06:12 PM
Subject: CNAS Private Roundtable on U.S. Climate Leadership on 9.14

Dear Ms. Dravis,

I hope this finds you well. I am following up to my initial invitation to ask if you are able to attend a private, off-the-record roundtable to discuss the future of U.S. climate leadership on September 14th at the Center for a New American Security. The event will feature remarks from George David Banks, Special Assistant to the President for International Energy and the Environment, and Elgie Holstein, Senior Director for Strategic Planning at the Environmental Defense Fund. For additional details, see the invitation below.

I hope you will be able to join us for what I am sure will be an engaging and dynamic discussion. Please RSVP to Kaleigh Thomas at kthomas@cnas.org if you are able to attend.

Best,

Elizabeth Rosenberg
Senior Fellow and Program Director
Energy, Economics, and Security
Center for a New American Security

A CNAS EVENT INVITATION

The Future of U.S. Climate Leadership

Thursday, September 14, 9:30 am to 11:00 am

A private roundtable with remarks by:

George David Banks

Special Assistant to the President
for International Energy and the Environment
National Security Council

Elgie Holstein

Senior Director for Strategic Planning
Environmental Defense Fund

Presented by:

Elizabeth Rosenberg, CNAS Program Director and Senior Fellow, will host.

David Gordon, CNAS Adjunct Senior Fellow, will moderate.

Divya Reddy, Eurasia Group Practice Head, will serve as a discussant.

Please join us for a private, off-the-record roundtable to discuss the future of U.S. climate leadership. The dust is now settling on President Donald Trump's controversial decision to withdraw the United States from the 2015 Paris Agreement on climate change. We must now focus on climate policy issues facing the United States – both international and domestic – in the aftermath of leaving the Paris Agreement. At this time, the starting point for effective policy should be to do what is principled

yet practical. The discussion will focus on the following questions: (1) How should the U.S. administration craft a climate agenda that serves U.S. interests? (2) Is the strategic implication of the U.S. withdrawal from the Paris agreement in order to focus on clean energy a concept around which U.S. stakeholders can rally? (3) Can the United States remain a global leader on climate policy?

The event will coincide with the launch of a CNAS report on **"After-Paris: A Climate Agenda that Serves U.S. Interests"** by David F. Gordon, Divya P. Reddy, and Elizabeth Rosenberg.

Please note that this is a private, off-the-record event and invites are non-transferrable. **To RSVP to this event, please contact Kaleigh Thomas at kthomas@cnas.org.**

Center for a New American Security

1152 15th Street NW | Suite 950

Washington, DC 20005

Thursday, September 14, 2017

9:30 am - 11:00 am

George David Banks serves as Special Assistant to the President for International Energy and Environment. Banks was previously Executive Vice President of the American Council for Capital Formation, a business association based in Washington, D.C. Banks also served as GOP Deputy Staff Director of the Senate Environment and Public Works Committee and Senior Adviser on International Climate at the Council on Environmental Quality under President George W. Bush. He also worked as a diplomat for the U.S. State Department and analyst for the Central Intelligence Agency. Banks holds a B.A. in economics, history, and political science and an M.A. in economics from the University of Missouri, as well as a J.D. from George Mason University.

Elgie Holstein serves as the Senior Director for Strategic Planning at the Environmental Defense Fund. In this role, he coordinates strategy and policy work and represents EDF's programs to policymakers, supporters, and the media. Holstein brings extensive career experience — having held a number of senior positions in government and the private sector — with a focus on energy, natural resources, and environmental policy. Holstein's government service has included senior positions in which he has been responsible for a variety of natural resources, environmental, science, energy, and economic policy issues. Those positions include Associate Director of Office of Management and Budget for Natural Resources, Energy and Science; Special Assistant to the President for Economic Policy, White House National Economic Council; Assistant Secretary of the National Oceanic and Atmospheric Administration; and Chief of Staff, U.S. Department of Energy.

The Center for a New American Security (CNAS) is an independent and nonpartisan research institution that develops strong, pragmatic and principled national security and defense policies. CNAS leads efforts to help inform and prepare the national security leaders of today and tomorrow.

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]
From: Shea, Quin
Sent: Fri 6/16/2017 8:29:16 PM
Subject: RE: Following Up on EEI Board Meeting

Hi Samantha. I have to leave a bit early today, so let me give you my cell number: 202-669-4345. I'm reachable any time over the weekend. I do think it's important to chat briefly to provide some insights as to how our group is approaching the EPA meeting, including key issues and themes. Thanks again, Quin

From: Shea, Quin
Sent: Friday, June 16, 2017 9:02 AM
To: 'Dravis, Samantha'
Cc: Kime, Robin; Steckelberg, Kathy
Subject: RE: Following Up on EEI Board Meeting

Any, though earlier is generally better. Thanks much!

From: Dravis, Samantha [<mailto:dravis.samantha@epa.gov>]
Sent: Friday, June 16, 2017 8:58 AM
To: Shea, Quin
Cc: Kime, Robin; Steckelberg, Kathy
Subject: RE: Following Up on EEI Board Meeting

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Of course. I will give you a call today. What time works?

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Friday, June 16, 2017 8:57 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>; Steckelberg, Kathy <KSteckelberg@eei.org>
Subject: RE: Following Up on EEI Board Meeting

Good morning Samantha. This note duplicates a short voicemail message I just left for Robin. Samantha, I'm hoping you have a few minutes to chat about next Monday's meeting with the Administrator. My direct dial is 202-508-5027. Thanks, and I hope you are doing well. Best, Quin

From: Dravis, Samantha [<mailto:dravis.samantha@epa.gov>]
Sent: Wednesday, April 05, 2017 9:37 AM
To: Shea, Quin
Cc: Kime, Robin; Trueheart, Cynthia
Subject: RE: Following Up on EEI Board Meeting

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Of course! That makes sense.

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Wednesday, April 5, 2017 9:23 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>; Trueheart, Cynthia <CTrueheart@eei.org>
Subject: Re: Following Up on EEI Board Meeting

Correct. We want to meet with you and other staff members on the new team that you deem appropriate. Our group will be company environmental SVPs/VPs. It's our sense this meeting will set up a subsequent session between CEOs and the Administrator. Sound ok?

Sent from my iPhone

On Apr 5, 2017, at 9:13 AM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

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This is a request to meet with staff not the Administrator, correct?

From: Shea, Quin [mailto:QShea@eei.org]
Sent: Tuesday, April 4, 2017 7:01 PM
To: Kime, Robin <Kime.Robin@epa.gov>
Cc: Trueheart, Cynthia <CTrueheart@eei.org>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Following Up on EEI Board Meeting
Importance: High

Robin: Thanks again for reaching out and for indicating some flexibility for the 13th was possible. In fact, all of my folks can come in for a meeting on the 13th, while many companies are off on Friday because of the holiday. If the 10 a.m. slot is still available, that was the consensus choice at our end. Let me know. Best, Quin

P.S., here is a quick rundown of attendees from EEI, though we'll get you something a bit more formal later on:

Chuck Barlow, Entergy

Cari Boyce, Duke Energy

Skiles Boyd, DTE Energy

Maureen Gannon, PNM Resources

Ann Loomis, Dominion

John McManus, AEP

Frank Prager, Xcel Energy

Usha Turner, OG&E

Cathy Woollums, Berkshire Hathaway Energy

Emily Fisher, EEI General Counsel

Quin Shea, VP, Government Affairs

Kathy Steckelberg, VP, Government Affairs

From: Shea, Quin
Sent: Tuesday, April 04, 2017 1:42 PM
To: Kime, Robin
Cc: Trueheart, Cynthia
Subject: RE: Following Up on EEI Board Meeting

Thanks. I'll check those four time windows and follow up tomorrow.

From: Kime, Robin [<mailto:Kime.Robin@epa.gov>]
Sent: Tuesday, April 04, 2017 1:29 PM
To: Shea, Quin
Cc: Trueheart, Cynthia
Subject: RE: Following Up on EEI Board Meeting

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Hi

4/13 at 10:00 or 11:00 may work if need be.

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 04, 2017 1:15 PM
To: Kime, Robin <Kime.Robin@epa.gov>
Cc: Trueheart, Cynthia <CTrueheart@eei.org>
Subject: RE: Following Up on EEI Board Meeting

Hi Robin. I need to send a note to about eight folks who are scattered all over the country to see if the April 14th Friday morning slots will work for most folks (but not 3 p.m., as they will want to travel home that day). Are afternoon slots on the 13th definitely out? I just want to have as many potential windows as possible. Let me know either way regarding the 13th as well as 14th, but either I or my assistant, Cynthia Trueheart, will follow up with you by mid-day tomorrow. Thanks, Quin

From: Kime, Robin [<mailto:Kime.Robin@epa.gov>]
Sent: Tuesday, April 04, 2017 1:03 PM
To: Shea, Quin
Subject: Following Up on EEI Board Meeting

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Hi

Samantha asked me to touch base to find some time to make this work. Friday 4/14 looks best for her. Would 10:00, 11:00 or 3:00 work? if not, we can propose other times/dates. Thanks very much and take care.

Robin

564-6587

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 4, 2017 9:48 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Following Up on EEI Board Meeting

Thanks Samantha. I'll have a group of Environmental SVPs/VPs coming in from out of town, so a little advance planning definitely is needed. How is your schedule on April 12, 13 and 14? If you give me some windows that work for you, I can then check OG&E and other schedules to maximize turnout. (As a point of reference, our environmental leadership team is about eight companies.) It also would be useful if you and I chat in advance regarding the anticipated scope of that session. Quin

From: Dravis, Samantha [<mailto:dravis.samantha@epa.gov>]
Sent: Tuesday, April 04, 2017 9:30 AM
To: Shea, Quin
Subject: RE: Following Up on EEI Board Meeting

This email originated from an external sender. Use caution before clicking links or opening attachments. For more information, visit [The Grid](#). Questions? Please contact ITSupport@eei.org or ext. 5100.

Quin, I am glad to hear RJ is facilitating that meeting. Let's definitely set a meeting with me and some of my colleagues soon. Is there day next week that works well for you on that front?

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 4, 2017 9:27 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Following Up on EEI Board Meeting

Good morning Samantha. Recognizing that the overall situation at the agency remains fluid and a beehive of activity, I nonetheless trust that you are easing in and fully in control!

We've been communicating regularly with OG&E's Sean Trauschke, who in turn spoke recently with Ryan about scheduling a meeting between the Administrator and EEI's environmental leadership CEOs. We'll work directly with Ryan on the specifics of that session. In the interim, however, these same CEOs are requesting that EEI assemble a small group of their senior company staff to come in and meet with you and your colleagues. From our perspective, this session would focus on key substantive and process (e.g., permitting and siting) issues, as well as the general EPA institutional landscape. When you get a moment, could you call me to discuss this item?

Thanks again for your past courtesies and I look forward to speaking with you soon. Best,
Quin

From: Shea, Quin
Sent: Monday, March 27, 2017 4:47 PM
To: Dravis, Samantha (dravis.samantha@epa.gov)
Cc: Hupp, Millan (hupp.millan@epa.gov)
Subject: Following Up on EEI Board Meeting

Samantha: Thanks again for efforts by you, Millan and others on the EPA team in arranging for Administrator Pruitt to address the EEI Board of Directors. The Administrator's remarks were extremely well received and provided ample food for thought going forward. In that vein, during the Q&A session the Administrator requested a list of current and pending milestones in cases impacting EEI's members. An initial list is attached. Importantly, it focuses on items that EEI has traditionally engaged and/or where industry unanimity has been established. Individual EEI member companies may supplement this list with additional priorities related to their local operations.

I hope you find this note responsive to the Administrator's request. I will follow up with you relative to this and other matters we discussed at the EEI meeting.

Quinlan J. Shea, III (Quin)

Vice President, Environment

Edison Electric Institute

701 Pennsylvania Avenue, NW

Washington, DC 20004

202-508-5027

qshea@eei.org

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: EPA@BCDTRAVEL.COM
Sent: Wed 9/27/2017 2:01:37 AM
Subject: Authorization Required: Travel for Dravis/Samantha K * Travel date – 27Sep17 * REF: M5VGZ4

Name: DRAVIS/SAMANTHA K
Locator: M5VGZ4
Travel Date: 27Sep
Booking Pcc: 2F8M

Please ensure that your travel authorization is approved at least 72 hour prior to departure to enable ticketing and avoid possible cancellation.

Traveler

DRAVIS / SAMANTHA K

Reference number by traveler: TAA053QM

Date	From/To	Flight/Vendor	Status	Depart/Arrive	Class/Type
09/27/2017	DCA-LGA	AA 4757*	Confirmed	06:00 PM/07:30 PM	Economy / G
09/27/2017	NYC	Row Nyc	Confirmed	09/27-09/28	
09/28/2017	LGA-DCA	AA 4453*	Confirmed	01:00 PM/02:30 PM	Economy / G

Row Nyc
Address: 700 Eighth Avenue
New York, NY 10036
United States
Tel: +1 (212) 869-3600
Fax: +1 (212) 703-0644
.
Check In/Check Out: Wednesday, September 27 2017 - Thursday, September 28 2017
Status: Confirmed
Number of Persons: 1
Number of Rooms: 1
Number of Nights: 1
Rate per night: USD 301.00 plus tax and any additional fees
Guaranteed: Yes
Confirmation: NYCMIL111266807
Cancellation Policy: 1 NIGHT IF CANCELLED WITHIN 1 DAY OF ARRIVAL
CO2 Emissions: Per night is approximately 63.8 lbs/29 kgs
.

.
American Airlines Flight AA4757 Economy

Depart: Ronald Reagan National, Terminal C Weather
Washington, District of Columbia, United States
06:00 PM Wednesday, September 27 2017
Arrive: LaGuardia Airport Weather
New York, New York, United States
07:30 PM Wednesday, September 27 2017

.
Duration: 1 hour(s) and 30 minute(s) Non-stop
Status: Confirmed - American Airlines Record Locator: NSUKSP
Equipment: Embraer 175
*Operated By: Republic Airlines As American Eagle
Seat: 16C (Non smoking, Aisle) Confirmed
Distance: 214 miles / 344.326 kilometers
CO2 Emissions: 117.7 lbs/53.5 kgs

.
Remarks: FOR UP TO DATE TRAVEL INFORMATION ON AIRLINE
CHECK-IN/RESTRICTIONS/LIMITATIONS/SECURITY.
PLEASE CHECK WWW.AA.COM

American Airlines Flight AA4453 Economy

Depart:	LaGuardia Airport New York, New York, United States 01:00 PM Thursday, September 28 2017	<u>Weather</u>
Arrive:	Ronald Reagan National, Terminal C Washington, District of Columbia, United States 02:30 PM Thursday, September 28 2017	<u>Weather</u>
Duration:	1 hour(s) and 30 minute(s) Non-stop	
Status:	Confirmed - American Airlines Record Locator: NSUKSP	
Equipment:	Embraer 175	
*Operated By:	Republic Airlines As American Eagle	
Seat:	15C (Non smoking, Aisle) Confirmed	
Distance:	214 miles / 344.326 kilometers	
CO2 Emissions:	117.7 lbs/53.5 kgs	
Remarks:	SEAT ASSIGNMENT CONFIRMED:A	

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ACCORDANCE WITH YOUR AGENCY'S BUSINESS RULES BUT NO LESS
THAN 3 BUSINESS DAYS PRIOR TO DEPARTURE TO ENSURE TICKETING.
THIS 48 HOUR CANCELLATION RULE DOES NOT APPLY TO

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CONNECTIONS ON MORE THAN ONE AIRLINE OR THESE
RESERVATIONS REQUIRE SEPARATE AIR TICKETS.

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: joe morgan
Sent: Wed 8/2/2017 5:48:51 PM
Subject: Help Protect Refiners Jobs In Reference to Docket ID No. EPA-HQ- OAR-2017-0091

Samantha Dravis,

The time is now to help prevent a massive loss of good-paying American jobs. The EPA currently implements the Renewable Fuel Standard in a way that makes all U.S. refiners responsible for ensuring that certain levels of renewable fuels are blended into gasoline, even if they do not have capabilities to do such blending.

This nonsensical set-up allows large integrated oil companies that blend more fuel than they refine and big convenience store gasoline chains (who do much of the blending) to collect valuable credits for the renewable fuel they blend into the pure gasoline they get from refineries. Independent refiners, who do little or no blending themselves, then end up purchasing those credits in order to demonstrate compliance with a process they have little control over. Small and independent refiners are at risk of going offline due to this backwards regulation, with 75,000-150,000 U.S. workers potentially impacted.

Please, help save our jobs and make this right. Please move the point of obligation for the RFS (Docket ID No. EPA-HQ- OAR-2017-0091) in a way that fixes this inequity.

Thank you.

joe morgan
168 asbury station rd.
woolwich twp., NJ 08085

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Wed 6/28/2017 12:36:29 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

Your Vch VCH143856 was just stamped PREPARED by
INGE, CAROLYN Rena.

You can access ConcurGov at: <https://cge.concursolutions.com>

□

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Streett, Mary
Sent: Tue 9/5/2017 4:31:58 PM
[National Gallery of Art 9-20-17.pdf](#)

Thank you.

Mary



The Trustees of the National Gallery of Art
on behalf of the Chairman and Board of Directors of BP p.l.c.
request the pleasure of your company at
a viewing of
modern and contemporary art
and dinner
on Wednesday, the twentieth of September
two thousand and seventeen
at seven o'clock
National Gallery of Art
East Building

Valet parking
Please reply to (202) 789-4997
or BPDinner@nga.gov

Viewing and cocktails at seven o'clock
Dinner at eight o'clock

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Tue 7/25/2017 1:26:14 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

Your Vch VCH148242 was just stamped PREPARED by
INGE, CAROLYN Rena.

You can access ConcurGov at: <https://cge.concursolutions.com>



To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Brian Jennings
Sent: Thur 8/10/2017 3:34:34 PM
Subject: one final request - ACE conference Aug. 17 in Omaha

Samantha,

I hope this finds you well. When we met at your office in July you indicated a strong likelihood you or someone from EPA could make it to speak at the ACE conference in Omaha. We still have a bit of time available the morning of Thursday, August 17 for an EPA speaker. Any chance you or someone can make it? Conference is at the DoubleTree Hilton, downtown Omaha. I would call you but I don't have your phone number. Thanks.

Brian

Brian Jennings

Executive Vice President

AMERICAN COALITION for ETHANOL

605-334-3381 ext. 12

ethanol.org

To: Robert Faturechi[Robert.Faturechi@propublica.org]; Danielle Ivory[Danielle.Ivory@NYTimes.com]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]
From: Bowman, Liz
Sent: Thur 6/22/2017 10:11:26 PM
Subject: Follow-Up from EPA

Robert and Danielle – Thanks again for taking the time to talk with Samantha and me today. Since the call was off the record, I am providing two additional on the record quotes that you can attribute to me, in addition to the one I already sent you, all the background information and the quotes from our top ethics counsel. Thank you – Liz

“Administrator Pruitt wants to work with leaders who want to achieve real results. That’s why he’s met with business leaders, elected officials from both parties and non-profits on how the EPA can create sensible rules that protect our environment and our jobs,” Liz Bowman, EPA spokesperson

“We are not here to put a foreclosure sign on the door; we are here to enact a positive environmental agenda that provides real results to the American people, without unnecessarily hamstringing our economy,” Liz Bowman, EPA spokesperson

To: Perrotta, Pasquale[Perrotta.Pasquale@epa.gov]
Cc: Davis, Gail[Davis.Gail@epa.gov]; Chmielewski, Kevin[chmielewski.kevin@epa.gov]; Caldwell, James[Caldwell.James@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; deborah.lanham@bcdtravel.com[deborah.lanham@bcdtravel.com]; Conklin, Jeanne[Conklin.Jeanne@epa.gov]; Taylor, Jessica[taylor.jessica@epa.gov]; Barnet, Henry[Barnet.Henry@epa.gov]; Mazakas, Pam[Mazakas.Pam@epa.gov]; McMurray, Forrest[mcmurray.forrest@epa.gov]; Lyons, Troy[lyons.troy@epa.gov]; Graham, Amy[graham.amy@epa.gov]; Letendre, Daisy[letendre.daisy@epa.gov]
From: Hupp, Millan
Sent: Tue 8/8/2017 3:51:41 PM
Subject: Re: TA and Voucher training - Protective Service Detail

AO Travelers --

Sarah, Sam, Lincoln, Tate, Troy, Amy, Daisy, and Forrest. It would behoove each one of us to participate in this training. Forrest, Kevin, and myself will be partaking so I would really like for each of you to attend as well. Each one of us should have a basic level of understanding as to how our travel is booked, paid for, what our personal obligations might be, and who to call when we run into any issues.

We will let you know as soon as it is scheduled but please expect for it to be sometime next week.

Thank you,
Millan

Sent from my iPhone

On Aug 8, 2017, at 10:38 AM, Perrotta, Pasquale <Perrotta.Pasquale@epa.gov> wrote:

Dear Gail -
AO,
OCEFT,

Please schedule training next week. This is for PSD and anyone else interested in learning how to prepare a TA and a Voucher. Also a great time to refine our process since the training will be given by Cincinnati the folks who approve our travel.

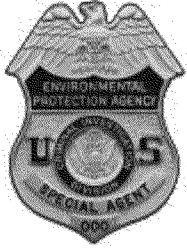
PSD special agents prepare their own TAs and Vouchers and with the new additions to the team this is a great opportunity for all who are interested.

Confirm receipt and work through SA Caldwell.

V/r,

Nino Perrotta | Acting Special Agent in Charge

U.S. Environmental Protection Agency |
Protective Service Detail |
Perrotta.Pasquale@epa.gov | www.epa.gov
C: +1 202 263 9115



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To: Marie Sanderson[msanderson@50-state.com]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]
From: Viator, Brad
Sent: Mon 10/16/2017 3:50:45 PM
Subject: Re: connecting

Thanks Marie. Samantha, let me know when works for you and we can chat.
Thanks!

Brad Viator
Edison Electric Institute
202-257-5394

Sent from my iPhone

On Oct 16, 2017, at 11:49 AM, Marie Sanderson <msanderson@50-state.com> wrote:

This email originated from an external sender. Use caution before clicking links or opening attachments. For more information, visit [The Grid](#). Questions? Please contact ITSupport@eei.org or ext. 5100.

Samantha- Please meet Brad Viator from EEI. Brad, Samantha is able to help you on the 25th. Ill let you two connect to chat audience and logistics. Thanks so much,

Marie

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: SLCMonaco_Frontdesk@kimptonhotels.com
Sent: Wed 7/19/2017 4:40:07 PM
Subject: Thank you for staying at The Kimpton Salt Lake Monaco!
[slm_folio238462.pdf](#)

Please see attached for your folio.

If there's anything else you might need, please feel free to respond and let us know!

Warm Regards,

The Kimpton Salt Lake Monaco Front Office Team!



Samantha K Dravis
United States

INFORMATION INVOICE

BCD Travel Hotel Program

Room No. : 1016
Arrival : 07-17-17
Departure : 07-18-17
Folio No. :
Cashier No. : 129
Conf. No. : 64566

Page No. : 1 of 1

Date	Description	Charges	Credits
07-17-17	*Accommodation	209.00	
07-17-17	City Occupancy Tax	12.02	
07-17-17	State Sales Tax	14.32	
07-17-17	Parking - Overnight	24.00	
07-18-17	MasterCard 556822XXXXXX8060 05/20		259.34
07-18-17	Honor Bar - Food	13.00	
07-18-17	Honor - Bar - Tax	0.89	
07-18-17	MasterCard 556822XXXXXX8060 05/20		13.89
		Total Charges	273.23
		Total Credits	273.23
		Balance	0.00

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Carrie-Lee Early
Sent: Tue 8/22/2017 5:16:36 PM
Subject: Fwd: hoping to reconnect

Touching base to see if Friday might work.
Thank you Samantha.

----- Forwarded message -----

From: **Carrie-Lee Early** <carrieleeearly@gmail.com>
Date: Mon, Aug 21, 2017 at 2:35 PM
Subject: Re: hoping to reconnect
To: "Dravis, Samantha" <dravis.samantha@epa.gov>

Thank you Samantha! Tomorrow any time *except* 11-12 (if that is not too short notice) Friday is wide open.

Weds and Thru are totally open too but something is pending that might upend the schedule for those days.

Much appreciated!

On Mon, Aug 21, 2017 at 2:24 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Hi Carrie, I am sorry for the delay. I would be happy to reconnect and meet for coffee – is there a day this week that works well for you?

Hope you are doing well.

Best,

Samantha

From: Carrie-Lee Early [mailto:carrieleeearly@gmail.com]
Sent: Monday, August 21, 2017 12:26 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Re: hoping to reconnect

Dear Samantha,

Checking in again. Would so appreciate a networking chat.

Thank you Samantha!

On Sun, Aug 13, 2017 at 2:05 PM, Carrie-Lee Early <carrieleeeearly@gmail.com> wrote:

Hi Samantha,

Touching base again-- following up on email below.

Thank you!

Carrie-Lee

----- Forwarded message -----

From: **Carrie-Lee Early** <carrieleeeearly@gmail.com>

Date: Sun, Jul 23, 2017 at 11:15 PM

Subject: hoping to reconnect

To: dravis.samantha@epa.gov

Hi Samantha,

Congratulations on your move to EPA! A great place to be -- needs so much new direction. Very exciting.

As I said in the caption, I hope you remember me (we first met in 2012 Romney effort in FL and have run into each other a few times since).

Any chance of getting together for coffee? Would love to catch up and I am networking for a job these days.

Thanks so much Samantha.

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Tucker, Jamie
Sent: Wed 7/5/2017 7:42:39 PM
Subject: Natural Gas Vehicles

Samantha - would you have availability on July 13 to meet with VNG.CO and Ariel Corp to discuss administrative and legislative tweaks to CAFE that would incentivize the production of natural gas vehicles and provide parity between NGVs and electric vehicles?

VNG.co is a Pennsylvania based company building out a national network of fueling pumps for NGVs for which Ariel is manufacturing the compressors from 100% U.S. sourced materials in its Ohio plant.

Thanks and please let me know if you need any additional background.

Thanks

Jamie

The information contained in this e-mail message is intended only for the personal and confidential use of the recipient(s) named above. If you have received this communication in error, please notify us immediately by e-mail, and delete the original message.

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]; EPA@BCDTRAVEL.COM[EPA@BCDTRAVEL.COM]; Inge, Carolyn[Inge.Carolyn@epa.gov]
From: EPA@BCDTRAVEL.COM
Sent: Wed 9/27/2017 1:57:20 AM
Subject: Travel Itinerary for DRAVIS / SAMANTHA K

TRAVELER NOTICE - Many airlines charge fees for baggage and other services. Amounts vary by airline and are subject to change.

Travelers are responsible for verifying all fees charged by individual carriers.

Please visit the operating carrier website of your ticketed itinerary for applicable fees.

.
Traveler

.
DRAVIS / SAMANTHA K

.
Reference number by traveler: TAA053QM

.
Date From/To Flight/Vendor Status Depart/Arrive Class/Type
.
09/27/2017 DCA- DL 6146* Confirmed 12:59 PM/02:26 PM Economy / V
LGA
09/27/2017 NYC Row Nyc Confirmed 09/27-09/28
09/28/2017 LGA- AA 4453* Confirmed 01:00 PM/02:30 PM Economy / G
DCA

.
Delta Air Lines Flight DL6146 Economy

.
Depart: Ronald Reagan National, Terminal B
Washington, District of Columbia, United States
12:59 PM Wednesday, September 27 2017

Weather

Arrive: LaGuardia Airport, Terminal A
New York, New York, United States
02:26 PM Wednesday, September 27 2017

Weather

.
Duration: 1 hour(s) and 27 minute(s) Non-stop
Status: Confirmed - Delta Air Lines Record Locator: HUMO5Q
Equipment: Embraer 170
*Operated By: Republic Airline-DI Connection-DI Shuttle
Seat: 15B (Non smoking) Confirmed
FF Number: XXXX016971 - DRAVIS/SAMANTHA K

Distance: 214 miles / 344.326 kilometers
CO2 Emissions: 117.7 lbs/53.5 kgs

.
Remarks: SEAT ASSIGNMENT CONFIRMED:A
.

.
Row Nyc
Address: 700 Eighth Avenue
New York, NY 10036
United States
Tel: +1 (212) 869-3600
Fax: +1 (212) 703-0644

.
Check In/Check Out: Wednesday, September 27 2017 - Thursday, September 28 2017
Status: Confirmed
Number of Persons: 1
Number of Rooms: 1

Number of Nights:
Rate per night: USD 301.00 plus tax and any additional fees
Guaranteed: Yes
Confirmation: NYCMIL111266807
Cancellation Policy: 1 NIGHT IF CANCELLED WITHIN 1 DAY OF ARRIVAL
CO2 Emissions: Per night is approximately 63.8 lbs/29 kgs
.

.
American Airlines Flight AA4453 Economy

.
Depart: LaGuardia Airport Weather
New York, New York, United States
01:00 PM Thursday, September 28 2017
Arrive: Ronald Reagan National, Terminal C Weather
Washington, District of Columbia, United States
02:30 PM Thursday, September 28 2017

.
Duration: 1 hour(s) and 30 minute(s) Non-stop
Status: Confirmed - American Airlines Record Locator: NSUKSP
Equipment: Embraer 175
*Operated By: Republic Airlines As American Eagle
Seat: 15C (Non smoking, Aisle) Confirmed
Distance: 214 miles / 344.326 kilometers
CO2 Emissions: 117.7 lbs/53.5 kgs
.
Remarks: SEAT ASSIGNMENT CONFIRMED:A
.

.
FOR 24/7 TRAVEL ASSISTANCE PLEASE CONTACT
THE BCD TRAVEL TEAM AT 1-866-964-1346
FOR OUTSIDE THE US CALL COLLECT 770-829-2609
FOR THE HEARING IMPAIRED- PLEASE DIAL 711
TO ACCESS RELAY SERVICE- PROVIDE PHONE
NUMBER OF 1-866-964-1346 TO ACCESS TRAVEL

DUE TO RECENT CHANGES IN THE FY15 GOVERNMENT CITY PAIR

PROGRAM/CPP YOUR AIR RESERVATIONS ARE SUBJECT TO CANCELLATION BY THE AIRLINES IF NOT TICKETED AT LEAST 48 HOURS PRIOR TO SCHEDULED DEPARTURE
PLEASE ENSURE ALL NECESSARY APPROVALS ARE PROCESSED IN ACCORDANCE WITH YOUR AGENCY'S BUSINESS RULES BUT NO LESS THAN 3 BUSINESS DAYS PRIOR TO DEPARTURE TO ENSURE TICKETING. THIS 48 HOUR CANCELLATION RULE DOES NOT APPLY TO INTERNATIONAL RESERVATIONS UNLESS YOUR TRIP HAS DOMESTIC CONNECTIONS ON MORE THAN ONE AIRLINE OR THESE RESERVATIONS REQUIRE SEPARATE AIR TICKETS.

26Sep/08:57PM

Air	Car	Hotel	Rail	Other
174.40 USD		381.56 USD		
Vendor	Fare information	Refund restrictions before departure	Change restrictions after ticketing	Ticket information
Air DL6146* 27Sep	Total: USD 119.20	REFUND RESTRICTIONS MAY APPLY	CHANGE RESTRICTIONS MAY APPLY	
	Total: USD 55.20	REFUND RESTRICTIONS MAY APPLY	CHANGE RESTRICTIONS MAY APPLY	
All quotes are provider quotes excluding possible taxes and charges en route. Currency conversions shown in this itinerary receipt are done using the bank rate applicable at the date shown in the header of this document. Please note that some local taxes and charges may be invoiced during your trip and cannot be shown at time of reservation.				

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Transportation of Hazardous Materials

Federal law forbids the carriage of hazardous material aboard the aircraft, in your luggage, or on your person. A violation can result in 5 years imprisonment and penalties of \$250,000 or more (49 U.S.C 5124). Hazardous materials include explosives, compressed gases, flammable liquids and solids, oxidizers, poisons, corrosives and radioactive materials.

Forbidden Dangerous Items Examples:

Paints, lighter fluid, fireworks, tear gases, oxygen bottles and radiopharmaceuticals. There are special exceptions for small quantities (up to 70 ounces total) of medicinal and toilet articles carried in your luggage and certain smoking materials carried on your person. For further information, contact your airline representative.

Note: Spare batteries and fuel cells are not permitted in checked or hold baggage. These items MUST be packed in carry-on baggage. If your carry-on bag is gate checked, the spare batteries and fuel cells must be removed and carried in the cabin.

Email generated on 27Sep/1:57 AM UTC

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climatic aberrations, or from any other cause beyond BCD Travel's control. Please see additional terms and conditions related to this itinerary at [Terms and Conditions](#).

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Shailesh Govani
Sent: Wed 8/2/2017 5:11:21 PM
Subject: Help Protect Refiners Jobs In Reference to Docket ID No. EPA-HQ- OAR-2017-0091

Samantha Dravis,

The time is now to help prevent a massive loss of good-paying American jobs. The EPA currently implements the Renewable Fuel Standard in a way that makes all U.S. refiners responsible for ensuring that certain levels of renewable fuels are blended into gasoline, even if they do not have capabilities to do such blending.

This nonsensical set-up allows large integrated oil companies that blend more fuel than they refine and big convenience store gasoline chains (who do much of the blending) to collect valuable credits for the renewable fuel they blend into the pure gasoline they get from refineries. Independent refiners, who do little or no blending themselves, then end up purchasing those credits in order to demonstrate compliance with a process they have little control over. Small and independent refiners are at risk of going offline due to this backwards regulation, with 75,000-150,000 U.S. workers potentially impacted.

Please, help save our jobs and make this right. Please move the point of obligation for the RFS (Docket ID No. EPA-HQ- OAR-2017-0091) in a way that fixes this inequity.

Thank you.

Shailesh Govani
1 sylvan way
Parsippany, NJ 07054

To: Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
From: Messner, Kevin
Sent: Wed 6/28/2017 12:38:32 AM
Subject: ENERGY STAR Update-WH Meetings

Just wanted to make sure you were aware of some meetings we had today. We met with WH Domestic Policy Chair Andrew Bremberg, OMB Director Mulvaney and acting chair of CEQ Mary Neumayr. We discussed a couple of issues, but number one was moving ENERGY STAR for home appliances back to DOE. There was a good discussion. Director Mulvaney had a lot of good questions on privatizing the program, and we explained all the reasons we oppose that route but asked to move our products to DOE while we have the larger discussion of privatization. In the end, Mulvaney committed to talking to Pruitt about the ENERGY STAR program ASAP so wanted to give you that heads up. Bremberg recognized that this could be done administratively without Congressional action, unless the FY18 funding bills change things, which we wholeheartedly agree with. We have also made great strides on this concept with both authorizers and appropriators in the House and Senate. We may see some language in the House Energy & Water report language in this area tomorrow (nothing in the bill language). Suffice it to say that at this point there is broad, bipartisan acknowledgement of the logical sense to what we are proposing.

Hope this update is helpful. Also, we did also emphasize the need to expedite the SNAP rule to update the refrigerant charge size amount for Isobutane use in refrigerator/freezers.

Thanks again for your willingness to listen and understand our views.

Kevin Messner

Senior Vice President, Policy & Government Relations

Association of Home Appliance Manufacturers

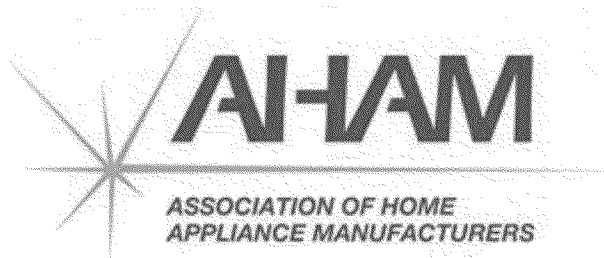
1512 Willow Lane, Davis, CA 95616

1111 19th Street NW, Suite 402, Washington, DC 20036

t 202.872.5955 ext. 353 m 530.309.5629 f 202.872.9354 e kmessner@aham.org

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Kaleigh Thomas
Sent: Tue 9/5/2017 2:00:14 PM
Subject: CNAS Private Roundtable Invitation: The Future of U.S. Climate Leadership

CNAS North Korea Sanctions Panel Event and Report Launch

A CNAS EVENT INVITATION

The Future of U.S. Climate Leadership

Thursday, September 14, 9:30 am to 11:00 am

A private roundtable with remarks by:

George David Banks
Special Assistant to the President
for International Energy and the Environment
National Security Council

Elgie Holstein
Senior Director for Strategic Planning
Environmental Defense Fund

Presented by:

Elizabeth Rosenberg, CNAS Program Director and Senior Fellow, will host.

David Gordon, CNAS Adjunct Senior Fellow, will moderate.

Divya Reddy, Eurasia Group Practice Head, will serve as a discussant.

Please join us for a private, off-the-record roundtable to discuss the future of U.S. climate leadership. The dust is now settling on President Donald Trump's controversial decision to withdraw the United States from the 2015 Paris Agreement on climate change. We must now focus on climate policy issues facing the United States – both international and domestic – in the aftermath of leaving the Paris Agreement. At this time, the starting point for effective policy should be to do what is principled yet practical. The discussion will focus on the following questions: (1) How should the U.S. administration craft a climate agenda that serves U.S. interests? (2) Is the strategic implication of the U.S. withdrawal from the Paris agreement in order to focus on clean energy a concept around which U.S. stakeholders can rally? (3) Can the United States remain a global leader on climate policy?

The event will coincide with the launch of a CNAS report on "**After-Paris: A Climate Agenda that Serves U.S. Interests**" by David F. Gordon, Divya P. Reddy, and Elizabeth Rosenberg.

Please note that this is a private, off-the-record event and invites are non-transferrable. **To RSVP to this event, please contact Kaleigh Thomas at kthomas@cnas.org.**

Center for a New American Security

1152 15th Street NW | Suite 950
Washington, DC 20005

Thursday, September 14, 2017

9:30 am - 11:00 am

George David Banks serves as Special Assistant to the President for International Energy and Environment. Banks was previously Executive Vice President of the American Council for Capital Formation, a business association based in Washington, D.C. Banks also served as GOP Deputy Staff Director of the Senate Environment and Public Works Committee and Senior Adviser on International Climate at the Council on Environmental Quality under President George W. Bush. He also worked as a diplomat for the U.S. State Department and analyst for the Central Intelligence Agency. Banks holds a B.A. in economics, history, and political science and an M.A. in economics from the University of Missouri, as well as a J.D. from George Mason University.

Elgie Holstein serves as the Senior Director for Strategic Planning at the Environmental Defense Fund. In this role, he coordinates strategy and policy work and represents EDF's programs to policymakers, supporters, and the media. Holstein brings extensive career experience — having held a number of senior positions in government and the private sector — with a focus on energy, natural resources, and environmental policy. Holstein's government service has included senior positions in which he has been responsible for a variety of natural resources, environmental, science, energy, and economic policy issues. Those positions include Associate Director of Office of Management and Budget for Natural Resources, Energy and Science; Special Assistant to the President for Economic Policy, White House National Economic Council; Assistant Secretary of the National Oceanic and Atmospheric Administration; and Chief of Staff, U.S. Department of Energy.

The Center for a New American Security (CNAS) is an independent and nonpartisan research institution that develops strong, pragmatic and principled national security and defense policies. CNAS leads efforts to help inform and prepare the national security leaders of today and tomorrow.

Center for a New American Security
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Washington, DC 20005
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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Tue 7/25/2017 12:52:14 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

A Concur document for SAMANTHA DRAVIS, TAA04PT8, Vch with a trip departure date of 07/17/17 has been stamped CREATED by INGE, CAROLYN Rena and is now awaiting your action.

You can access ConcurGov at: <https://cge.concursolutions.com>

□

To: Dravis, Samantha[dravis.samantha@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]
Cc: Dominguez, Alexander[dominguez.alexander@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]
From: Messner, Kevin
Sent: Thur 8/10/2017 3:32:29 PM
Subject: RE: HFC Ruling

Thanks, I will make virtually anytime work, but anytime Thursday (Aug 24) or morning of Tuesday (Aug 22) works for sure.

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Thursday, August 10, 2017 11:29 AM
To: Messner, Kevin <KMessner@AHAM.org>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>
Cc: Dominguez, Alexander <dominguez.alexander@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: HFC Ruling

Happy to meet on this – Robin and Alex can you please coordinate?

From: Messner, Kevin [mailto:KMessner@AHAM.org]
Sent: Thursday, August 10, 2017 11:01 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>
Subject: HFC Ruling

I'm sure you saw the recent court ruling on HFCs and the SNAP program and I know you are busier than heck, but it really would be beneficial if I could meet with you on this when I am in DC the week of

Aug 21. We are already hearing from senior leaders from our appliance manufacturers. Can you meet with me to discuss this? I am not expecting any final decisions from you at this early stage. I just think we need to understand the possible scenarios and possible impacts of each as you weigh your options. I will be meeting with CARB shortly, too. Thanks for considering and I hope this meeting can occur (I promise I won't bring up Energy Star at this meeting ☺).
Thanks.

PS - also as a heads up we are discussing the likelihood of some of our CEOs coming to DC in Sept/Oct to meet with a few key Trump Administration leaders, and Administrator Pruitt would hopefully be one of those meetings we would be able to coordinate.

Kevin Messner



Senior Vice President, Policy & Government Relations

Association of Home Appliance Manufacturers

1512 Willow Lane, Davis, CA 95616

1111 19th Street NW, Suite 402, Washington, DC 20036

t 202.872.5955 ext. 353 m 530.309.5629 f 202.872.9354 e kmessner@aham.org

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Zelermyer, Salo
Sent: Thur 7/13/2017 2:44:06 PM
Subject: RE: Meeting with Valero CEO and Administrator Pruitt

Thanks for checking. We had thought the 1st half of the day was still possible before you all leave but week after would be okay too. Just let us know what works best for you all.

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Thursday, July 13, 2017 10:41 AM
To: Zelermyer, Salo <Salo.Zelermyer@valero.com>
Subject: RE: Meeting with Valero CEO and Administrator Pruitt

Wait. Im sorry – we are out of town that day.

From: Zelermyer, Salo [mailto:Salo.Zelermyer@valero.com]
Sent: Thursday, July 13, 2017 10:06 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: FW: Meeting with Valero CEO and Administrator Pruitt

FYI.

From: Parinello, Chris
Sent: Wednesday, July 12, 2017 12:58 PM
To: Morris, Madeline <morris.madeline@epa.gov>
Cc: Gunasekara.Mandy@epa.gov; Zelermyer, Salo <Salo.Zelermyer@valero.com>
Subject: RE: Meeting with Valero CEO and Administrator Pruitt

Hi Maddy—I've attached the meeting request for Monday AM. Could you let me know the potential/status of this whenever possible? Thank you!—Chris

From: Morris, Madeline [<mailto:morris.madeline@epa.gov>]
Sent: Tuesday, July 11, 2017 3:30 PM
To: Parinello, Chris <Chris.Parinello@valero.com>
Subject: RE: Meeting with Valero CEO and Administrator Pruitt

Hi Chris,

Mandy passed on your request to me. I worked with you over at Koch Industries, I just moved over here a few weeks ago. So sorry to just be circling back now. This weeks is going to be tight for a meeting. Do you mind filing out the attached form? I know it is a hassle, but we try and have everyone who is coming in fill it out.

Appreciate your help!

Best,

Maddy

Madeline Morris Executive Scheduler | Office of the Administrator | direct: 202-564-

0844 | cell: 202-579-4283

From: Parinello, Chris [<mailto:Chris.Parinello@valero.com>]

Sent: Friday, July 7, 2017 10:47 AM

To: Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>

Cc: Zelsermyer, Salo <Salo.Zelsermyer@valero.com>

Subject: Meeting with Valero CEO and Administrator Pruitt

Importance: High

Hi Mandy—Valero's Chairman and CEO Joe Gorder will be in Washington, D.C. next week. Following up on our meeting from last week on export RINs, Mr. Gorder would like to meet with Administrator Pruitt to discuss the topic. Would Administrator Pruitt be available Wednesday morning the 12th for a meeting with Mr. Gorder? If you could let me know (or direct me to the Administrator's scheduler) that would be much appreciated. Thank you!—Chris

Chris Parinello

Senior Manager, Federal Government Affairs

Valero Energy Corporation

Phone: (202) 560-5451

Email: chris.parinello@valero.com

To: Dravis, Samantha[dravis.samantha@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]; Kelly, Kerry[KKelly5@wm.com]
From: Kelly, Kerry
Sent: Thur 6/22/2017 9:48:20 PM
Subject: Env. NGO Petition for Judicial Review of MSW Landfill Rule 90-Day Stay

Dear Samantha, Brittany and Mandy:

I am working with Robin to find a time on your calendars for WM and Republic to meet with you to discuss anything you can share regarding the proposed stay extensions at OMB; get your advice on timing, process and key contacts to initiate the reconsideration/rulemaking process for the landfill rules; and outline some of our recommended approaches for revising the rules and get your thoughts.

With the June 16 NRDC, Clean Air Council and Clean Wisconsin petition for review of the 90-day stay, I wondered if we could have a brief phone conversation about your thoughts regarding our intervening in support of EPA. We are inclined to do so, but wanted to reach out to get your input before taking any action. We have until July 15 to file.

Thanks so much for your consideration.

Warm regards,

Kerry

Carter Lee “Kerry” Kelly

Senior Director, Federal Affairs

Kkelly5@wm.com

WM Waste Management

701 Pennsylvania Ave., NW, Ste 590

Washington, DC 20004

202.639.1218 office

571.377.9202 cell

Recycling is a good thing. Please recycle any printed emails.

To: Dravis, Samantha[dravis.samantha@epa.gov]; 'Brad Viator (bviator@eei.org)'[bviator@eei.org]
From: Marie Sanderson
Sent: Mon 10/16/2017 3:48:43 PM
Subject: connecting

Samantha- Please meet Brad Viator from EEI. Brad, Samantha is able to help you on the 25th. Ill let you two connect to chat audience and logistics. Thanks so much,

Marie

To: Davis, Gail[Davis.Gail@epa.gov]
Cc: Hupp, Millan[hupp.millan@epa.gov]; Chmielewski, Kevin[chmielewski.kevin@epa.gov]; Caldwell, James[Caldwell.James@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; deborah.lanham@bcdtravel.com[deborah.lanham@bcdtravel.com]; Conklin, Jeanne[Conklin.Jeanne@epa.gov]; Taylor, Jessica[taylor.jessica@epa.gov]; Barnet, Henry[Barnet.Henry@epa.gov]; Mazakas, Pam[Mazakas.Pam@epa.gov]
From: Perrotta, Pasquale
Sent: Tue 8/8/2017 3:38:46 PM
Subject: TA and Voucher training - Protective Service Detail

Dear Gail -
AO,
OCEFT,

Please schedule training next week. This is for PSD and anyone else interested in learning how to prepare a TA and a Voucher. Also a great time to refine our process since the training will be given by Cincinnati the folks who approve our travel.

PSD special agents prepare their own TAs and Vouchers and with the new additions to the team this is a great opportunity for all who are interested.

Confirm receipt and work through SA Caldwell.

V/r,

Nino Perrotta | Acting Special Agent in Charge
U.S. Environmental Protection Agency |
Protective Service Detail |
Perrotta.Pasquale@epa.gov | www.epa.gov
C: [+1 202 263 9115](tel:+12022639115)



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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Wed 7/19/2017 4:12:38 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

A Concur document for BRITTANY BOLEN, TAA04PM5, Local Voucher with a trip departure date of 06/21/17 has been stamped SIGNED by BOLEN, BRITTANY A and is now awaiting your action.

You can access ConcurGov at: <https://cge.concursolutions.com>

□

To: Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Rohan Patel[rohpatel@tesla.com]; Dravis, Samantha[dravis.samantha@epa.gov]
From: Joseph Mendelson
Sent: Tue 8/22/2017 3:05:41 PM
Subject: Connecting w/ Mike Catanzaro

Hi Brittany,

I hope the rest of the summer is treating you well. I just wanted to circle back to see if you can connect with Mike.

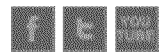
Many thanks,

Joe

Joseph Mendelson | Senior Counsel | Policy and Business Development
601 13th Street, NW, 9th Fl. N. | Washington, DC 20005
c 703.244.1724 | e jmendelson@tesla.com

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From: Bolen, Brittany [mailto:bolen.brittany@epa.gov]
Sent: Thursday, July 27, 2017 1:26 PM
To: Joseph Mendelson
Cc: Rohan Patel; Dravis, Samantha
Subject: Re: Thanks!

Joe and Rohan,

Thank you for being so flexible the other day, it was good to meet with you. I'll forward your

tour invitation to our public engagement folks. I'll send a separate email connecting you with Mike, too.

Best,

Brittany

On Jul 25, 2017, at 3:42 PM, Joseph Mendelson <jmendelson@tesla.com> wrote:

Samantha and Brittany,

Thanks on my end as well.

Please let us know how we can be of assistance in the future. Per your offer, we would also appreciate an opportunity to engage with Mike Catanzaro.

My best,

Joe

Joseph Mendelson | Senior Counsel | Policy and Business Development

601 13th Street, NW, 9th Fl. N. | Washington, DC 20005

c 703.244.1724 | e jmendelson@tesla.com

<image001.png>

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<image002.png> <image003.png> <image004.png>

Please consider the environment before printing this email.

From: Rohan Patel

Sent: Tuesday, July 25, 2017 3:30 PM
To: dravis.samantha@epa.gov; bolen.brittany@epa.gov
Cc: Joseph Mendelson
Subject: Thanks!

Samantha and Brittany,

Very busy and exciting time to be a part of the administration, so we appreciate you taking the time with us and stand ready to help provide any data and analysis that may be helpful to you in this review process. I'd also like to invite you (and anyone else you'd like to include from EPA) to come out to our Fremont, CA or Sparks, NV factories to speak directly with our engineers and see the manufacturing process up close.

Thanks again,

Rohan Patel

Tesla

317-532-7898

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: American Law Institute CLE
Sent: Mon 10/9/2017 6:20:33 PM
Subject: Best Practices for Compensating Partners

Please add ALICLE@learn.ali-cle.org to your address book. Thank you.
If you are having trouble reading this email, [read the online version](#).

Paying Partners: Best Practices for Allocating Compensation

Tuesday, October 31, 2017

1:00 - 2:00 p.m. Eastern

Video Webcast

Join **Joel A. Rose**, a nationally recognized law firm management consultant, for this comprehensive seminar that shows you how to structure a successful partner compensation system with examples of compensation plans that can work for your law firm.

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 - Compensating managing partners
 - Examination of models of compensation systems
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- Alternative compensation systems (i.e. objective; subjective; hybrid; parity; lock-step)

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To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: PolicyOffice[PolicyOffice@epa.gov]; Logan, Erica[elogan@itic.org]
From: Goss, Rick
Sent: Fri 9/8/2017 4:59:25 PM
Subject: Invitation to Speak to the Tech Sector

Dear Associate Administrator Dravis,

I wanted to invite you to speak at the upcoming meeting of the Energy & Environment Committee of the Information Technology Industry Council (ITI). ITI represents 60 of the most innovative companies in the world, and a key part of our mission is to advance our members' environment and sustainability priorities.

Our company representatives would be most interested in hearing your plans and perspectives on key issues including TSCA, RCRA, EnergyStar, EPEAT and other matters of mutual interest. We are hosting our next Energy & Environment Committee Meeting on Tuesday, September 19, at our DC offices.

Please let me know if you might be available, and thank you in advance.

Best,

Rick

Rick Goss
Senior Vice President of Environment and Sustainability
Information Technology Industry Council
1101 K Street NW, Suite 610
Washington, DC 20005
202-626-5724
Email: rgoss@itic.org
Website: www.itic.org



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To: Owens, James (OST)[j.owens@dot.gov]; McInerney, Marianne (OST)[marianne.mcinerney@dot.gov]; Loren Smith (loren.smith@dot.gov)[loren.smith@dot.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Catanzaro, Michael J. EOP/WHO[Michael.J.Catanzaro@who.eop.gov]
From: David Schwietert
Sent: Fri 6/16/2017 6:03:53 PM
Subject: EPA meeting with Auto Representatives next Thursday (6/22) - details below

All,

As I passed along earlier to a few of you, next Thursday (6/22) the EPA Ann Arbor office will be hosting a meeting with the Alliance and Global Automakers, as well as OEM representatives to go over questions regarding the proposed/final determination and the Draft TAR from last Summer.

This meeting is an outgrowth of the recent NHTSA/VOLPE meetings in Massachusetts which EPA wasn't involved with.

Wanted you to be aware and the call in number/passcode appears below.

We were informed this was just a meeting with career EPA staff members and that NHTSA and CARB were invited to call in.

I have also recently learned that EPA career staff have been holding meetings with individual OEM's to go over manufacturer comments to the proposed determination – including confidential information that would include product plans for future Model Years.

Dave

Subject: HOLD: Alliance/Global Meeting on MTE issues

Location: AA-Room-Office-C35-ConfRoom/AA-OTAQ-OFFICE <AA-Room-Office-C35-ConfRoom@epa.gov> Call-in 866-299-3188; code 734 214 4781

Start: Thu 6/22/2017 1:00 PM

End: Thu 6/22/2017 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Moran, Robin

Required Attendees: Olechiw, Michael; Bolon, Kevin; Yanca, Catherine; Moskalik, Andrew; Barba, Daniel; Kargul, John; Newman, Kevin; Cherry, Jeff; Sherwood, Todd; Mikkelsen, Brandon; McCarthy, Mike@ARB; james tamm; Kevin Green; Mader, Pippin@ARB; Charmley, William; Julia Rege; Chris Nevers; MHartrick@autoalliance.org; McDonald, Joseph; Alson, Jeff; Caffrey, Cheryl

Resources: AA-Room-Office-C35-ConfRoom/AA-OTAQ-OFFICE

Categories: Stakeholder meeting

The Alliance and Global, along with member OEMs, would like to meet to discuss open issues from their past comments on the TAR/Proposed Determination. The associations will send a list of topics and specific questions about a week prior to the meeting.

NHTSA and CARB are invited to participate. Please let me know if there are other staff you'd like added to this invite.

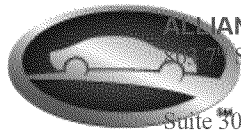
Call-in 866-299-3188; code 734 214 4781

We also plan to do a WebEx connection (details to follow)

David Schwietert

Executive Vice President, Federal Government Relations & Public Policy

P: 202-326-5521 | dschwietert@autoalliance.org



ALLIANCE OF AUTOMOBILE MANUFACTURERS

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Main Fax: 202-326-5567

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most powerful engines driving the U.S. economy, [click here](#).*

To: Pruitt, Scott[Pruitt.Scott@epa.gov]
Cc: Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Forsgren, Lee[Forsgren.Lee@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Eisenberg, Mindy[Eisenberg.Mindy@epa.gov]; Traylor, Patrick[traylor.patrick@epa.gov]; Bodine, Susan[bodine.susan@epa.gov]; douglas.w.lamont2.civ@mail.mil[douglas.w.lamont2.civ@mail.mil]; douglas.w.lamont@usace.army.mil[douglas.w.lamont@usace.army.mil]
From: Scott Yager
Sent: Tue 9/26/2017 6:13:14 PM
Subject: NCBA and PLC submit comments in support of rescinding the 2015 WOTUS Rule
[NCBA-PLC 2015 WOTUS Repeal Comments.pdf](#)

Administrator Pruitt et al,

I am submitting the attached comments in support of the proposal to rescind the 2015 “waters of the United States” rule on behalf of the National Cattlemen’s Beef Association and the Public Lands Council. I have also submitted these comments to the docket on regulations.gov. Thank you for your time and consideration of this important issue.

Scott Yager
Environmental Counsel

Government Affairs
National Cattlemen’s Beef Association

Center for Public Policy
The Pennsylvania Building

1275 Pennsylvania Ave, NW Suite 801
Washington, DC 20004-1701
(202) 347-0228 | syager@beef.org



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National Cattlemen's
Beef Association



September 26, 2017

Filed electronically at www.regulations.gov
Docket No. EPA-HQ-OW-2017-0203

**Comments on the U.S. Environmental Protection Agency and U.S. Army Corps of Engineers'
Proposed Repeal of 2015 “waters of the United States” Rule and Recodification of Preexisting Rules
82 Fed. Reg. Vol.82, No. 143/Thursday July 27, 2017**

The National Cattlemen's Beef Association (NCBA) and Public Lands Council (PLC) appreciate the opportunity to comment on the U.S. Environmental Protection Agency's (EPA) and the U.S. Army Corps of Engineers' (Corps) (together, “the Agencies”) proposal to rescind the 2015 definition of “waters of the United States” (2015 Rule) and to re-codify the pre-2015 definition that currently governs jurisdiction of the Clean Water Act. NCBA and PLC write to provide comment in support of this proposal.

NCBA is the largest and oldest national trade association of U.S. cattle producers, representing more than 25,000 direct members and more than 175,000 cattle producers and feeders through its state affiliates. NCBA works to advance the economic, political, and social interests of the U.S. cattle business and to be an advocate for the cattle industry's policy positions.

PLC represents ranchers who use public lands and preserve the natural resources and unique heritage of the West. Its members consist of state and national cattle, sheep, and grasslands associations. PLC works to maintain a stable business environment for public lands ranchers in the West where roughly half the land is federally owned and many operations have, for generations, depended on public lands for forage. PLC is the only national organization dedicated solely to representing the roughly 22,000 ranchers who hold federal grazing permits and operate on federal lands.

1. NCBA and PLC support rescinding the 2015 rule because it fails to provide clarity, severely reduces state regulatory power, and is inconsistent with Supreme Court precedent.

The 2015 Rule fails to provide needed clarity.

In *Rapanos v. United States*, Justice Breyer charged the Agencies “to write new regulations, and speedily so” on the basis that “[i]n the absence of updated regulations, courts will have to make ad hoc determinations that run the risk of transforming scientific questions into matters of law,” which is “not the system Congress intended.” *Rapanos v. United States*, 547 U.S. 715 at 812. The 2015 Rule does not accomplish the task presented by the Supreme Court, but instead further complicates the authority of the Clean Water Act. Regulated parties, including America's farmers and ranchers, are left subject to the discretion of agency employees who make case-by-case determinations based on vague language – determinations that will have detrimental impacts on the future of their livelihood.



In the 2012 *Sackett v. EPA* decision, Justice Alito's concurring opinion in the unanimous Court decision perhaps best summarizes the accumulated ambiguity of the Clean Water Act:

The reach of the Clean Water Act is notoriously unclear. Any piece of land that is wet at least part of the year is in danger of being classified by EPA employees as wetlands covered by the Act, and according to the Federal Government, if property owners begin to construct a home on a lot that the agency thinks possesses the requisite wetness, the property owners are at the agency's mercy.

Sackett v. EPA, 566 U.S. 120 at 132. The 2015 Rule provides no clarity or certainty. Instead, through vague and overly broad language such as "tributary," "adjacent," and "significant nexus," the Rule makes it practically impossible for cattle producers to know whether water features on their operations are federally jurisdictional. Perhaps the most obvious example of vague language in the 2015 Rule is in the application of its case-by-case Significant Nexus test. 80 Fed. Reg. at 37,059. At every stage, the test turns on bureaucratic discretion based on subjective observations.

Consider a cattle rancher with a small pond on her property used for watering cattle. To determine whether she needs a federal permit to conduct routine maintenance on the pond (considered a regulated dredge by the Agencies), the cattle rancher must set out looking for traditional navigable waters, interstate waters, and tributaries anywhere within 4,000 feet—*nearly a mile*—of the pond. Setting aside the vagueness of what counts as a "tributary" in the first place, imagine the rancher finds a tributary within the 4,000-foot limit. She must then sort out whether regulators will conclude that the pond, together with "other similarly situated waters in the region, significantly affects the chemical, physical, or biological integrity" of the tributary. 33 C.F.R. 328.3(c)(5). Putting herself into the shoes of the regulator then forces our rancher to consider a litany of criteria listed by the EPA in the 2015 Rule, including the potential for the pond to act as a habitat for species that live in downstream waters, a criterion that is conspicuously akin to the Agencies' Migratory Bird Rule. A rule which, lest we forget, was struck down by the Supreme Court in 2001. This is a monumental task.

The parties subject to jurisdictional determinations under the Clean Water Act, including America's cattle producers, need comprehensive, unambiguous information in order to effectively comply with statutory requirements. The definition of "waters of the United States" in the 2015 Rule does not provide producers with the information they need to determine if a Clean Water Act permit is necessary, adding unwarranted costs to each producer's bottom line, and taking away time and resources that are simply not available.

The 2015 Rule severely reduces state regulatory power.

The Clean Water Act implicitly gives the states regulatory power over those waterbodies that are not "waters of the United States." *See* 82 Fed. Reg. at 34, 902. By claiming more waters than ever before as federal waters, the overly broad 2015 Rule strips states of their ability to govern the waterbodies that impact their residents, economies, watersheds, and aquatic ecosystems.

Federal overreach severely reduces state regulatory power, and directly impacts the cattle industry. States and regions across the country have varying water characteristics, requiring unique regulation and careful administration. For example, ranchers in Florida operate in a state made up almost entirely of land subject

to regulation under the 2015 Rule.¹ Additionally, ranchers in Rocky Mountain states face uncertain federal regulation due to snowmelt runoff, and NCBA members in the Midwest own land containing prairie potholes, determined by the Supreme Court² to be explicitly excluded from CWA authority. Yet, the 2015 Rule finds that these isolated waterbodies are subject to regulation. The Clean Water Act was written to regulate navigable waters, with the knowledge that America's landscape and geography vary significantly. Only states have the ability to effectively address the unique natural resource needs posed by each region of the country. No one can rightfully expect a federal rule, indeed a single definition of jurisdictional waters, to properly address the particularized areas of state water regulation.

The 2015 Rule is inconsistent with Supreme Court precedent.

The Supreme Court has addressed Clean Water Act authority in a number of cases since its 1972 enactment. However, the 2015 Rule largely ignores the vast majority of these opinions, basing the Rule on one opinion from one decision. The basis of the Rule is a convoluted interpretation of Justice Kennedy's "significant nexus" standard, as detailed in his *Rapanos* concurrence. 547 U.S. at 759. However, the EPA's interpretation of this standard is not only out of line with Justice Kennedy's original concept, but Supreme Court precedent as a whole.

In *Riverside Bayview*, the Supreme Court considered whether Clean Water Act jurisdiction extends beyond waters traditionally regulated by the federal government to include abutting wetlands. *United States v. Riverside Bayview Homes, Inc.*, 474 U.S. 121. Based on its finding that the Act's definition of "navigable waters" as "waters of the United States" indicated an intent to regulate "at least some waters" that were not navigable in the traditional sense, the Court upheld the Corps' jurisdiction over wetlands that "actually abut[] a navigable waterway." 474 U.S. at 132. In reaching its decision, the Court concluded that Congress, through adoption of the 1977 amendments to the Act, incorporated jurisdiction over abutting wetlands. *Id.* at 134, 138; *SWANCC*, 531 U.S. at 171.

Later, in *SWANCC*, the Supreme Court noted that its *Riverside Bayview* holding was largely based on Congress's approval of the Corps' interpretation of the Clean Water Act to cover adjacent wetlands – *i.e.*, "wetlands inseparably bound up with the 'waters of the United States.'" *SWANCC v. U.S. Army Corps of Engineers*, 531 U.S. 159 at 167 (citing *Riverside Bayview*, 474 U.S. at 134). However, the *SWANCC* Court held that isolated waterbodies (even though used as habitat by migratory birds) were "a far cry, indeed, from the 'navigable waters' and 'waters of the United States' to which the statute by its terms extends." *Id.* at 173. The Court concluded that "the text of the statute will not allow" regulation of ponds that "are *not* adjacent to open water," noting that it was the "significant nexus between the wetlands and the 'navigable waters'" to which those wetlands actually abutted that supported Clean Water Act jurisdiction in *Riverside Bayview*. *Id.* at 167.

A majority of the *Rapanos* Court rejected the Corps' assertion of jurisdiction over intrastate wetlands located twenty miles from the nearest navigable water. See 547 U.S. 715, 720-21 (2006). A four-justice plurality held that "waters of the United States" encompasses "only relatively, standing or flowing bodies of water" and "wetlands with a continuous surface connection to" those waters. *Id.* at 732, 739, 742. Justice

¹ <http://www.floridafarmbureau.org/wp-content/uploads/2015/10/WOTUSFlorida-Maps.pdf>

² *Solid Waste Agency of Northern Cook County (SWANCC) v. Army Corps of Engineers*, 531 U.S. 159 (2001)

Kennedy, concurring in the judgment, found that the federal government has jurisdiction over wetlands only if there is a “significant nexus between the wetlands in question and navigable waters in the traditional sense.” *Id.* at 779. Justice Kennedy rejected the possibility that “drains, ditches, and streams remote from any navigable-in-fact water and carrying only minor water volumes toward it” would meet his “significant nexus” standard. *Id.* at 781, 778.

Finally, *Army Corps of Engineers v. Hawkes* asked the Court to consider whether Jurisdictional Determinations are final agency action reviewable under the Administrative Procedure Act. *U.S. Army Corps of Engineers v. Hawkes Co.*, 136 S. Ct. 1807. However, this 2016 decision provided significant insight into the Justices’ views on the 2015 Rule. In his concurring opinion, Justice Kennedy wrote, “The Act [...] continues to raise troubling questions regarding the Government’s power to cast doubt on the full use and enjoyment of private property throughout the Nation.”

Overall, the definition of “significant nexus” contemplated in the 2015 Rule is a far departure from Supreme Court precedent. The significant nexus standard born out of *United States v. Riverside Bayview Homes*’ “inseparably bound wetland” and first applied by the Supreme Court to distinguish between an abutting wetland and the isolated waterbody in *SWANCC*³, resulted in the Supreme Court’s finding of no federal jurisdiction. And more recently in *Rapanos*, the Court again rejected the Agencies’ assertion of Clean Water Act jurisdiction. In the aftermath of these cases, Justice Kennedy has been notably vocal about his distaste for overly expansive Clean Water Act jurisdiction, suggesting that a broad jurisdictional rule, like the 2015 Rule, is out of sync with the Justice’s intent with the nexus test. The 2015 Rule’s contemplation of Significant Nexus stretches it beyond recognition, indeed, far beyond Justice Kennedy’s own intent.

2. In Rescinding the 2015 Rule, The Agencies Can Codify the Status Quo.

Finding that industry groups’ (including NCBA and PLC) and states’ legal challenge had “likelihood of success on the merits,” the U.S. Court of Appeals for the Sixth Circuit issued a nationwide stay of the 2015 Rule in October 2015. *In re EPA*, 803 F. 3d at 807. The court noted that the stay would “temporarily silence the whirlwind of confusion that springs from [the Rule’s] uncertainty.” *Id.* at 808. With this stay in effect, the Agencies currently implement the regulations defining the term “waters of the United States” that were in effect immediately before the August 27, 2015 effective date of the Rule, by applying relevant case law and applicable policy. *See* 82 Fed. Reg. at 34,902.

Commenters who assert that rescission of the 2015 rule would scale back regulation of already permitted waterbodies, thus putting our nation’s water quality in jeopardy, are simply incorrect. The 2015 Rule was only in effect for 43 days – from August 28 to October 9, 2015 – in 37 states. During that time, 302 approved jurisdictional determinations were issued, and there were no enforcement actions. Of the jurisdictional determinations issued, none applied standards set out in the 2015 Rule. Because its standards are not

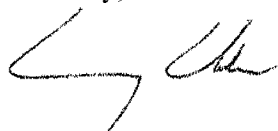
³ “It was the significant nexus between the wetlands and the navigable waters that informed our reading of the CWA in *Riverside Bayview Homes* [...] In order to rule for respondents here, we would have to hold that the jurisdiction of the Corps extends to ponds that are not adjacent to open water. But we conclude that the text of the statute will not allow this.” *SWANCC v. Army Corps of Engineers*, 531 U.S. at 167 (citing *United States v. Riverside Bayview Homes, Inc.*, 474 U.S. 121.)

currently used to regulate any U.S. waterbody or wetland, its rescission would do no harm to America's water quality or aquatic ecosystems.

3. Promulgation of a New Definition of "Waters of the United States" is Critical.

The Agencies indicate in their proposal that they intend to do a separate rulemaking ("Step 2") to develop a new definition of "waters of the United States." 82 Fed. Reg. at 34,902. NCBA and PLC agree with this approach. Although rescinding the 2015 Rule (and recodifying the pre-existing regulations) is necessary for clarity and regulatory certainty, there are many issues with the current regulations, and a Supreme Court directive to define "waters of the United States" still exists. NCBA and PLC support a rulemaking that will properly delineate between federal and state lines of authority, and provide much needed clarity for America's cattle producers.

Sincerely,



Craig Uden
President
National Cattlemen's Beef Association



David Eliason
President
Public Lands Council

Cc: The Honorable E. Scott Pruitt, Administrator of the US EPA
Douglas W. Lamont, Acting Assistant Secretary of the Army for Civil Works
Sarah Greenwalt, US EPA
Lee Forsgren, US EPA
Samantha Dravis, US EPA
Patrick Traylor, US EPA
Mindy Eisenberg, US EPA

To: Elizabeth.reicherts@siemens.com[Elizabeth.reicherts@siemens.com]
Cc: Dominguez, Alexander[dominguez.alexander@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
From: Gunasekara, Mandy
Sent: Tue 6/27/2017 11:11:44 PM
Subject: Partnership on International Environmental Issues

Hey Liz,

It was great meeting you and thank you again for you and your colleagues time this afternoon. That was a very productive conversation.

It would be great if we could set up a meeting either the week of July 10th or 17th to further discuss ways we can work together to facilitate international expansion of advanced energy technology and best environmental practices. I've CC'd Alex Dominguez who can help set something up. Let him know if any dates work better from your end and who all you will be bringing.

I look forward to connecting again soon.

Best,

Mandy

Sent from my iPhone

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Tue 7/25/2017 12:41:28 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

A Concur document for SAMANTHA DRAVIS, TAA04CZO, Vch with a trip departure date of 06/02/17 has been stamped CREATED by INGE, CAROLYN Rena and is now awaiting your action.

You can access ConcurGov at: <https://cge.concursolutions.com>

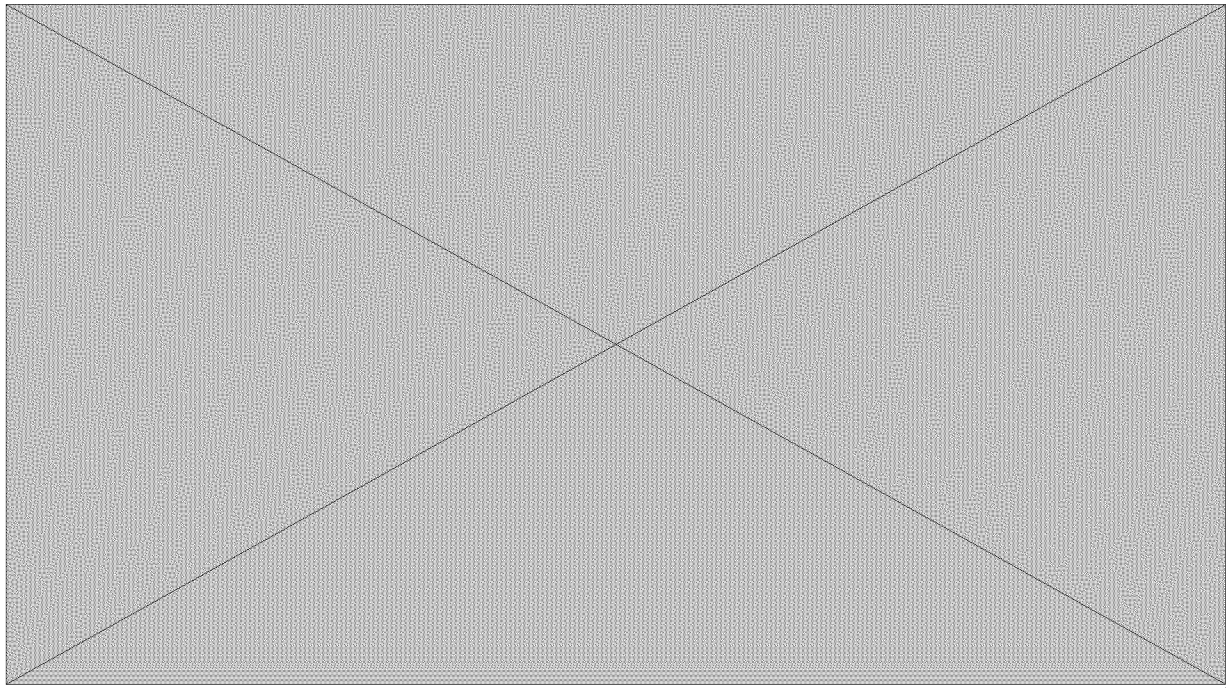
□

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Sue Forrester
Sent: Wed 12/6/2017 9:40:09 PM
Subject: Halliburton Answers the Call for Help

Dear Samantha,

Being a good neighbor and active community member is part of the American energy industry's business philosophy. Employees not only work in the community, they also live there. So when Halliburton was called to help their neighbors during Hurricane Harvey, they immediately jumped in.

Halliburton's Melissa Sowell received word that a Beaumont shelter for children and families needed help evacuating from the rising flood waters. Melissa quickly leveraged assets from Halliburton and coordinated the evacuation of more than 90 people.



Halliburton heard the call of their community and answered swiftly because they believe that community means being there for each other - no matter what. Be sure to watch the video above for the full perspective on Halliburton's efforts.

Sincerely,
Sue Forrester
Managing Director
Global Energy Institute
U.S. Chamber of Commerce

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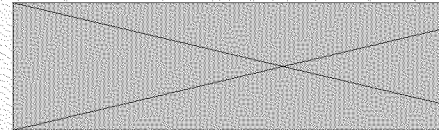
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To: Banks, George D. EOP/WHO[George.D.Banks@who.eop.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]; Kaleigh Thomas[kthomas@cnas.org]
From: Elizabeth Rosenberg
Sent: Wed 9/13/2017 1:52:00 AM
Subject: Re: Thu

Dear Ms. Dravis,

Thank you for your willingness to participate in our event this Thursday morning. I'm looping in my colleague Kaleigh who can send you the event invitation and details on the logistics. She can also send you the report that we'll be releasing on Thursday on the same general topic as our event.

As for the program Thursday, I will open the intimate, off the record conversation and turn to our moderator, David Gordon for speaker introductions. Then, we would like to invite you to offer brief remarks (5-8 minutes) to discuss the U.S. administration's agenda for international climate and environmental leadership following the President's indication that the U.S. will depart the Paris framework on climate change. We will then turn to Elgie Holstein from EDF to contribute some ideas about opportunities for U.S. climate leadership outside or alongside the Paris framework. We will then open the conversation to the group, which will be comprised of an array of stakeholders from the energy industry, environmental community, and policy analytical/policymaker community.

Let me know if you have any questions and we look forward to hosting you Thursday.

All the best, Liz

From: Banks, George D. EOP/WHO <George.D.Banks@who.eop.gov>
Sent: Tuesday, September 12, 2017 8:14 PM
To: Elizabeth Rosenberg
Cc: Dravis, Samantha
Subject: RE: Thu

Yep, connecting you now. Many thanks - d

-----Original Message-----

From: Elizabeth Rosenberg [<mailto:erosenberg@cnas.org>]
Sent: Tuesday, September 12, 2017 8:02 PM
To: Banks, George D. EOP/WHO <George.D.Banks@who.eop.gov>
Subject: Re: Thu

Thanks for your email and I'm very sorry to hear that you can't make it. We'd be very glad to host Ms.

Dravis. Can you put us in touch?

Many thanks and look forward to working with you again soon, Liz

Sent from my iPhone

> On Sep 12, 2017, at 7:55 PM, Banks, George D. EOP/WHO <George.D.Banks@who.eop.gov> wrote:

>

> Hey Liz,

>

> Bad news on my front.

>

> My apologies, but I now have a West Wing scheduling conflict that prevents me from participating on Thu.

>

> Samantha Dravis from EPA is willing to fill in if that works for you.

>

> Again, apologies for any inconvenience.

>

> Please keep me in mind for future events - d

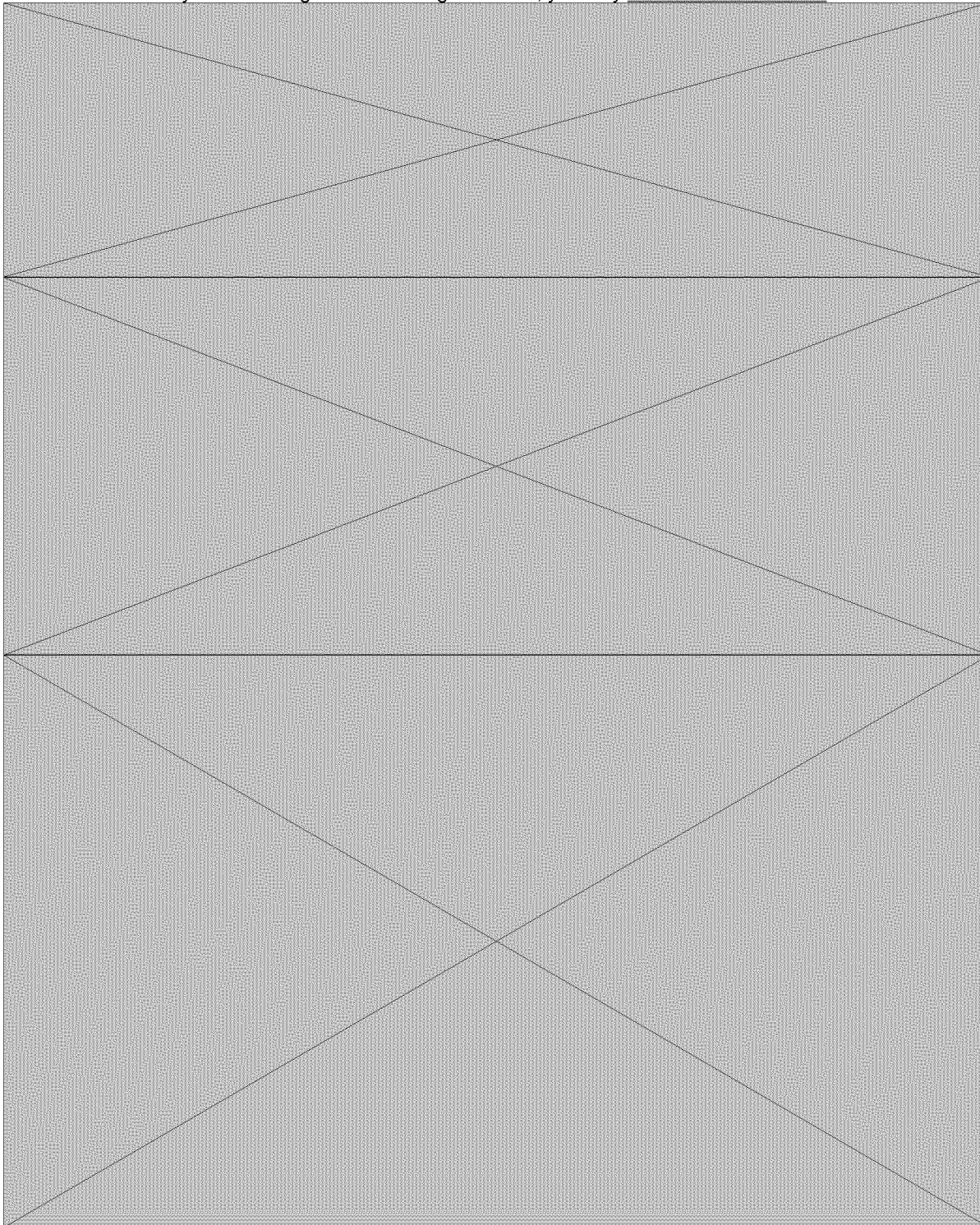
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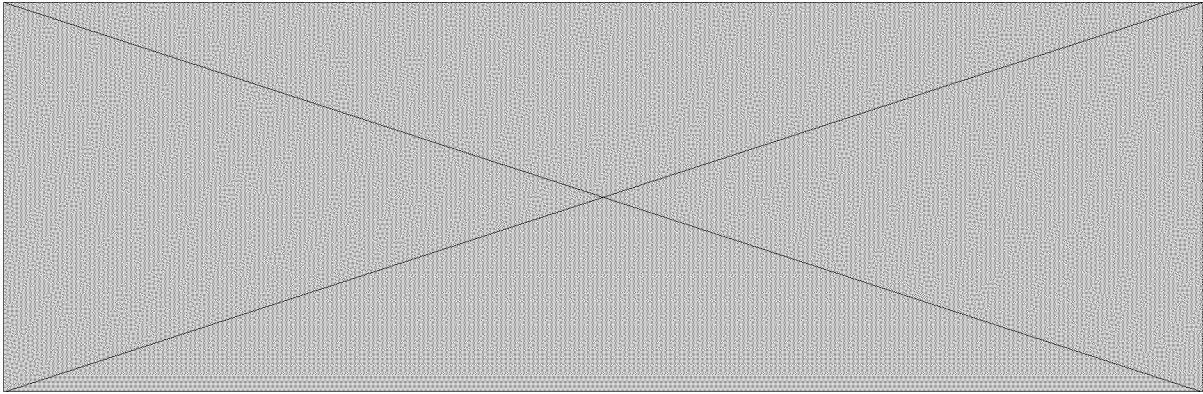
>

>

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: CapitolFile=ModernLuxury.com@reply.bronto.com
Sent: Mon 10/9/2017 5:02:13 PM
Subject: You're Invited: Darryl Carter Model Grand Opening.

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: American Law Institute CLE
Sent: Wed 10/4/2017 11:53:08 AM
Subject: Better Manage & Motivate Others in Legal Practice

Please add ALICLE@learn.ali-cle.org to your address book. Thank you.
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Managing Others in Legal Practice: Best Habits for Delegating, Supervising, and Motivating

Thursday, October 26, 2017
1:00 - 2:30 p.m. Eastern
[Telephone Seminar](#) | [Audio Webcast](#)

Do you delegate work to other lawyers or legal assistants? Then this program is for you!

In just 90 minutes, you can learn how to encourage the best work from those you manage while building a reputation as someone with whom others will want to work. And if you better manage and motivate those you supervise, your own time will be better managed, too!

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Wed 7/5/2017 6:07:11 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

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SMOOT, NICOLE VERONICA.

You can access ConcurGov at: <https://cge.concursolutions.com>

□

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Clint Woods
Sent: Fri 6/16/2017 3:27:38 PM
Subject: RE: AAPCA Meeting

Samantha,

I hope all is well – Our leadership was hoping to send some targeted invitations to regional and HQ EPA personnel next week, and I wanted to check to see if we needed to coordinate the outreach to staff in the Administrator's Office? We realize this a busy time and there are many competing requests - Thanks in advance!

Clint Woods

Executive Director

Association of Air Pollution Control Agencies

1776 Avenue of the States

Lexington, KY 40511

859.244.8040 – office

cwoods@csg.org

<http://www.cleanairact.org>



AAPCA ASSOCIATION OF AIR POLLUTION CONTROL AGENCIES

2017 FALL BUSINESS MEETING

September 20–22 | Doubletree by Hilton | Raleigh, North Carolina

From: Clint Woods

Sent: Tuesday, May 16, 2017 2:09 PM
To: 'Dravis, Samantha'
Subject: RE: AAPCA Meeting

Samantha,

Thanks so much for following up, and we definitely understand the demands on the Administrator's schedule.

The short answer is yes, and we would welcome the chance to make sure the right staff are able to attend. In the past, we have also had the good fortune of facilitating participation or presentations at our meetings from senior career and political leadership from OAR (including acting or confirmed AA at every meeting), OECA, OGC, ORD, and relevant regional offices. One of the reasons for locating in Raleigh is to reduce barriers to attend for RTP and DC-based U.S. EPA staff. Obviously, we would welcome participation from the Administrator's Office, and understand that some non-acting program or regional office leadership may not be in place by that date.

Please let me know what we can do to help – Our members benefit from interacting with senior EPA staff, and the meeting should be a unique opportunity to hear from senior air officials from several dozen state and local agencies. Thanks again!

Clint Woods

Executive Director

Association of Air Pollution Control Agencies

1776 Avenue of the States

Lexington, KY 40511

859.244.8040 – office

cwoods@csg.org

<http://www.cleanairact.org>

From: Dravis, Samantha [<mailto:dravis.samantha@epa.gov>]
Sent: Tuesday, May 16, 2017 1:16 PM
To: Clint Woods
Subject: AAPCA Meeting

Hi Clint,

I am reaching out on behalf of Administrator Pruitt, who very much appreciates the invitation to attend AAPCA's meeting in September in Raleigh. Unfortunately, the Administrator will be unable to attend because of a scheduling conflict. I wanted to reach out and see if you would be interested in having some staff attend your event?

Thanks in advance – look forward to chatting with you soon.

Best,

Samantha

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Jill Entner
Sent: Tue 6/27/2017 8:17:03 PM
Subject: Help Protect Refiners Jobs-Changing the "Point of Obligation"

Samantha Dravis,

The time is now to help prevent a massive loss of good-paying American jobs. The EPA currently implements the Renewable Fuel Standard in a way that makes all U.S. refiners responsible for ensuring that certain levels of renewable fuels are blended into gasoline, even if they do not have capabilities to do such blending.

This nonsensical set-up allows large integrated oil companies that blend more fuel than they refine and big convenience store gasoline chains (who do much of the blending) to collect valuable credits for the renewable fuel they blend into the pure gasoline they get from refineries. Independent refiners, who do little or no blending themselves, then end up purchasing those credits in order to demonstrate compliance with a process they have little control over. Small and independent refiners are at risk of going offline due to this backwards regulation, with 75,000-150,000 U.S. workers potentially impacted.

Please, help save our jobs and make this right. Please move the point of obligation for the RFS in a way that fixes this inequity.

Thank you.

Jill Entner
6062 Calvin Circle
Huntington Beach, California 92647

To: Dravis, Samantha[dravis.samantha@epa.gov]; Marie Sanderson[msanderson@50-state.com]
Cc: Kime, Robin[Kime.Robin@epa.gov]
From: Viator, Brad
Sent: Thur 10/19/2017 3:08:42 PM
Subject: RE: connecting

I get that. Let me confirm. It could also be Quin. And the goal is to hear what you guys are focusing on and want to achieve. Can you jump on the phone say tomorrow or Monday to go over this a bit?

Thx.

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Thursday, October 19, 2017 11:06 AM
To: Viator, Brad <BViator@eei.org>; Marie Sanderson <msanderson@50-state.com>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: connecting

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That's fine! I'm just not good at long speeches – I don't have 30 minutes worth of "speech" material. 10-15 max.

From: Viator, Brad [mailto:BViator@eei.org]
Sent: Thursday, October 19, 2017 11:02 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Marie Sanderson <msanderson@50-state.com>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: connecting

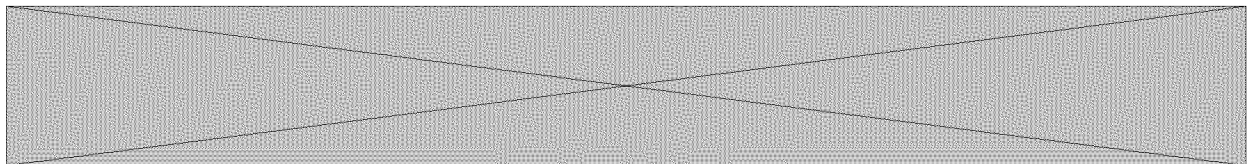
Would you be open to 10 minutes of comments and then say moderated questions from me or Tom Kuhn that you'd have beforehand? And then audience questions? And there is no press. It's

a friendly audience generally, but all political stripes are represented so I'd treat it more like an open meeting.

Here's the announcement that went out this morning and the agenda can be found [here](#).

If you are having any difficulty viewing this message view the [mobile friendly web version](#)

REminder



Powering Engagement:

The EEI External Affairs Conference

October 24-25, 2017 | Washington, D.C.

We are happy to announce Samantha Dravis, EPA's Senior Counsel and Associate Administrator for its Office of Policy, as our headline speaker to open Wednesday October 25th, the second day of our conference.

For additional details, please refer to our finalized agenda available [here](#). If you haven't registered for the conference please use the following [link](#). If you're in need of a hotel room please contact Teerah Goodrum at the email below to reserve a space.

Once again, the External Affairs team will **host a group dinner on Tuesday, October 24th**, immediately following the evening reception. I hope that you will join your industry colleagues at Bar Deco for the evening. We plan to depart from the 4th floor lobby at 6:15pm and walk to Bar Deco; the distance is .5miles. Please RSVP to Teerah at events@eei.org by COB on Monday, October 23.

Safe travels to the Nation's Capital, and we look forward to seeing you soon.

Thank you,

Brad Viator

Executive Director, External Affairs

Edison Electric Institute

202-508-5203 (direct)

202-257-5394 (mobile)

bviator@eei.org

701 Pennsylvania Ave., N.W. | Washington D.C. 20004-2696 | 202-508-5000 |

This message was sent to bwolff@eei.org. [Unsubscribe](#) from this list.

From: Dravis, Samantha [<mailto:dravis.samantha@epa.gov>]
Sent: Thursday, October 19, 2017 10:46 AM
To: Viator, Brad <BViator@eei.org>; Marie Sanderson <msanderson@50-state.com>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: connecting

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Brad,

I generally won't do 20-30 minutes of remarks. I am happy to do 10 and then 25 for discussion.

Robin can coordinate timing – thank you!

From: Viator, Brad [<mailto:BViator@eei.org>]
Sent: Tuesday, October 17, 2017 9:57 AM
To: Marie Sanderson <msanderson@50-state.com>; Dravis, Samantha

<dravis.samantha@epa.gov>

Subject: RE: connecting

Samantha,

Here is an agenda with a bit more detail. Let me know what you think and if you'd like to chat through it. But I think this is an opportunity for you guys to talk about your vision in your own words to our entire industry. I know there will be interest from our folks, particularly given recent activity, so I think we allot 20-30 mins of comments from you and 15-20 of discussion.

Thanks.

-Brad

From: Marie Sanderson [<mailto:msanderson@50-state.com>]

Sent: Monday, October 16, 2017 11:49 AM

To: Dravis, Samantha <dravis.samantha@epa.gov>; Viator, Brad <BViator@eei.org>

Subject: connecting

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Samantha- Please meet Brad Viator from EEI. Brad, Samantha is able to help you on the 25th. Ill let you two connect to chat audience and logistics. Thanks so much,

Marie

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Kesten Green[Kesten.Green@unisa.edu.au]
From: Armstrong, J Scott
Sent: Wed 8/2/2017 1:34:06 PM
Subject: Suggestions on the RedTeam-Blue Team plan
Red-team suggestions-R11.docx

Dear Samantha Dravis,

Kesten Green and I have been working on ideas for running Red Team-Blue Team exercises in the hope that you are able to pass our notes on to Scott Pruitt. Might you be able to do so?

Thank you,

J. Scott Armstrong, Professor

The Wharton School, JMHH 747

U. of Pennsylvania, Phila., PA 19104

Home Phone 610-622-6480

Dear Administrator Pruitt,

Congratulations on the excellent changes that you have made at the EPA to date.

My colleague Kesten Green and I applaud your plan to use a red-team process for reviewing regulations. We have been inspired by your plan to compile evidence-based suggestions on how best to implement a Red team-Blue team exercise for your consideration.

Our brief report is attached. We hope that it will be of some use to you.

Sincerely,

J. Scott Armstrong, Professor

The Wharton School

U. of Pennsylvania, Phila., PA 19104

Home Phone 610-622-6480

[Homepage](#)

Kesten C. Green

University of South Australia

Adelaide, SA 5000, Australia

Red team-Blue team Exercises for Improving Regulation: Suggestions for Implementation

J. Scott Armstrong and Kesten C. Green

August 2, 2017-R11

We are writing to offer suggestions and support for your initiatives to improve regulation. Regulations necessarily involve duress. As you have made clear, regulations should, therefore, be rejected on principle unless they pass objective evidence-based reviews that find substantive net benefits over the long term. Proposed regulations should be subject to such reviews as a matter of course, and existing regulations should be reviewed on a regular basis because conditions change.

Research has found that the use of structured judgmental procedures improves decision-making dramatically compared to the common approach of using “unaided expert judgment.” For that reason, we believe that the Red Team-Blue team approach holds much promise. Our suggestions are based on experimental research about how best to implement the approach. Perhaps these are already part of your plans for the EPA.

Objective testing of regulations requires that the effects of the regulation should *always* be compared with the effects of alternatives that include: (i) the status quo, (ii) a reduction of government intervention, and (iii) a complete absence of government intervention or *laissez-faire*. The Red team-Blue team approach recognizes that it is hard for people—including scientists and public officials—to be objective about public policy issues. The solution that it provides is akin to the adversarial system that we use in our courts. In the case of the Red team-Blue team approach, it is necessary for one of the teams to be *genuinely* skeptical of the benefits of regulation and of any studies that might be offered in support of the regulation. While such skepticism should be the natural attitude of public officials and scientists (see Appendix D), it cannot be taken for granted.

If the two teams are genuinely advocating for alternative policies, they are unlikely to reach agreement on policies. For that reason, a panel of five or more independent judges would be desirable in order to decide the relative merits of the regulation-deregulation alternatives *based on the scientific evidence revealed by the Red and Blue teams' efforts*. As with our court system, there should be a presumption that citizens are innocent of the need to be disciplined by regulation: In other words, the case that the regulation would lead to a substantial net benefit that would persist over the long term would need to be proved beyond reasonable doubt. The panel of judges should be required to publish their reasoning, along with their recommendation of one of the alternatives.

The EPA's leaders should specify and publish the details of the Red team-Blue team procedures that they decide to adopt, such that others could replicate the process. In order to guarantee the integrity of the process, the Agency should commit to implementing the judges' recommendation, so long as it meets pre-specified scientific criteria. That last commitment is critical, as was demonstrated by the enormous harm that was caused by inaugural EPA Administrator Ruckelshaus's decision to ignore Judge Sweeney's conclusion—after hearing seven months of testimony—that DDT was not dangerous and had substantial net benefits (Zubrin 2013).

We describe our suggestions for Red team-Blue team procedures under four headings, below. The first suggestion is key.

1. **Accept only scientific studies as evidence.** All studies are not equal. We suggest that *only* findings from studies that conform to the scientific method should be considered as evidence. To define the criteria for a work to be judged as scientific, we reviewed the definitions of pioneering scientists. We then created an operational checklist for users to check whether the eight criteria that we identified are met by a study. The checklist is available at GuidelinesforScience.com (also attached as Appendix A to this memo.) Details and evidence are provided in Armstrong and Green (2017a).
2. **Conduct meta-analyses.** To decide whether a regulation is justified, all available relevant scientific evidence—including evidence on uncertainty and the existence of gaps in knowledge, and scientific forecasts based on knowledge of the situation—should be taken into account. For example, to be able to recommend regulations in response to possible climate changes, evidence-based forecasts are needed on whether (i) a persistent and substantive long-term global temperature trend will occur, (ii) any forecast trend, up or down, would be harmful, and (iii) regulations could be devised that would reduce any forecast harm in a cost-effective way.
 - a. To obtain all papers that relate to the three requirements for climate change regulations, a general call could be made to submit relevant scientific papers. To reduce the burden imposed by the submission of unscientific papers, we suggest levying a fee for submission expenses. The fee should be refunded for papers that meet the criteria for being a relevant and useful scientific paper.
 - b. At least three raters should independently rate each paper. The process takes less than one hour per paper. In our studies on rating scientific papers, our raters have found it easy to rate the papers because the criteria are expressed operationally. For example, “were alternative reasonable hypotheses on trends in global temperatures tested in the study?”
 - c. The Red and Blue teams would independently prepare meta-analyses of the relevant papers that met the criteria for useful science, and identify important gaps in knowledge about the situation and about the effects of regulation-no regulation alternatives.
3. **Use *Multiple Anonymous Authentic Dissent (MAAD)*.** For regulation problems where more evidence is needed to make a decision than can be obtained from competing meta-analyses of existing studies, use the Multiple Anonymous Authentic Dissent approach to design and conduct new studies to compare the scientific evidence on competing hypotheses. MAAD involves researchers acting as dissenters at key points in the study, starting with the design. As the project develops, each researcher is asked to independently record all potential defects in the research. An administrator collates and edits the anonymous submissions, and circulates the compiled list to the team. Each researcher on the team then assumes that each of the objections has merit, describes ways to deal with them, and sends their anonymous suggestions to the administrator. The administrator then summarizes the suggestions for the team to make anonymous written revisions.
 - a. Fund researchers with different opinions to work in competing teams to conduct scientific research on all reasonable hypotheses. Funding for their research should be dependent on complying with the criteria for useful science.

- b. The researchers need not meet, as the MAAD process can be conducted via an administrator charged with ensuring that suggestions for improvements are kept anonymous and the costs of unnecessary travel and meetings are avoided.
 - c. MAAD is also likely to be efficient, because the approach avoids travel, meetings, and efforts to defend initial research plans. Instead the teams' efforts go into improving the research programs.
 - d. Judging from related research on group processes, MAAD should be an effective approach to providing evidence for judging the merits of regulation alternatives.
 - e. The findings from each team would be submitted to a "science court". A Science Court would operate like a law court. Each team would present their case to the judges. The role of the Court is to decide which regulation alternative has the most support. The names of the judges should be included with their decision, along with full disclosure of their reasoning and access to the relevant scientific studies.
4. **Ask researchers who receive funding from the EPA to use evidence-based checklists:** To determine whether a regulation would be beneficial, we propose the use of one checklist to structure research in such a way that it will provide the evidence needed to assess whether the regulation meets the logical precursors for success, and another to guide forecasting of the effects of regulation alternatives and their costs and benefits.
- a. We have developed a checklist for evaluating regulations based on criteria from leading scientists who have published papers on the effects of regulation. The "Conditions Necessary for a Regulation to be Successful" checklist is available at the IronLawofRegulation.com website, and is attached as Appendix B. We developed the IronLawofRegulation.com site in order to provide a clearinghouse for studies providing evidence on the effects of regulations.
 - b. We suggest the use of evidence based forecasting methods to predict whether a regulation will achieve the desired effects and avoid unintended consequences. The checklist—"Forecasting methods and principles: evidence-based checklists"—is described in Armstrong and Green (2017b), and the abstract of the paper is attached as Appendix C).

References

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Appendix B:

Conditions Necessary for a Regulation to be Successful*

A Checklist for Regulators & Reviewers

Name of regulation:

Name of regulator/reviewer:

Has the regulator...?		Evidence on whether the regulator met the condition (Include links to reports of analysis)
1	<input type="checkbox"/> Identified stakeholders' endowments, relationships, and preferences that are relevant to the regulation [See Nisbett & Wilson (1977) re difficulty]	
2	<input type="checkbox"/> Designed the regulation to produce only the intended changes	
3	<input type="checkbox"/> Designed the regulation to avoid requiring that individuals commit acts that they believe to be immoral or that would violate any existing law or regulation	
4	<input type="checkbox"/> Established rewards and penalties that ensure that the regulation is followed	
5	<input type="checkbox"/> Ensured that those affected will be aware of the regulation, understand what changes they must make, and know how to appeal wrongful applications of the regulation	
6	<input type="checkbox"/> Established fair procedures independent of the regulator for resolving disputes arising from enforcement and to remedy any unintended consequences	
7	<input type="checkbox"/> Ensure that the party harmed, and not the regulator or any other interest group, benefits financially from the identification of violations of regulations	
8	<input type="checkbox"/> Avoided "capture" by those being regulated, and by any other interest group [Few men have virtue enough to withstand the highest bidder—George Washington]	
9	<input type="checkbox"/> Ensured that the public and private costs of administering the regulation are substantially lower than the benefits	
10	<input type="checkbox"/> Established independent scientific monitoring and evaluation to assess whether the conditions continue to be met, and rectification or repeal procedures in case not	
Comments and Conclusions (Consider including links to reviews of similar regulations):		

Signature (or your initials): _____ Date (dd/mmm/yy): ____/____/____

*Adapted from conditions a regulator must meet in order to increase general welfare in Armstrong & Green's (2013) "Effects of Corporate Social Responsibility and Irresponsibility Policies" on 7 October 2016. The published paper is available from <http://dx.doi.org/10.1016/j.jbusres.2013.02.014>, and a working paper version is available from <http://ssrn.com/abstract=2207952>. Checklist available from ironlawofregulation.com

Appendix A: Guidelines for Science

Appendix C:

Forecasting Methods and Principles: Evidence-Based Checklists

J. Scott Armstrong¹
Kesten C. Green²

Working Paper 128
July 31, 2017

ABSTRACT

Problem: Most forecasting practitioners are unaware of discoveries from experimental research over the past half-century that can be used to reduce errors, often by more than half. The objective of this paper is to improve forecasting accuracy by providing evidence-based methods and principles to forecasters and decision-makers in a form that is easy for them to understand and use.

Methods: This paper reviews research on forecasting to identify methods that are useful for forecasting, and those that are not, and to develop checklists of evidence-based forecasting to help forecasters and their clients. The primary criterion for evaluating whether or not a method is useful is predictive validity as assessed by evidence on its contribution to *ex ante* predictive validity.

Findings: This paper identifies and describes 17 evidence-based forecasting methods and 8 that are not. Six checklists are provided to apply evidence-based findings to forecasting problems by guiding the selection of the most suitable methods and their implementation.

Originality: Four of the six checklists are new: They address (1) evidence-based methods, (2) regression analysis, (3) uncertainty, and (4) popular but not validated forecasting methods. Another checklist, the Golden Rule, was improved.

Usefulness: The checklists are low-cost tools that forecasters can use to obtain forecasts that are substantially more accurate than those provided by commonly used methods. The completed checklists provide assurance to clients and other interested parties that the resulting forecasts were derived using evidence-based procedures.

Key words: big data, combining forecasts, decision-making, decomposition, equal weights, expectations, extrapolation, index method, intentions, Occam's razor, prediction intervals, regression analysis, scenarios, uncertainty

¹ The Wharton School, University of Pennsylvania, 747 Huntsman, Philadelphia, PA 19104, U.S.A. and Ehrenberg-Bass Institute, University of South Australia Business School: +1 610 622 6480; armstrong@wharton.upenn.edu

² School of Commerce and Ehrenberg-Bass Institute, University of South Australia Business School, University of South Australia, City West Campus, North Terrace, Adelaide, SA 5000. kesten.green@unisa.edu.au

Appendix D: Scientific advances depend on dissent

In 1620, Francis Bacon advised researchers to consider “*any contrary hypotheses that may be imagined.*” In the third edition of his *Philosophiae Naturalis Principia Mathematica*, first published in 1726, Newton described four “Rules of Reasoning in Philosophy.” The fourth rule reads, “In experimental philosophy we are to look upon propositions collected by general induction from phaenomena as accurately or very nearly true, *notwithstanding any contrary hypotheses that may be imagined*, till such time as other phaenomena occur, by which they may either be made more accurate, or liable to exceptions.”

The need for dissent is ingrained in the scientific method. It is difficult to find scientists who challenge this. When the first author found one in the 1970’s, he published a paper to prove that person did not exist (Armstrong, 1980.)

In 1890, Chamberlin expressed this in operational terms when he stated that scientific papers should use the “method of multiple hypotheses.” He observed that the fields of science that made the most progress were those that tested all reasonable hypotheses. Platt (1964) argued for more attention to Chamberlin’s conclusions. A review of natural experiments supports Chamberlin’s conclusions about the importance of multiple hypotheses. For example, agriculture showed little progress for centuries. That changed in the early 1700s, when English landowners began to conduct experiments to compare the effects of alternative ways of growing crops (Kealey 1996, pp. 47-89).

There are a number of ways to use dissent. Early research suggested that the Devil’s Advocate (DA), where someone is arbitrarily selected to find all that is wrong with a study. Schwenk (1990) concluded from non-experimental studies that this was successful. However, Nemeth, Connell, Rogers, & Brown (2001), in their experimental studies found that authentic dissent is more effective than the DA. Partly this occurs because someone with authentic beliefs seems to do a better job in arguing that position, and second, the others in the group realize that the arguments are not just being made up.

One problem with authentic dissent is that people realize that they will become unpopular with the group. (Witness that many of the climate change skeptics were retired from universities.) The DA is randomly selected to protect dissenters. Unfortunately, Nemeth, Brown & Rogers (2001) found little support for the notion that DA protects individuals. The antagonism was as serious when using the DA as it was for authentic dissent. Another problem with both the DA and authentic dissent is that groups tend to bolster their arguments rather than to see how to overcome objections.

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Organizational Behavior and Human Decision Processes, 47, 161-176.

To: Dravis, Samantha[dravis.samantha@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]
From: Messner, Kevin
Sent: Thur 8/10/2017 3:01:09 PM
Subject: HFC Ruling

I'm sure you saw the recent court ruling on HFCs and the SNAP program and I know you are busier than heck, but it really would be beneficial if I could meet with you on this when I am in DC the week of

Aug 21. We are already hearing from senior leaders from our appliance manufacturers. Can you meet with me to discuss this? I am not expecting any final decisions from you at this early stage. I just think we need to understand the possible scenarios and possible impacts of each as you weigh your options. I will be meeting with CARB shortly, too. Thanks for considering and I hope this meeting can occur (I promise I won't bring up Energy Star at this meeting ☺).
Thanks.

PS - also as a heads up we are discussing the likelihood of some of our CEOs coming to DC in Sept/Oct to meet with a few key Trump Administration leaders, and Administrator Pruitt would hopefully be one of those meetings we would be able to coordinate.

Kevin Messner



Senior Vice President, Policy & Government Relations

Association of Home Appliance Manufacturers

1512 Willow Lane, Davis, CA 95616

1111 19th Street NW, Suite 402, Washington, DC 20036

t 202.872.5955 ext. 353 m 530.309.5629 f 202.872.9354 e kmessner@aham.org

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Marie Sanderson
Sent: Mon 10/16/2017 3:45:46 PM
Subject: RE: EEI

If you are cool Ill go ahead and connect you with EEI if the audience was ok?

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Monday, October 16, 2017 9:01 AM
To: Marie Sanderson <msanderson@50-state.com>
Subject: Re: EEI

I can do that. Who is the audience ?

Sent from my iPhone

On Oct 16, 2017, at 10:00 AM, Marie Sanderson <msanderson@50-state.com> wrote:

8:30 AM on Wed the 25th- but they can work with you if that doesn't work

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Monday, October 16, 2017 8:56 AM
To: Marie Sanderson <msanderson@50-state.com>
Subject: Re: EEI

What's the date again ?

Sent from my iPhone

On Oct 16, 2017, at 9:39 AM, Marie Sanderson <msanderson@50-state.com> wrote:

Hey good morning, the EEI guys wanted to call to gauge your avail on this. I told them you were reviewing and to hold off contacting me. Will you let me know your thoughts when able? Best, Marie

From: Marie Sanderson

Sent: Friday, October 13, 2017 4:07 PM

To: 'Dravis.samantha@epa.gov' <Dravis.samantha@epa.gov>

Subject: EEI

Sam- per our conversation- please see attachd? The panel in discussion is Wednesday morning. Happy to discuss audience etc!

Best,

Marie

<2017 External Affairs Draft Agenda_Public BV.DOCX>

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Drager, Kjersten S[Kjersten.S.Drager@conocophillips.com]
From: Dabbar, John M
Sent: Thur 6/22/2017 9:06:35 PM
Subject: Meeting with National Association of Manufacturers

Samantha,

Good speaking with you again this past Tuesday. You and the Administrator are certainly accomplishing a lot in a short time frame. My fellow NAM members in that meeting – many of whom have never been to DC – were consistently impressed and appreciative of your time and attention.

Thanks for offering to follow up on the Alaska small remote incinerators issue. I'm copying Kjersten who is responsible for all things Alaska and she'll be in touch.

Regards,

JD

John M. Dabbar

Vice President, Federal and State Government Affairs

ConocoPhillips | 325 7th St. N.W., 12th Floor | Washington DC 20004-2820 USA

Office: 202-833-0902 | Cell: 832-212-3964 | E-mail: John.M.Dabbar@cop.com

To: Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Hupp, Millan[hupp.millan@epa.gov]
From: Jessica Garrison
Sent: Tue 8/8/2017 2:53:42 PM
Subject: National Geographic Sept 14
[EPA Administrator Pruitt Speaker Request Form.pdf](#)
[ATT00001.htm](#)
[Admin. Pruitt Invite.pdf](#)
[ATT00002.htm](#)

Hi ladies. Hope you are having a good week. I am working with National Geographic on the salon dinner Admin Pruitt is confirmed to keynote for on September 14. Secretary Zinke hosted the first salon dinner and Ambassador Nikki Haley is hosting the final one after Admin Pruitt.

We are trying to get a pre-meeting set for next week with your team, the Administrator and the CEO of National Geographic if at all possible to map out the dinner parameters to best suit the Administrator's agenda. Along those lines they noticed the Administrator's statement on the Consolidated Appropriations Act of 2017 and the increase to available EPA water infrastructure loans it creates. I think one thing we would love to talk about in the pre-meeting is whether there might be any other programs that the Administrator intends to implement or modify to address the water security issue in the United States? Attached are the salon dinner details as we have them so far. Happy to hop on phone at your convenience.

June 20, 2017

The Honorable Scott Pruitt
Administrator
Environmental Protection Agency
1200 Pennsylvania Avenue, NW
Washington, D.C. 20460

Dear Administrator Pruitt,

I would like to formally invite you to join us as our honored guest for the National Geographic Public Policy Salon Dinner on Domestic Water Security on Thursday, September 14, 2017 at 6 PM in National Geographic Society's Historic Hubbard Hall. The private and closed-press dinner will gather a small and select group of National Geographic board members and supporters, key influencers, and subject matter experts for a conversation about water security issues in the U.S.

This dinner will be the second in a series of salon dinners that National Geographic is convening to drive informal conversation about important topics affecting the U.S. today.

We recently began this salon dinner series with Secretary Ryan Zinke. During National Geographic's dinner with Secretary Zinke, we enjoyed a conversation about our nation's beautiful parks and public lands and uncovered an important area of shared interest with the Secretary: a desire to strengthen our parks' infrastructure. We look forward to working together with Secretary Zinke to move this important initiative forward.

Following the success of our first dinner, we look forward to the potential afforded by the opportunity to host a conversation with you during our event on September 14th. National Geographic would welcome the opportunity for you to share your thoughts and vision for domestic water security, and I hope that you will accept our invitation.

Sincerely,

Gary Knell
President and CEO, National Geographic Society



ADMINISTRATOR SCOTT PRUITT EVENT REQUEST FORM U.S. Environmental Protection Agency

Deadline for Acceptance:	
Requesting Individual / Affiliation:	<i>National Geographic Society</i>
Event Title:	<i>National Geographic Public Policy Salon Dinner on Domestic Water Security</i>
Event Date:	<i>September 14, 2017</i>
Is the Above Date Flexible:	<i>Yes</i>
Event Time & Duration:	<i>6pm – 9pm</i>
Type of Event:	<i>Public Policy Salon Reception and Dinner</i>
Purpose of the Event:	<i>Conversation on Domestic Water Security</i>
Role of the Administrator:	<i>To share his thoughts and vision for domestic water security</i>
Requested Presentation Topic, if Speaking Involved:	<i>To share his thoughts and vision for domestic water security</i>
Requested Presentation Format:	<i>Administrator Pruitt's discretion . In the past national geographic will bring in some of their explorers to highlight some of their work in the subject areas. Colorado River and Flint River could be areas of discussion. Then the President / CEO of National Geographic will introduce the Admininstrator for his remarks.</i>
Speech/Presentation Duration:	<i>Administrator Pruitt's discretion.</i>
Would You Consider a Surrogate:	<i>Not at this point</i>
Event Location:	<i>National Geographic Society's Hubbard Hall 1146 16th Street , NW Washington DC</i>
Event Audience:	<i>Maximum of 40. The private and closed-press dinner will gather a small and selectgroup of National Geographic board members and supporters, key influencers, and subject matter experts for a conversation about water security issues in the U.S</i>
Event Host(s)/Organizer(s):	<i>National Geographic Society</i>



ADMINISTRATOR SCOTT PRUITT EVENT REQUEST FORM U.S. Environmental Protection Agency

Host(s)' Relationship to EPA:

Reception held in the upstairs section of Hubbard Hall. After the reception, attendees will move downstairs for a seated dinner at round tables. We can work with Admin Pruitt's staff on the dinner agenda but in the past national geographic will bring in some of their explorers to highlight some of their work in the subject areas. Colorado River and Flint River could be areas of discussion. Then the President / CEO of National Geographic will introduce the Admininstriator for his remarks.

Run of Show/ Agenda:

Is there a Hold Room Available for the Administrator?

It could be provided upon request

Open Press/Closed Press?

Closed Press

Dress Code:

Business.

Teleprompter Available:

Microphone / Room Setup:

Microphone & podium

Honorable Guests Attending:

Admin Scott Pruitt and family (if preferred). Secretary Zinke wife, son and mother in law did attend the previous salon dinner.

Notable Federal, State or Local Appointed or Elected officials attending:

Individual Introducing Administrator:

Gary Knell, President & CEO of National Geographic Society

Person to contact for media purposes:

Samantha Rose (202-315-5100)

Is this event held Weekly, Monthly, Annually?

Special event. Not a regular scheduled event.

Day of Event Point of Contact:

*Samantha Rose (202-315-5100),
Samantha.rose@navigatorsglobal.com*

Security Contact:

*Samantha Rose (202-315-5100),
Samantha.rose@navigatorsglobal.com*



ADMINISTRATOR SCOTT PRUITT EVENT REQUEST FORM U.S. Environmental Protection Agency

**Suggested Entrance/ Exit to Event
Venue:**

*Car pulls into a private entry point via a National
Geographic culdesac*

**Is the host of the event a registered
501(c)(3), (4), or has a 527 Political
Action Committee (PAC):**

501 (c)(3) – National Geographic Society

**Will there be a “gift” presented to
the Administrator? If so, what is the
US currency value of the gift?**

A current magazine will be provided to everyone.

**Will a meal be provided, if so what is
the US currency value?**

Yes. Estimated \$150

*Please return this form completed to scheduling@epa.gov and Sydney Hupp
(hupp.sydney@epa.gov).*

To: Dravis, Samantha[dravis.samantha@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]
Cc: EPA@BCDTRAVEL.COM[EPA@BCDTRAVEL.COM]; Inge, Carolyn[Inge.Carolyn@epa.gov]
From: EPA@BCDTRAVEL.COM
Sent: Fri 7/28/2017 4:23:09 PM
Subject: UPDATED 28Jul - Travel Receipt for DRAVIS/SAMANTHA K Travel date 17Jul
Travel Receipt Communication Attachment - VVW00KU - January 1 1.PDF

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Printer Friendly

Total Amount: 234.30 USD

This ticket information applies to the following trip(s):

Delta Air Lines Flight 56 from San Diego CA to Salt Lake City UT on July 17

Delta Air Lines Flight 2249 from Salt Lake City UT to Washington DC on July 18

ElectronicTicket Number: 0068608101711

Invoice Number: 000171549

Ticket Amount: 719.40 USD

Prior Ticket: 0068608101711

Old Ticket Value: 519.40 USD

Penalty/Exchange Fee: 0.00 USD

Add/Collect: 200.00 USD

Form of Payment: CA*****8060

Service Fee Number: 8900694742470

Service Fee Amount: 34.30 USD

Form of Payment: CA*****8060

Traveler

DRAVIS / SAMANTHA K

Reference number by traveler: TAA04PT8

Date	From/To	Flight/Vendor	Status	Depart/Arrive	Class/Type
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PLEASE ENSURE ALL NECESSARY APPROVALS ARE PROCESSED IN
ACCORDANCE WITH YOUR AGENCY'S BUSINESS RULES BUT NO LESS
THAN 3 BUSINESS DAYS PRIOR TO DEPARTURE TO ENSURE TICKETING.
THIS 48 HOUR CANCELLATION RULE DOES NOT APPLY TO
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CONNECTIONS ON MORE THAN ONE AIRLINE OR THESE
RESERVATIONS REQUIRE SEPARATE AIR TICKETS.

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FOR DOMESTIC FLIGHTS OR 120 MINUTES FOR INTERNATIONAL
ELECTRONIC TICKET/S/ WILL BE ISSUED FOR THIS TRIP
CHECKED BAGGAGE POLICIES VARY BASED ON CARRIER AND FINAL

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DESTINATION. FOR THE LATEST INFORMATION PLEASE CHECK

28Jul/11:23AM

Air	Car	Hotel	Rail	Other
Unavailable	177.02 USD	235.34 USD		
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Forbidden Dangerous Items Examples:

Paints, lighter fluid, fireworks, tear gases, oxygen bottles and radiopharmaceuticals. There are special exceptions for small quantities (up to 70 ounces total) of medicinal and toilet articles carried in your luggage and certain smoking materials carried on your person. For further information, contact your airline representative.

Note: Spare batteries and fuel cells are not permitted in checked or hold baggage. These items MUST be packed in carry-on baggage. If your carry-on bag is gate checked, the spare batteries and fuel cells must be removed and carried in the cabin.

Email generated on 28Jul/4:23 PM UTC

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Delta Air Lines Flight 2249 from Salt Lake City UT to Washington DC on July 18

ElectronicTicket Number: 0068608101711

Invoice Number: 000171549

Ticket Amount: 719.40 USD

Prior Ticket: 0068608101711

Old Ticket Value: 519.40 USD

Penalty/Exchange Fee: 0.00 USD

Add/Collect: 200.00 USD

Form of Payment: CA*****8060

Service Fee Number: 8900694742470

Service Fee Amount: 34.30 USD

Form of Payment: CA*****8060

Travel Summary – Agency Record Locator WW00KU

Traveler

DRAVIS / SAMANTHA K

Reference number by traveler: TAA04PT8

Date	From/To	Flight/Vendor	Status	Depart/Arrive	Class/Type
------	---------	---------------	--------	---------------	------------

Remarks

FOR 24/7 TRAVEL ASSISTANCE PLEASE CONTACT
THE BCD TRAVEL TEAM AT 1-866-964-1346
FOR OUTSIDE THE US CALL COLLECT 770-829-2609
FOR THE HEARING IMPAIRED PLEASE DIAL 711
TO ACCESS RELAY SERVICE PROVIDE PHONE
NUMBER OF 1-866-964-1346 TO ACCESS TRAVEL
DUE TO RECENT CHANGES IN THE FY15 GOVERNMENT CITY PAIR
PROGRAM/CPY OUR AIR RESERVATIONS ARE SUBJECT TO
CANCELLATION BY THE AIRLINES IF NOT TICKETED AT LEAST
48 HOURS PRIOR TO SCHEDULED DEPARTURE
PLEASE ENSURE ALL NECESSARY APPROVALS ARE PROCESSED IN
ACCORDANCE WITH YOUR AGENCY'S BUSINESS RULES BUT NO LESS
THAN 3 BUSINESS DAYS PRIOR TO DEPARTURE TO ENSURE TICKETING.
THIS 48 HOUR CANCELLATION RULE DOES NOT APPLY TO
INTERNATIONAL RESERVATIONS UNLESS YOUR TRIP HAS DOMESTIC
CONNECTIONS ON MORE THAN ONE AIRLINE OR THESE
RESERVATIONS REQUIRE SEPARATE AIR TICKETS.

CHECK-IN TIMES ARE 90 MINUTES PRIOR TO DEPARTURE
FOR DOMESTIC FLIGHTS OR 120 MINUTES FOR INTERNATIONAL
ELECTRONIC TICKETS WILL BE ISSUED FOR THIS TRIP
CHECKED BAGGAGE POLICIES VARY BASED ON CARRIER AND FINAL
WITH YOUR TRAVEL CONSULTANT OR THE AIRLINE'S WEBSITE.
TICKET IS NON-REFUNDABLE/NON-TRANSFERABLE.
CHANGES SUBJECT TO PENALTIES PLUS FARE INCREASE.
SOME CARRIERS REQUIRE CANCELLATION PRIOR TO DEPARTURE
OR YOUR TICKET MAY HAVE NO VALUE. CALL THE TRAVEL OFFICE
FOR CHANGES OR CANCELLATION OF THIS TRIP
DESTINATION FOR THE LATEST INFORMATION PLEASE CHECK

28Jul/11:23AM

Estimated trip total				412.36 USD
Air	Car	Hotel	Rail	Other
Unavailable	177.02 USD	235.34 USD		
All quotes are provider quotes excluding possible taxes and charges en route. Currency conversions shown in this itinerary receipt are done using the bank rate applicable at the date shown in the header of this document. Please note that some local taxes and charges may be invoiced during your trip and cannot be shown at time of reservation.				

Advice to Passengers**Transportation of Hazardous Materials**

Federal law forbids the carriage of hazardous material aboard the aircraft, in your luggage, or on your person. A violation can result in 5 years imprisonment and penalties of \$250,000 or more (49 U.S.C 5124). Hazardous materials include explosives, compressed gas, flammable liquids and solids, oxidizers, poisons, corrosives and radioactive materials.

Forbidden Dangerous Items Examples:

Paints, lighter fluid, fireworks, tear gases, oxygen bottles and radiopharmaceuticals. There are special exceptions for small quantities (up to 70 ounces total) of medicinal and toilet articles carried in your luggage and certain smoking materials carried on your person. For further information, contact your airline representative.

Note: Spare batteries and fuel cells are not permitted in checked or hold baggage. These items MUST be packed in carry-on baggage. If your carry-on bag is gate checked, the spare batteries and fuel cells must be removed and carried in the cabin.

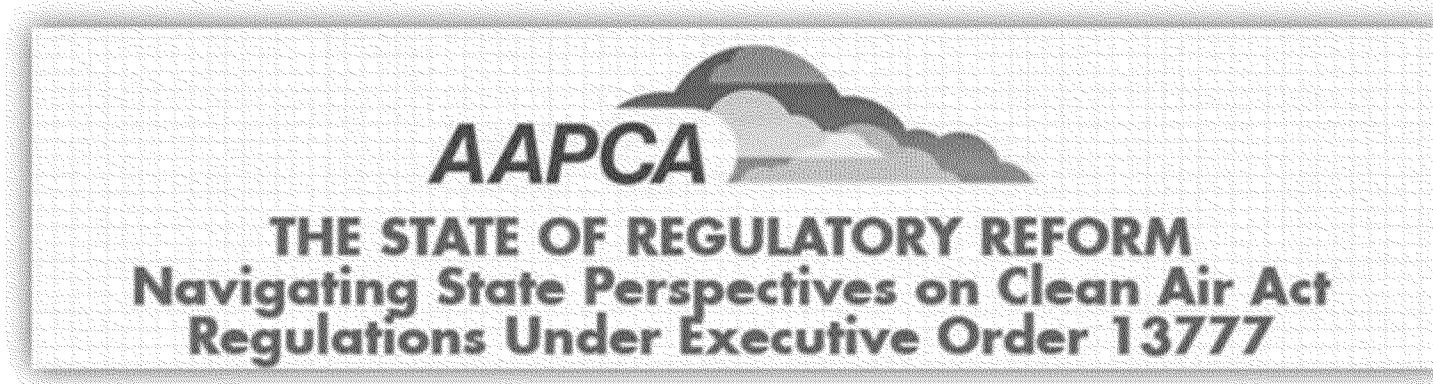
Email generated on 28Jul/4:23 PM UTC

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Suppliers are independent and do not act for or on behalf of BCD Travel, are not employees of BCD Travel, and do not have a joint venture or partnership with BCD Travel. Suppliers have their own terms and conditions for the services they provide, and you agree to abide by the terms and conditions set forth in any and all documents for any such Supplier services, including, without limitation, all cancellation fees. By utilizing the services represented by this itinerary, you agree to the foregoing and also agree that neither BCD Travel or its parent, affiliates, subsidiaries, partners, agents, and their respective officers, directors, employees, and representatives shall be or become liable for any loss, cost, expense, injury, accident, or damage to person or property resulting directly or indirectly from (i) the acts or omissions of Suppliers, including, but not limited to, delays or cancellation of services, cessation of operations, breakdown in machinery or equipment, or changes in fares, itineraries, or schedules; and/or (ii) acts of God, dangers incident to the sea, fires, acts of government or other authorities, wars, acts of terrorism, civil unrest, strikes, riots, thefts, pilferage, epidemics, quarantines, other diseases, climatic aberrations, or from any other cause beyond BCD Travel's control. Please see additional terms and conditions related to this itinerary at Terms and Conditions.

To: Clint Woods[cwoods@csg.org]
From: Clint Woods
Sent: Wed 7/19/2017 1:00:09 PM
Subject: AAPCA Releases New Resources on Regulatory Reform and Federal Advisory Committees

Today, the Association of Air Pollution Control Agencies (AAPCA) is announcing the release of a new report, *The State of Regulatory Reform: Navigating State Perspectives on Clean Air Act Regulations Under Executive Order 13777*, as well as a new, public resource from AAPCA and The Council of State Governments, entitled STATES AT THE TABLE: Engaging Energy and Environmental Opportunities with Federal Advisory Committees, located at www.cooperativefederalism.org. More details on these projects are contained below.



Following the issuance of Executive Order 13777 on Enforcing the Regulatory Reform Agenda and a public comment period from the U.S. Environmental Protection Agency (EPA) on regulations that may be appropriate for repeal, replacement, or modification under the order, AAPCA compiled state and local environmental agency and association comments on [our website](#) and today releases [an accompanying report](#), entitled *The State of Regulatory Reform*, to help navigate intergovernmental priorities for regulatory reform on Clean Air Act and cross-media issues at U.S. EPA. In particular, Clean Air Act regulations and themes discussed by at least three state environmental agencies are included, accompanied by links to illustrative comments and excerpts from state and local agencies and associations. The report is designed to help illustrate key priorities, but it does not contain details on individual comments including whether commenters specified whether regulations are appropriate to repeal, replace, modify, or maintain. Inclusion of regulations or concepts in this report does not imply endorsement from AAPCA or its member agencies.

These air quality regulations and themes include: “Once In, Always In” Policy for Major Source Maximum Available Control Technology Standards (pg. 3); Treatment of Data

Influenced by Exceptional Events (pg. 4); Emission Guidelines and Compliance Times for Municipal Solid Waste Landfills (pg. 4 -5); Standards for Stationary Compression Ignition Internal Combustion Engines, Stationary Spark Ignition Internal Combustion Engines, and Reciprocating Internal Combustion Engines (pg. 5); Startup, Shutdown, and Malfunction State Implementation Plan Call (pg. 6); Title V Permitting Requirements for Air Curtain Incinerators/Destructors (pg. 7); Regional Haze (pg. 7 - 8); Nitrogen Oxides State Implementation Plan Call (NOx SIP Call)(pg. 8); Interstate Ozone Transport (pg. 9); Clean Power Plan and Standards of Performance for Greenhouse Gas Emissions From New, Modified, and Reconstructed Stationary Sources: Electric Generating Units (pg. 10); Modeling Issues & Appendix W (pg. 10 -11); Implementation of the 2015 NAAQS for Ozone: Nonattainment Area Classifications and State Implementation Plan Requirements (pg. 11); 2015 National Ambient Air Quality Standards for Ground-Level Ozone (pg. 12); Cross-Media Electronic Reporting Rule and Other Electronic Reporting Requirements (pg. 13 – 14); Monitoring Requirements (pg. 14); Other Title V Permit Review/Petition Issues (pg. 15); Guidance as De Facto Rulemaking (pg. 15); and General National Ambient Air Quality Standards & State Implementation Plan Process Improvements (pg. 16).

You can find a copy of *The State of Regulatory Reform: Navigating State Perspective on Clean Air Act Regulations Under Executive Order 13777* [here](#).



Also today, AAPCA and The Council of State Governments (CSG) announce the public release of *STATES AT THE TABLE: Engaging Energy and Environmental Opportunities with Federal Advisory Committees*, located at www.cooperativefederalism.org. This joint project of CSG and AAPCA seeks to provide a comprehensive resource for state leaders from all three branches of government regarding opportunities to interact with energy and environmental agencies through federal advisory committees. In particular, this site will catalogue committees of interest at U.S. EPA, U.S. Department of Energy, National Oceanic and Atmospheric Administration, and U.S. Department of Interior, as well as provide an introduction to the Federal Advisory Committee Act. Providing information on meetings, activities, history, and openings with these influential panels can help state, local, and tribal officials navigate an alphabet soup of federal agencies, promote federalism on complex energy and environmental issues, and provide interested state officials with a potential “seat at the table” with their federal counterparts in the early stages of regulatory, scientific, or intergovernmental decision making. The cover page includes a comprehensive listing of advisory committee open nominations, upcoming meetings, and recently updated pages. Through this project, AAPCA and CSG will continuously update this page and also provide educational webinars on individual advisory committees for state and local officials.

You can find more information about *STATES AT THE TABLE*, including future opportunities to engage with energy and environmental advisory committees, at www.cooperativefederalism.org.

AAPCA is a national, non-profit, consensus-driven organization focused on assisting state and local air quality agencies and personnel with implementation and technical issues associated with the federal Clean Air Act. AAPCA represents more than 40 state and local air agencies, and senior officials from 20 state environmental agencies currently sit on the AAPCA Board of Directors. AAPCA is housed in Lexington, Kentucky as an affiliate of The Council of State Governments. You can find more information about AAPCA at: <http://www.cleanairact.org> or follow the Association on Twitter (@AAPCA States). In addition, more information on AAPCA agencies can be found in the recently released report, *The Greatest Story Seldom Told: Profiles and Success Stories in Air Pollution Control*.

Thanks!

Clint Woods

Executive Director

Association of Air Pollution Control Agencies

1776 Avenue of the States

Lexington, KY 40511

859.244.8040 – office

cwoods@csg.org

<http://www.cleanairact.org>



AAPCA

ASSOCIATION OF AIR POLLUTION CONTROL AGENCIES

2017 FALL BUSINESS MEETING

September 20–22 | Doubletree by Hilton | Raleigh, North Carolina

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Paul Balserak
Sent: Mon 8/21/2017 9:21:47 PM
Subject: NSR Reform

Dear Samantha,

It was great to meet with you this afternoon on NSR reform. We are honestly appreciative of your time.

In working with Robin to put another meeting on the calendar, it would help me to know your interests. If you are interested in hearing about some of the challenges regarding NSR reform in the Bush administration, I would be happy to talk with you one-on-one, or with you and whomever you'd like there from your end. If you'd like more input from my members and me regarding specific NSR reform ideas and how they would benefit industry, I would be happy to bring my members back to go through a more full presentation. Or, of course, we would be very happy to set up both meetings.

Please let us know how we can best assist you.

Thanks very much,

Paul

Paul Balserak

Vice President, Environment

American Iron and Steel Institute

25 Massachusetts Ave. NW, Suite 800

Washington, DC 20001

202 452-7122 (office)

703 969-1789 (mobile)

To: EPA@BCDTRAVEL.COM[EPA@BCDTRAVEL.COM]; Inge, Carolyn[Inge.Carolyn@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]
From: EPA@BCDTRAVEL.COM
Sent: Wed 10/4/2017 11:20:08 AM
Subject: UPDATED 04Oct - Travel Receipt for DRAVIS/SAMANTHA K Travel date 04Oct
Travel Receipt Communication Attachment - SG552I - October 4 2017.PDF

TRAVELER NOTICE - Many airlines charge fees for baggage and other services. Amounts vary by airline and are subject to change.

Travelers are responsible for verifying all fees charged by individual carriers.

Please visit the operating carrier website of your ticketed itinerary for applicable fees.

To view your trip via Viewtrip, please click [here](#)

Printer Friendly

Total Amount: 34.30 USD

This ticket information applies to the following trip(s):

Delta Air Lines Flight 3437 from Washington DC to Cincinnati OH on October 04 (**Operated By: Endeavor Air Dba Delta Connection**)

Delta Air Lines Flight 4164 from Cincinnati OH to Washington DC on October 04 (**Operated By: Endeavor Air Dba Delta Connection**)

ElectronicTicket Number: 0068611711399

Invoice Number: 000180144

Ticket Amount: 354.40 USD

Prior Ticket: 0068611711277

Old Ticket Value: 354.40 USD

Penalty/Exchange Fee: 0.00 USD

Add/Collect: 0.00 USD

Form of Payment: CA*****8060

Service Fee Number: 8900717869577

Service Fee Amount: 34.30 USD

Form of Payment: CA*****8060

Traveler

DRAVIS / SAMANTHA K

Reference number by traveler: TAA054FG

Date	From/To	Flight/Vendor	Status	Depart/Arrive	Class/Type
10/04/2017	DCA-CVG	DL 3437*	Confirmed	10:05 AM/11:39 AM	Economy / L
10/04/2017	CVG-DCA	DL 4164*	Confirmed	09:23 PM/10:48 PM	Economy / L

[Add to Calendar](#) [Need Help?](#)

Delta Air Lines Flight DL3437 Economy

[Online check-in](#)

Depart: Ronald Reagan National, Terminal B
Washington, District of Columbia, United States
10:05 AM Wednesday, October 4 2017

Arrive: Cincinnati, Ohio, United States
11:39 AM Wednesday, October 4 2017

[Weather](#)

[Weather](#)

Duration: 1 hour(s) and 34 minute(s) Non-stop
Status: Confirmed - Delta Air Lines Record Locator: G6U69T
Equipment: Canadair Regional Jet 900
*Operated By: Endeavor Air Dba Delta Connection
Seat: 15C (Non smoking) Confirmed
FF Number: XXXX016971 - DRAVIS/SAMANTHA K

Distance: 410 miles / 659.69 kilometers
CO2 Emissions: 180.4 lbs/82 kgs

Remarks: FOR UP TO DATE TRAVEL INFORMATION ON AIRLINE
CHECK-IN/RESTRICTIONS/LIMITATIONS/SECURITY.
PLEASE CHECK WWW.DELTA.COM

[Add to Calendar](#) [Need Help?](#)

Delta Air Lines Flight DL4164 Economy

[Online check-in](#)

Depart: Cincinnati, Ohio, United States
09:23 PM Wednesday, October 4 2017
Arrive: Ronald Reagan National, Terminal B
Washington, District of Columbia, United States
10:48 PM Wednesday, October 4 2017
Duration: 1 hour(s) and 25 minute(s) Non-stop
Status: Confirmed - Delta Air Lines Record Locator: G6U69T
Equipment: Canadair Regional Jet 900
*Operated By: Endeavor Air Dba Delta Connection
Seat: 16B (Non smoking) Confirmed
FF Number: XXXX016971 - DRAVIS/SAMANTHA K

[Weather](#)

[Weather](#)

Distance: 410 miles / 659.69 kilometers
CO2 Emissions: 180.4 lbs/82 kgs

FOR 24/7 TRAVEL ASSISTANCE PLEASE CONTACT
THE BCD TRAVEL TEAM AT 1-866-964-1346
FOR OUTSIDE THE US CALL COLLECT 770-829-2609
FOR THE HEARING IMPAIRED- PLEASE DIAL 711
TO ACCESS RELAY SERVICE- PROVIDE PHONE
NUMBER OF 1-866-964-1346 TO ACCESS TRAVEL
DUE TO RECENT CHANGES IN THE FY15 GOVERNMENT CITY PAIR
PROGRAM/CPP YOUR AIR RESERVATIONS ARE SUBJECT TO
CANCELLATION BY THE AIRLINES IF NOT TICKETED AT LEAST
48 HOURS PRIOR TO SCHEDULED DEPARTURE
PLEASE ENSURE ALL NECESSARY APPROVALS ARE PROCESSED IN
ACCORDANCE WITH YOUR AGENCY'S BUSINESS RULES BUT NO LESS
THAN 3 BUSINESS DAYS PRIOR TO DEPARTURE TO ENSURE TICKETING.
THIS 48 HOUR CANCELLATION RULE DOES NOT APPLY TO
INTERNATIONAL RESERVATIONS UNLESS YOUR TRIP HAS DOMESTIC
CONNECTIONS ON MORE THAN ONE AIRLINE OR THESE
RESERVATIONS REQUIRE SEPARATE AIR TICKETS.

CHECK-IN TIMES ARE 90 MINUTES PRIOR TO DEPARTURE
FOR DOMESTIC FLIGHTS OR 120 MINUTES FOR INTERNATIONAL
ELECTRONIC TICKET/S/ WILL BE ISSUED FOR THIS TRIP
YOUR HOTEL RESERVATION IN COLORADO SPRINGS DOES NOT MATCH
FLIGHT ITINERARY IF AN ERROR HAS OCCURRED
CONTACT US AT / 866-964-1346.
CHECKED BAGGAGE POLICIES VARY BASED ON CARRIER AND FINAL
WITH YOUR TRAVEL CONSULTANT OR THE AIRLINES WEBSITE.
DESTINATION. FOR THE LATEST INFORMATION PLEASE CHECK

04Oct/06:19AM

Air				
354.40 USD				
Vendor	Fare information	Refund restrictions before departure	Change restrictions after ticketing	Ticket information
Air DL3437* 04Oct DL4164* 04Oct	Total: USD 354.40	REFUND RESTRICTIONS MAY APPLY	CHANGE RESTRICTIONS MAY APPLY	
All quotes are provider quotes excluding possible taxes and charges en route. Currency conversions shown in this itinerary receipt are done using the bank rate applicable at the date shown in the header of this document. Please note that some local taxes and charges may be invoiced during your trip and cannot be shown at time of reservation.				

Advice to Passengers

Transportation of Hazardous Materials

Federal law forbids the carriage of hazardous material aboard the aircraft, in your luggage, or on your person. A violation can result in 5 years imprisonment and penalties of \$250,000 or more (49 U.S.C 5124). Hazardous materials include explosives, compressed gases, flammable liquids and solids, oxidizers, poisons, corrosives and radioactive materials.

Forbidden Dangerous Items Examples:

Paints, lighter fluid, fireworks, tear gases, oxygen bottles and radiopharmaceuticals. There are special exceptions for small quantities (up to 70 ounces total) of medicinal and toilet articles carried in your luggage and certain smoking materials carried on your person. For further information, contact your airline representative.

Note: Spare batteries and fuel cells are not permitted in checked or hold baggage. These items **MUST** be packed in carry-on baggage. If your carry-on bag is gate checked, the spare batteries and fuel cells must be removed and carried in the cabin.

Email generated on 04Oct/11:19 AM UTC

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Travelers are responsible for verifying all fees charged by individual carriers.

Please visit the operating carrier website of your ticketed itinerary for applicable fees.

To view your trip via Viewtrip, please click [here](#)

Printer Friendly

Ticket Receipt

Total Amount: 34.30 USD

This ticket information applies to the following trip(s):

Delta Air Lines Flight 3437 from Washington DC to Cincinnati OH on October 10 **Operated By: Endeavor Air Dba Delta Connection)**

Delta Air Lines Flight 4164 from Cincinnati OH to Washington DC on October 10 **Operated By: Endeavor Air Dba Delta Connection)**

ElectronicTicket Number: 0068611711399

Invoice Number: 000180144

Ticket Amount: 354.40 USD

Prior Ticket: 0068611711277

Old Ticket Value: 354.40 USD

Penalty/Exchange Fee: 0.00 USD

Add/Collect: 0.00 USD

Form of Payment: CA*****8060

Service Fee Number: 8900717869577

Service Fee Amount: 34.30 USD

Form of Payment: CA*****8060

Travel Summary – Agency Record Locator SG552I

Traveler

DRAVIS / SAMANTHA K

Reference number by traveler: TAA054FG

Date	From/To	Flight/Vendor	Status	Depart/Arrive	Class/Type
10/04/2017	DCA-CVG	DL 3437*	Confirmed	10:05 AM/11:39 AM	Economy / L
10/04/2017	CVG-DCA	DL 4164*	Confirmed	09:23 PM/10:48 PM	Economy / L

AIR - Wednesday, October 4 2017 - Agency Record Locator SG552I[Add to Calendar](#) [Need Help?](#)**Delta Air Lines Flight DL3437 Economy**[Online check-in](#)

Depart:	Ronald Reagan National, Terminal B Washington, District of Columbia, United States 10:05 AM Wednesday, October 4 2017
Arrive:	Cincinnati/Northern Kentucky International Airport Cincinnati, Ohio, United States 11:39 AM Wednesday, October 4 2017
Duration:	1 hour(s) and 34 minute(s) Non-stop
Status:	Confirmed - Delta Air Lines Record Locator:G6U69T
Equipment:	Canadair Regional Jet 900
*Operated By:	Endeavor Air DBA Delta Connection
Seat:	15C (Non smoking) Confirmed
FF Number:	XXXX016971 - DRAVIS/SAMANTHA K
Distance:	410 miles / 659.69 kilometers
CO2 Emissions:	180.4 lbs/82 kgs
Remarks:	FOR UP TO DATE TRAVEL INFORMATION ON AIRLINE CHECK-IN/RESTRICTIONS/LIMITATIONS/SECURITY. PLEASE CHECK WWW.DELTA.COM

AIR - Wednesday, October 4 2017 - Agency Record Locator SG552I[Add to Calendar](#) [Need Help?](#)**Delta Air Lines Flight DL4164 Economy**[Online check-in](#)

Depart:	Cincinnati/Northern Kentucky International Airport Cincinnati, Ohio, United States 09:23 PM Wednesday, October 4 2017
Arrive:	Ronald Reagan National, Terminal B Washington, District of Columbia, United States 10:48 PM Wednesday, October 4 2017
Duration:	1 hour(s) and 25 minute(s) Non-stop
Status:	Confirmed - Delta Air Lines Record Locator:G6U69T
Equipment:	Canadair Regional Jet 900
*Operated By:	Endeavor Air DBA Delta Connection
Seat:	16B (Non smoking) Confirmed
FF Number:	XXXX016971 - DRAVIS/SAMANTHA K
Distance:	410 miles / 659.69 kilometers
CO2 Emissions:	180.4 lbs/82 kgs

Remarks
<p>FOR 24/7 TRAVEL ASSISTANCE PLEASE CONTACT THE BCD TRAVEL TEAM AT 1-866-964-1346</p> <p>FOR OUTSIDE THE US CALL COLLECT 770-829-2609</p> <p>FOR THE HEARING IMPAIRED PLEASE DIAL 711 TO ACCESS RELAY SERVICE PROVIDE PHONE NUMBER OF 1-866-964-1346 TO ACCESS TRAVEL</p> <p>DUE TO RECENT CHANGES IN THE FY15 GOVERNMENT CITY PAIR PROGRAM/CPY OUR AIR RESERVATIONS ARE SUBJECT TO CANCELLATION BY THE AIRLINES IF NOT TICKETED AT LEAST 48 HOURS PRIOR TO SCHEDULED DEPARTURE</p> <p>PLEASE ENSURE ALL NECESSARY APPROVALS ARE PROCESSED IN ACCORDANCE WITH YOUR AGENCY'S BUSINESS RULES BUT NO LESS THAN 3 BUSINESS DAYS PRIOR TO DEPARTURE TO ENSURE TICKETING.</p> <p>THIS 48 HOUR CANCELLATION RULE DOES NOT APPLY TO INTERNATIONAL RESERVATIONS UNLESS YOUR TRIP HAS DOMESTIC CONNECTIONS IN MORE THAN ONE AIRLINE OR THE RESERVATION REQUIRES SEPARATE AIR TICKETS.</p> <p>*****</p> <p>CHECK-IN TIMES ARE 90 MINUTES PRIOR TO DEPARTURE FOR DOMESTIC FLIGHTS OR 120 MINUTES FOR INTERNATIONAL</p> <p>ELECTRONIC TICKETS WILL BE ISSUED FOR THIS TRIP</p> <p>YOUR HOTEL RESERVATION IN COLORADO SPRINGS DOES NOT MATCH FLIGHT ITINERARY IF AN ERROR HAS OCCURRED</p> <p>CONTACT US AT / 866-964-1346.</p> <p>CHECKED BAGGAGE POLICIES VARY BASED ON CARRIER AND FINAL WITH YOUR TRAVEL CONSULTANT OR THE AIRLINE'S WEBSITE.</p> <p>DESTINATION FOR THE LATEST INFORMATION PLEASE CHECK</p>

04Oct/06:19AM

Estimated trip total				354.40 USD
Air	Car	Hotel	Rail	Other
354.40 USD				
Fare details: Ticketed				
Vendor	Fare information	Refund restrictions before departure	Change restrictions after ticketing	Ticket information
Air DL3437* 04Oct DL4164* 04Oct	Total: USD 354.40	REFUND RESTRICTIONS MAY APPLY	CHANGE RESTRICTIONS MAY APPLY	
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Forbidden Dangerous Items Examples:

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To: Ferraris, Anna (Kelly OCG)[Anna.Ferraris@bp.com]
From: Ferraris, Anna (Kelly OCG)
Sent: Wed 7/5/2017 5:59:41 PM
Subject: Transition Soirée for Geoff Morrell & Mary Streett

Transition Soirée

Geoff Morrell

Head of Global Communications & External Affairs

and

Mary Streett

Head of U.S. Communications & External Affairs

Invite You

Help us congratulate Mary Streett as she takes over as
Head of U.S. Communications & External Affairs and
Geoff Morrell as he leaves for London to become
Head of Global Communications and External Affairs.

Thursday, July 27

5:30 p.m. - 7:30 p.m.

1101 New York Avenue NW, Suite 700

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Scott Manley
Sent: Fri 6/16/2017 1:30:19 PM
Subject: RE: Wisconsin Visit

Thank you so much Samantha. I know this is an incredibly busy time for you, and I greatly appreciate your assistance.



Scott Manley

Senior Vice President of Government Relations



smanley@wmc.org

Work: 608.258.3400
Fax: 608.258.3413

501 E Washington Avenue
Madison, WI 53703

Help Support Wisconsin Business World – June 18-21 in De Pere & July 23-26 in Madison

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Friday, June 16, 2017 8:17 AM
To: Scott Manley
Subject: RE: Wisconsin Visit

Thank you Scott. I have passed your request on to Mr. Pruitt's scheduling team and am checking to see what his availability is.

Best,

Samantha

From: Scott Manley [mailto:smanley@wmc.org]

Sent: Tuesday, June 06, 2017 5:19 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Wisconsin Visit

Good afternoon Samantha,

I was referred to you by our mutual friend Andy Cook, who mentioned you as a point of contact for Administrator Pruitt. I am the Senior Vice President of Government Relations for Wisconsin Manufacturers & Commerce (WMC). We are Wisconsin's state chamber of commerce and the state manufacturer's association. WMC is Wisconsin's largest and oldest business lobbying organization, and our President/CEO Kurt Bauer had the opportunity to meet Administrator Pruitt at the National Association of Manufacturers (NAM) Board of Directors meeting in Arizona earlier this year. We would be delighted to have Administrator Pruitt speak at event we are holding on Wednesday, August 16 here in Madison.

The event is our "Policy Day" conference, and will be held at the Monona Terrace Convention Center. We expect about 400 business people to attend the conference, which explores contemporary policy issues of importance to businesses. Our program will have a strong focus on federal policies, including a track on environmental policy. Because Wisconsin is a manufacturing-intensive state, and because we generate a majority of our electricity from coal, we are uniquely impacted by federal environmental regulations and thought Administrator Pruitt would be a perfect speaker.

We would love to have the Administrator speak at the event about his vision for the EPA, and how the agency intends to work with states on environmental regulatory issues. We would accommodate his schedule at any time of the day, as the event lasts the entire day. In addition, we would be happy to work with our member companies to arrange for factory visits/plant tours for Administrator Pruitt to increase his media visibility during his visit to Wisconsin if that is something that would be of interest to him.

I greatly appreciate your consideration of this request – I can be reached on my direct line at (608) 661-6912 if you have any questions or need additional information.

We are extremely grateful for the important work that you all are doing on behalf of America.

Best regards,



Scott Manley

Senior Vice President of Government Relations



smanley@wmc.org

Work: 608.258.3400

Fax: 608.258.3413

501 E Washington Avenue

Madison, WI 53703

Help Support Wisconsin Business World – June 18-21 in De Pere & July 23-26 in Madison

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Melodie DeMulling[demulling@eli.org]; Kime, Robin[Kime.Robin@epa.gov]
From: Jacqueline Lopez
Sent: Tue 9/26/2017 2:01:03 PM
Subject: RE: Environmental Law Institute Award Dinner--10/18/2017

Hello Ms. Dravis,

Thank you for your response. We look forward to welcoming you at the Award Dinner.

Jackie

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Thursday, September 21, 2017 3:09 PM
To: Jacqueline Lopez
Cc: Melodie DeMulling; Kime, Robin
Subject: Re: Environmental Law Institute Award Dinner--10/18/2017

I should be able to make it to this; thanks for the invite.

Sent from my iPad

On Sep 21, 2017, at 2:33 PM, Jacqueline Lopez <lopez@eli.org> wrote:

Dear Ms. Dravis,

We would like to follow up with you, and resend this non-transferable complimentary invitation to the Environmental Law Institute's 2017 Award Dinner honoring Achim Steiner, Administrator for the United Nations Development Programme. The Dinner will be held on **October 18, 2017** at the Omni Shoreham Hotel in Washington, D.C. Registration will begin at 5:00 p.m., with a pre-dinner reception beginning at 5:30, and dinner to follow at 7:15 p.m.

Attendance at ELI's Award Dinner has not been prohibited in the past by ethical

guidance from United States government departments; however, please consult as appropriate within your State agency prior to accepting this invitation. Should ethics rules or conflict of interest policies require you to pay, you may send a check (payable to the Environmental Law Institute) to 1730 M Street, NW, Suite 700, Washington, D.C. 20036) in the amount of \$200 to cover the actual value of the discounted government/academic/nonprofit rate ticket.

We hope you'll be able to join us for Washington's premier annual event for environmental professionals from around the country. Please RSVP **as soon as possible** to me or with our Development Director, Melodie DeMulling, at demulling@eli.org or 202-939-3808 regarding your availability to attend the Award Dinner.

Sincerely,

Jacqueline Lopez

Development Intern

Environmental Law Institute

1730 M St., NW, Suite 700

Washington, DC 20036

lopez@eli.org

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Anna Tighe
Sent: Tue 6/27/2017 7:16:58 PM
Subject: Help Protect Refiners Jobs-Changing the "Point of Obligation"

Samantha Dravis,

The time is now to help prevent a massive loss of good-paying American jobs. The EPA currently implements the Renewable Fuel Standard in a way that makes all U.S. refiners responsible for ensuring that certain levels of renewable fuels are blended into gasoline, even if they do not have capabilities to do such blending.

This nonsensical set-up allows large integrated oil companies that blend more fuel than they refine and big convenience store gasoline chains (who do much of the blending) to collect valuable credits for the renewable fuel they blend into the pure gasoline they get from refineries. Independent refiners, who do little or no blending themselves, then end up purchasing those credits in order to demonstrate compliance with a process they have little control over. Small and independent refiners are at risk of going offline due to this backwards regulation, with 75,000-150,000 U.S. workers potentially impacted.

Please, help save our jobs and make this right. Please move the point of obligation for the RFS in a way that fixes this inequity.

Thank you.

Anna Tighe
13 Dougherty Drive
Lincoln University, Pennsylvania 19352

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Joseph Fronzaglio
Sent: Wed 11/15/2017 4:04:51 PM
Subject: Help Protect Refiners Jobs In Reference to Docket ID No. EPA-HQ- OAR-2017-0091

Samantha Dravis,

The time is now to help prevent a massive loss of good-paying American jobs. The EPA currently implements the Renewable Fuel Standard in a way that makes all U.S. refiners responsible for ensuring that certain levels of renewable fuels are blended into gasoline, even if they do not have capabilities to do such blending.

This nonsensical set-up allows large integrated oil companies that blend more fuel than they refine and big convenience store gasoline chains (who do much of the blending) to collect valuable credits for the renewable fuel they blend into the pure gasoline they get from refineries. Independent refiners, who do little or no blending themselves, then end up purchasing those credits in order to demonstrate compliance with a process they have little control over. Small and independent refiners are at risk of going offline due to this backwards regulation, with 75,000-150,000 U.S. workers potentially impacted.

Please, help save our jobs and make this right. Please move the point of obligation for the RFS (Docket ID No. EPA-HQ- OAR-2017-0091) in a way that fixes this inequity.

Thank you.

Joseph Fronzaglio
6615 Bandera Ave #2B
Dallas, TX 75225

To: Loren Smith (loren.smith@dot.gov)[loren.smith@dot.gov]; Owens, James (OST)[j.owens@dot.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]
From: David Schwietert
Sent: Wed 8/2/2017 1:07:00 PM
Subject: re: USA Today story - Auto regulation

Just flagging this related story that came out of yesterday's auto conference in Michigan

Dave

EPA eager to work with auto industry to evaluate regulations

USA Today NetworkBrent Snavely, Detroit Free Press Published 9:18 p.m. ET Aug. 1, 2017 | Updated 11:49 p.m. ET Aug. 1, 2017

President Donald Trump discusses auto fuel efficiency standards in Ypsilanti. White House



(Photo: Ryan Garza, Detroit Free Press)

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TRAVERSE CITY, Mich. — Chris Grundler, head of the air quality division of the U.S. Environmental Protection Agency, struck a cooperative rather than combative tone Tuesday as he outlined the agency's desire to work with the automotive industry as the EPA restructures greenhouse gas emission regulations.

"I think we have a convergence of interests here with the administration's focus on regulatory reform," Grundler said. "I think it presents a golden opportunity for us to rethink how emissions get done."

Grundler's comments were in stark contrast to his comments one year ago at the same podium at an industry conference called the Management Briefing Seminars, when he defended tough standards for greenhouse emissions by 2025.

"Last year felt like the 'Thrilla in Manila,' and this year it feels like we are smoking the peace pipe," said Mitch Bainwol, CEO of the Alliance of Automobile Manufacturers, a group that represents both foreign and domestic automakers.



Christopher Grundler, director, Office of Transportation and Air Quality, Environmental Protection Agency (EPA), testifies on Capitol Hill in Washington, in October 2015 before the House Oversight and Investigations subcommittee hearing on Volkswagen's emissions-rigging scandal. (Photo: Cliff Owen, AP)

Grundler made the case last year that the existing greenhouse gas emissions standards adopted in 2011 were attainable and did not need to be changed. They were to have ushered in much tougher standards between 2021 and 2025.

This year, Grundler said the EPA is reviewing new data, new consumer preferences and new ways to provide incentives that will encourage automakers to develop cars with lower

greenhouse gas emissions and higher fuel economy.

"We've heard this loud and clear. ... It's not just about the technology. It's about the market, it's about the consumers," Grundler said. "You felt that we did not do an adequate job of listening to consumers. You have asked us to do more, and we are doing more."

So what changed? In short, the election of Donald Trump as president. In March the Trump administration announced that the EPA and the National Highway Traffic Safety Administration would be reinstating a mid-term evaluation of standards adopted in 2011.

That reinstatement of the review process gives the EPA until April 1 to make a final decision about the regulations automakers must meet from 2021 to 2025.

The industry argues that technology, gas prices and consumer preferences have all evolved differently than expected. Gas prices are lower and consumers have not embraced electric vehicles as much as regulators projected back in 2011.

Only 3% of new vehicles sold this year are hybrid, plug-in hybrid or fully electric, according to Auto Alliance. Meanwhile, car sales are falling and consumers are buying far more SUVs, crossovers and pickups than expected.

The industry argues regulations should be adjusted to recognize those realities.

"We didn't ask for a rollback of the standards. We did not receive a rollback of the standards," said John Bozzella, CEO of Global Automakers, an industry group that represents foreign automakers that operate in the U.S. "We asked exactly for what Chris Grundler just described ... a real review of the standards."

Grunder also said he is in favor of working towards eliminating areas where EPA regulations for greenhouse gas emission regulations and the the National Highway Traffic Safety Administration's fuel economy, or Corporate Average Fuel Economy, standards conflict.

Industry groups say those conflicts cost the industry money because they are trying to meet two different sets of standards.

"I am all in on harmonization. It should not be acceptable for an automaker that is in compliance with EPA standards to at the same time face penalties under CAFE," Grundler said.

But not everyone is riding the peace train. Earlier this year the California Air Resources Board reaffirmed its own set of regulatory standards for the automotive industry, setting it — along with 12 other mostly East and West Coast states that follow its lead — on a different path than the rest of the nation.

The 16-member board of California regulators voted unanimously to reaffirm its existing standards for model years 2022-25 for zero-emission vehicle sales and greenhouse gas emissions in California despite pleas from the industry for changes.

That different set of standards forces automakers to develop cars for two very different regulatory environments and is unworkable, according to industry groups.

But Annette Hebert, chief of the emissions division of CARB, made it clear she sees little room for compromise and suggested the industry has not made enough of an effort to work through problems.

"I think we have to get a call to come to the table. We have not really been invited," Hebert said.

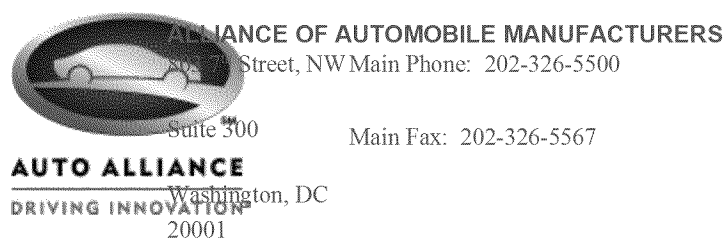
Hebert said CARB is more concerned with the standards it is developing for automakers to meet from 2025 to 2030.

"We have to talk about 2030, and we have to maintain the state's commitments to air quality," she said.

David Schwietert

Executive Vice President, Federal Government Relations & Public Policy

P: 202-326-5521 | dschwietert@autoalliance.org



<https://autoalliance.org/>

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most powerful engines driving the U.S. economy, [click here](#).*

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Brandon DePew
Sent: Tue 7/25/2017 12:10:18 PM
Subject: Help Protect Refiners Jobs-Changing the "Point of Obligation"

Samantha Dravis,

The time is now to help prevent a massive loss of good-paying American jobs. The EPA currently implements the Renewable Fuel Standard in a way that makes all U.S. refiners responsible for ensuring that certain levels of renewable fuels are blended into gasoline, even if they do not have capabilities to do such blending.

This nonsensical set-up allows large integrated oil companies that blend more fuel than they refine and big convenience store gasoline chains (who do much of the blending) to collect valuable credits for the renewable fuel they blend into the pure gasoline they get from refineries. Independent refiners, who do little or no blending themselves, then end up purchasing those credits in order to demonstrate compliance with a process they have little control over. Small and independent refiners are at risk of going offline due to this backwards regulation, with 75,000-150,000 U.S. workers potentially impacted.

Please, help save our jobs and make this right. Please move the point of obligation for the RFS in a way that fixes this inequity.

Thank you.

Brandon DePew
55 Fordham Rd
Pennsville, NJ 08070

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: rrbparking
Sent: Wed 12/6/2017 8:24:14 PM
Subject: **Ex. 5 - Deliberative Process**

Good afternoon Samantha,

Ex. 5 - Deliberative Process

Please let us know if you have any questions.

Best,

Parking Customer Service
Parking Department
TCMA (A Drew Company)
rrbparking@itcdc.com

Direct: 202.312.1295



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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Buchanan, Scott (US-POC1)
Sent: Thur 6/22/2017 9:02:17 PM
Subject: Thank you

Hi Samantha,

We met this past Tuesday during the NAM visit to the EPA and I just wanted to thank you and your team for your time and openness to hear our thoughts and concerns. It was very refreshing to hear the direction and ideas from Administrator Pruitt and yourself. I look forward to working with your team in the future.

Thank you,

Scott

Scott Buchanan

Director, Global Environmental, Health, Safety & Product Stewardship

PolyOne Corporation

Office: +1 440 930 3082

Mobile: +1 281 743 0568

Web: www.polyone.com

PolyOne Corporation is a global leader in innovative polymer materials, services and solutions.

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To: Dravis, Samantha[dravis.samantha@epa.gov]
From: do-not-reply@concursolutions.com
Sent: Tue 8/8/2017 1:32:56 PM
Subject: ConcurGov Correspondence

dravis.samantha@epa.gov

A Concur document for SAMANTHA DRAVIS, TAA04SKJ, Vch with a trip departure date of 08/02/17 has been stamped CREATED by WINGO-HUNTLEY, DELORIS A and is now awaiting your action.

You can access ConcurGov at: <https://cge.concursolutions.com>

□

To: Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Kemkar, Neal (GE Corporate)[neal.kemkar@ge.com]; Pagano, Peter A[peter.a.pagano@boeing.com]; Martella, Roger(GE Corporate)[Roger.Martella@ge.com]; theodore.austell@boeing.com[theodore.austell@boeing.com]; John.M.Moloney@boeing.com[John.M.Moloney@boeing.com]; Becker, Darby (GE Corporate)[Darby.Becker@ge.com]; Prowitt, Peter (GE Corporate)[Peter.Prowitt@ge.com]
From: Fitzpatrick, Michael (GE Corporate)
Sent: Fri 7/28/2017 3:45:28 PM
Subject: ICAO Aircraft Standards

Mandy, Samantha, and Brittany –

We wanted to alert you that we had a great meeting with Dave Banks yesterday at the White House. We laid out all of the same issues as in our meeting, and emphasized the strong equities for US manufacturing, US exports, and continued US aviation industry and regulatory primacy that would be supported by an EPA rule enacting the ICAO standards. He clearly got it and pledged his support, as needed. He also understood the questions posed by Administrator Pruitt around some of the procedural and legal issues and will be interested to hear our feedback on those once they are fully developed. We expect to be able to come back to the Administrator, and you, by early September with our collective analysis.

We hope you are able to find a little time to grab some vacation in August and we look forward to gathering again after Labor Day. As always, please do not hesitate to contact any of us if questions arise in the meantime.

Best,

Michael.

Michael Fitzpatrick

Head of Regulatory Advocacy

GE Global Law & Policy

T +1 202 637 4462

M +1 202 412 6624

1299 Pennsylvania Avenue, NW

Washington, DC 20004

GE imagination at work

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Avery, Kevin J
Sent: Mon 8/21/2017 9:04:20 PM
Subject: Small Remote Incinerators

Samantha –

I hope you have been able to get some time off this month. I know you have been extremely busy.

Thank you for following up with me about the SRI issue. When you called me a couple of weeks back I was at home and not able to take notes. I am sorry to do this, but I wanted to confirm the approach the agency had decided to take to this issue. Please refresh my recollection, but I thought I heard you say that you were going to extend the compliance date in the FIP and then develop and issue a new regulation for SRIs. If so, what would that new compliance date be?

I apologize for my feeble memory. Many thanks.

KJA

Kevin J. Avery

Manager, Federal Government Affairs

ConocoPhillips

325 7th Street, N.W., 12th Floor

Washington, D.C. 20004

202-833-0914 (Direct)

202-304-0467 (Mobile)

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Jay Vroom
Sent: Tue 10/3/2017 9:45:08 PM
Subject: Smart Sectors Meeting

Samantha,

Good meeting this afternoon—thanks again. Might I get Henry Darwin's email address and phone number so I can follow up with you both please?

If you have other questions on the other matter we chatted about after the meeting feel free to give me a ring.

Jay

Jay Vroom

President & CEO

CropLife America

1156 15th Street, NW

Suite 400

Washington, DC 20005

Direct Dial: 202.872.3850

Main Number: 202.296.1585

Mobile: 202.427.7932

Email: vroom@croplifeamerica.org

Executive Assistant: Mary Jo Tomalewski (202.872.3849, mjtomalewski@croplifeamerica.org)

To: Dravis, Samantha[dravis.samantha@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]
From: Larry Schafer
Sent: Wed 7/5/2017 2:54:09 PM
Subject: FYI : Alert: Brazilian Ethanol Concerns Said to Drive Delay in EPA's Quotas

Samantha, Mandy and Brittany:

Hope you are well and that you had a good holiday.

We are guessing you have seen the story below related to RVO volumes for 2018 and 2019.

In a nutshell we are extremely concerned that this Administration would be considering lowering the volume requirements for Advanced Biofuels.

This administration had discussed support for domestic industries including Biodiesel and renewable diesel. If EPA lowers the numbers for advanced biofuels as part of its RVO announcement this week the results would be devastating for domestic producers.

Playmaker strategies represents more than 20% of the domestic industry and lower RVO advanced bio fuel numbers would literally shut their doors for the foreseeable future.

This article discusses imports of Biodiesel into the United States. We anticipate more than 700,000,000 gallons of imports of Biodiesel and renewable diesel this year. Those gallons are used first by domestic users. So if the RVO for advanced biofuels is made lower, then imports are still likely the 1st gallons to be used, which means there will be an even smaller volume for domestic producers to fill.

If your concern is ethanol imports, then the only way to eliminate ethanol imports is to increase the biomass base diesel program.

If the story is real then Our domestic producers would like to get on the telephone with you this afternoon before you announce the RVO numbers. Again a lower RVO for Advanced Biofuels would be devastating for domestic producers.

Please email me or call me at 202-997-8072

thank you

Larry Schafer
Playmaker Strategies
202.997.8072.



Brazilian Ethanol Concerns Said to Drive Delay in EPA's Quotas

By Jennifer A. Dlouhy and Mario Parker | June 30, 2017 02:50PM ET | Bloomberg Government

Concerns that refiners will import ethanol from Brazil and biodiesel from Argentina to fulfill renewable fuel requirements prompted U.S. environmental chief Scott Pruitt to reconsider quotas for those fuels, according to people familiar with the program.

The issue has delayed the Environmental Protection Agency's publication of proposed mandates for 2018, as Pruitt seeks revisions, according to four people tracking the deliberations. That may include lowering the targets so refiners can rely mostly on U.S.-made biodiesel and corn ethanol, they said.

EPA had previously sent the White House proposed quotas that would require the use of 15 billion gallons of renewable fuel, but the new concerns are causing the agency to rethink that approach, according to the people, who asked for anonymity to discuss internal deliberations.

The EPA debate comes as President Donald Trump pushes an America-first approach to trade. The administration is considering slapping tariffs on foreign-made products such as steel and aluminum in a bid to help domestic producers and support national security. After a meeting with South Korean President Moon Jae-in Thursday, Trump said that nation must stop exporting "dumped steel" into the U.S. market.

As part of his American energy focus, Trump told an Iowa audience this month: "By the way, we're saving your ethanol industries." He also just spent this week touting "American energy dominance," and the ability of U.S. exports to supply the world's energy needs.

These trade issues have already seeped into the biofuel markets. U.S. biodiesel producers filed a trade complaint against imports from Argentina and Indonesia, asking the government to impose tariffs to counter what they say are unfair subsidies and dumping.

[Read More: Trump Vows Support for 'Under Siege' Ethanol Amid EPA Delays](#)

Unlike those trade investigations, the EPA has a limited ability to discourage the use of imported biofuels under the congressionally mandated program. That program aimed to spur production of American-made fuel, but its quotas apply to all renewable fuels -- no matter their origin.

If the EPA does take measures to restrict imports, the net result would be a spike in the price of credits tracking compliance with renewable fuel mandates and that would "drive up consumer cost significantly," said Mike McAdams, president of the Advanced Biofuels Association.

"If you want to stick it to the consumer, Mr. Administrator, just roll back the number for imported fuels with your misguided America-first policy," McAdams, whose members include Brazilian-based producers, said in an interview. "You need imports to satisfy targets."

The delays could also make it harder for the EPA to hit a Nov. 30 deadline in federal law to finalize biofuel quotas for the following year. The Obama administration missed that deadline repeatedly, until last year when they came out on time. Pruitt has promised to keep the program's timing on track and "honor the intent" of Congress in creating the mandates.

Representatives from the EPA did not respond to requests for comment.

[Read More: EPA Faces Tough Questions From Judges for Slashing Biofuel Quota](#)

Under the Renewable Fuel Standard, first created by Congress in 2005, refiners can use imports to help satisfy multiple mandates in the program and make up for domestic shortfalls. For example, while refiners use U.S. corn-based ethanol to fulfill the bulk of a 2017 requirement to blend in 15 billion gallons of conventional renewable fuels, they are turning to some foreign supplies to help them hit the target.

The U.S. imported 36 million gallons of ethanol from Brazil last year, down from more than 400 million gallons in 2012, according to the Energy Information Administration. U.S. distillers produced a record 15.3 billion gallons of ethanol in 2016, it said.

The EPA is tasked with dictating specific annual quotas, but the agency has limited authority to waive the statutory goals and set lower targets. And the breadth of the EPA's leeway is in doubt, as a federal court weighs a biofuel industry lawsuit challenging the agency's waivers issued under former President Barack Obama.

In addition to the overall biofuel target, the agency sets standards for biodiesel,

typically derived from soybean oil; advanced biofuel, which has lower carbon emissions; and cellulosic ethanol, which comes from sources such as crop waste or algae.

Sugarcane-derived ethanol made in Brazil qualifies as an "advanced biofuel," which means it can satisfy quotas for two different types of fuel in the program -- both for advanced biofuel and total renewable fuel. Corn-based ethanol doesn't qualify as advanced.

Imported biodiesel is particularly useful because it can help satisfy quotas for three different required fuels -- advanced, total and biodiesel. Under the program, refiners receive 1.5 compliance credits for each gallon of biodiesel they blend into petroleum.

To contact the reporters on this story:

Jennifer A. Dlouhy in Washington at jdlohy1@bloomberg.net;

Mario Parker in Chicago at mparker22@bloomberg.net

To contact the editors responsible for this story:

Jon Morgan at jmorgan97@bloomberg.net

Mark Drajem, Elizabeth Wasserman

Emissions & Renewable Fuel Standard News News Alert

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To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]; Steckelberg, Kathy[KSteckelberg@eei.org]
From: Shea, Quin
Sent: Fri 6/16/2017 1:01:47 PM
Subject: RE: Following Up on EEI Board Meeting

Any, though earlier is generally better. Thanks much!

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Friday, June 16, 2017 8:58 AM
To: Shea, Quin
Cc: Kime, Robin; Steckelberg, Kathy
Subject: RE: Following Up on EEI Board Meeting

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Of course. I will give you a call today. What time works?

From: Shea, Quin [mailto:QShea@eei.org]
Sent: Friday, June 16, 2017 8:57 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>; Steckelberg, Kathy <KSteckelberg@eei.org>
Subject: RE: Following Up on EEI Board Meeting

Good morning Samantha. This note duplicates a short voicemail message I just left for Robin. Samantha, I'm hoping you have a few minutes to chat about next Monday's meeting with the Administrator. My direct dial is 202-508-5027. Thanks, and I hope you are doing well. Best, Quin

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Wednesday, April 05, 2017 9:37 AM
To: Shea, Quin
Cc: Kime, Robin; Trueheart, Cynthia
Subject: RE: Following Up on EEI Board Meeting

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Of course! That makes sense.

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Wednesday, April 5, 2017 9:23 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>; Trucheart, Cynthia <CTrucheart@eei.org>
Subject: Re: Following Up on EEI Board Meeting

Correct. We want to meet with you and other staff members on the new team that you deem appropriate. Our group will be company environmental SVPs/VPs. It's our sense this meeting will set up a subsequent session between CEOs and the Administrator. Sound ok?

Sent from my iPhone

On Apr 5, 2017, at 9:13 AM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

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This is a request to meet with staff not the Administrator, correct?

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 4, 2017 7:01 PM
To: Kime, Robin <Kime.Robin@epa.gov>
Cc: Trucheart, Cynthia <CTrucheart@eei.org>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Following Up on EEI Board Meeting
Importance: High

Robin: Thanks again for reaching out and for indicating some flexibility for the 13th was possible. In fact, all of my folks can come in for a meeting on the 13th, while many companies are off on Friday because of the holiday. If the 10 a.m. slot is still available, that was the consensus choice at our end. Let me know. Best, Quin

P.S., here is a quick rundown of attendees from EEI, though we'll get you something a bit more formal later on:

Chuck Barlow, Entergy

Cari Boyce, Duke Energy

Skiles Boyd, DTE Energy

Maureen Gannon, PNM Resources

Ann Loomis, Dominion

John McManus, AEP

Frank Prager, Xcel Energy

Usha Turner, OG&E

Cathy Woollums, Berkshire Hathaway Energy

Emily Fisher, EEI General Counsel

Quin Shea, VP, Government Affairs

Kathy Steckelberg, VP, Government Affairs

From: Shea, Quin

Sent: Tuesday, April 04, 2017 1:42 PM

To: Kime, Robin

Cc: Trueheart, Cynthia

Subject: RE: Following Up on EEI Board Meeting

Thanks. I'll check those four time windows and follow up tomorrow.

From: Kime, Robin [<mailto:Kime.Robin@epa.gov>]
Sent: Tuesday, April 04, 2017 1:29 PM
To: Shea, Quin
Cc: Trueheart, Cynthia
Subject: RE: Following Up on EEI Board Meeting

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Hi

4/13 at 10:00 or 11:00 may work if need be.

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 04, 2017 1:15 PM
To: Kime, Robin <Kime.Robin@epa.gov>
Cc: Trueheart, Cynthia <CTrueheart@eei.org>
Subject: RE: Following Up on EEI Board Meeting

Hi Robin. I need to send a note to about eight folks who are scattered all over the country to see if the April 14th Friday morning slots will work for most folks (but not 3 p.m., as they will want to travel home that day). Are afternoon slots on the 13th definitely out? I just want to have as many potential windows as possible. Let me know either way regarding the 13th as well as 14th, but either I or my assistant, Cynthia Trueheart, will follow up with you by mid-day tomorrow. Thanks, Quin

From: Kime, Robin [<mailto:Kime.Robin@epa.gov>]
Sent: Tuesday, April 04, 2017 1:03 PM
To: Shea, Quin

Subject: Following Up on EEI Board Meeting

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Hi

Samantha asked me to touch base to find some time to make this work. Friday 4/14 looks best for her. Would 10:00, 11:00 or 3:00 work? if not, we can propose other times/dates. Thanks very much and take care.

Robin

564-6587

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 4, 2017 9:48 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Following Up on EEI Board Meeting

Thanks Samantha. I'll have a group of Environmental SVPs/VPs coming in from out of town, so a little advance planning definitely is needed. How is your schedule on April 12, 13 and 14? If you give me some windows that work for you, I can then check OG&E and other schedules to maximize turnout. (As a point of reference, our environmental leadership team is about eight companies.) It also would be useful if you and I chat in advance regarding the anticipated scope of that session. Quin

From: Dravis, Samantha [<mailto:dravis.samantha@epa.gov>]
Sent: Tuesday, April 04, 2017 9:30 AM
To: Shea, Quin
Subject: RE: Following Up on EEI Board Meeting

Quin, I am glad to hear RJ is facilitating that meeting. Let's definitely set a meeting with me and some of my colleagues soon. Is there day next week that works well for you on that front?

From: Shea, Quin [<mailto:QShea@eei.org>]
Sent: Tuesday, April 4, 2017 9:27 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Following Up on EEI Board Meeting

Good morning Samantha. Recognizing that the overall situation at the agency remains fluid and a beehive of activity, I nonetheless trust that you are easing in and fully in control!

We've been communicating regularly with OG&E's Sean Trauschke, who in turn spoke recently with Ryan about scheduling a meeting between the Administrator and EEI's environmental leadership CEOs. We'll work directly with Ryan on the specifics of that session. In the interim, however, these same CEOs are requesting that EEI assemble a small group of their senior company staff to come in and meet with you and your colleagues. From our perspective, this session would focus on key substantive and process (e.g., permitting and siting) issues, as well as the general EPA institutional landscape. When you get a moment, could you call me to discuss this item?

Thanks again for your past courtesies and I look forward to speaking with you soon. Best,
Quin

From: Shea, Quin
Sent: Monday, March 27, 2017 4:47 PM
To: Dravis, Samantha (dravis.samantha@epa.gov)
Cc: Hupp, Millan (hupp.millan@epa.gov)
Subject: Following Up on EEI Board Meeting

Samantha: Thanks again for efforts by you, Millan and others on the EPA team in arranging for Administrator Pruitt to address the EEI Board of Directors. The Administrator's remarks were extremely well received and provided ample food for thought going forward. In that vein, during the Q&A session the Administrator requested a list of current and pending milestones in cases impacting EEI's members. An initial list is attached. Importantly, it focuses on items that EEI has traditionally engaged and/or where industry unanimity has been established. Individual EEI member companies may supplement this list with additional priorities related to their local operations.

I hope you find this note responsive to the Administrator's request. I will follow up with you relative to this and other matters we discussed at the EEI meeting.

Quinlan J. Shea, III (Quin)

Vice President, Environment

Edison Electric Institute

701 Pennsylvania Avenue, NW

Washington, DC 20004

202-508-5027

qshea@eei.org

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: meir snir
Sent: Tue 6/27/2017 7:15:06 PM
Subject: Help Protect Refiners Jobs-Changing the "Point of Obligation"

Samantha Dravis,

The time is now to help prevent a massive loss of good-paying American jobs. The EPA currently implements the Renewable Fuel Standard in a way that makes all U.S. refiners responsible for ensuring that certain levels of renewable fuels are blended into gasoline, even if they do not have capabilities to do such blending.

This nonsensical set-up allows large integrated oil companies that blend more fuel than they refine and big convenience store gasoline chains (who do much of the blending) to collect valuable credits for the renewable fuel they blend into the pure gasoline they get from refineries. Independent refiners, who do little or no blending themselves, then end up purchasing those credits in order to demonstrate compliance with a process they have little control over. Small and independent refiners are at risk of going offline due to this backwards regulation, with 75,000-150,000 U.S. workers potentially impacted.

Please, help save our jobs and make this right. Please move the point of obligation for the RFS in a way that fixes this inequity.

Thank you.

meir snir
4151 Pierson Drive
Huntington Beach, California 92649

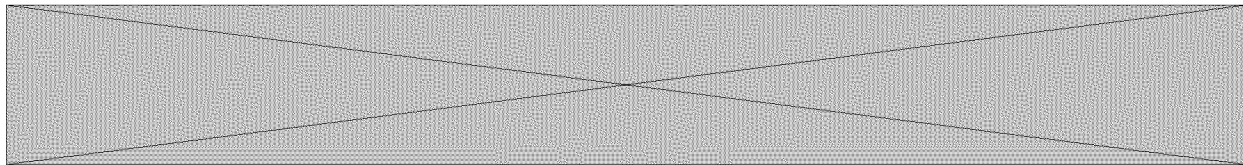
To: Dravis, Samantha[dravis.samantha@epa.gov]; Marie Sanderson[msanderson@50-state.com]
Cc: Kime, Robin[Kime.Robin@epa.gov]
From: Viator, Brad
Sent: Thur 10/19/2017 3:02:10 PM
Subject: RE: connecting

Would you be open to 10 minutes of comments and then say moderated questions from me or Tom Kuhn that you'd have beforehand? And then audience questions? And there is no press. It's a friendly audience generally, but all political stripes are represented so I'd treat it more like an open meeting.

Here's the announcement that went out this morning and the agenda can be found [here](#).

If you are having any difficulty viewing this message view the [mobile friendly web version](#).

REminder



Powering Engagement:

The EEI External Affairs Conference

October 24-25, 2017 | Washington, D.C.

We are happy to announce Samantha Dravis, EPA's Senior Counsel and Associate Administrator for its Office of Policy, as our headline speaker to open Wednesday October 25th, the second day of our conference.

For additional details, please refer to our finalized agenda available [here](#). If you haven't registered for the conference please use the following [link](#). If you're in need of a hotel room please contact Teerah Goodrum at the email below to reserve a space.

Once again, the External Affairs team will **host a group dinner on Tuesday, October 24th**, immediately following the evening reception. I hope that you will join your industry colleagues at Bar Deco for the evening. We plan to depart from the 4th floor lobby at 6:15pm and walk to Bar Deco; the distance is .5miles. Please RSVP to Teerah at events@eei.org by COB on Monday, October 23.

Safe travels to the Nation's Capital, and we look forward to seeing you soon.

Thank you,

Brad Viator

Executive Director, External Affairs

Edison Electric Institute

202-508-5203 (direct)

202-257-5394 (mobile)

bviator@eei.org

701 Pennsylvania Ave., N.W. | Washington D.C. 20004-2696 | 202-508-5000 |

This message was sent to bwolff@eei.org. [Unsubscribe](#) from this list.

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]

Sent: Thursday, October 19, 2017 10:46 AM

To: Viator, Brad <BViator@eei.org>; Marie Sanderson <msanderson@50-state.com>

Cc: Kime, Robin <Kime.Robin@epa.gov>

Subject: RE: connecting

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Brad,

I generally won't do 20-30 minutes of remarks. I am happy to do 10 and then 25 for discussion.

Robin can coordinate timing – thank you!

From: Viator, Brad [<mailto:BViator@eei.org>]
Sent: Tuesday, October 17, 2017 9:57 AM
To: Marie Sanderson <msanderson@50-state.com>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: connecting

Samantha,

Here is an agenda with a bit more detail. Let me know what you think and if you'd like to chat through it. But I think this is an opportunity for you guys to talk about your vision in your own words to our entire industry. I know there will be interest from our folks, particularly given recent activity, so I think we allot 20-30 mins of comments from you and 15-20 of discussion.

Thanks.

-Brad

From: Marie Sanderson [<mailto:msanderson@50-state.com>]
Sent: Monday, October 16, 2017 11:49 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Viator, Brad <BViator@eei.org>
Subject: connecting

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Samantha- Please meet Brad Viator from EEI. Brad, Samantha is able to help you on the 25th. Ill

let you two connect to chat audience and logistics. Thanks so much,

Marie

To: Jackson, Ryan[jackson.ryan@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Brown, Byron[brown.byron@epa.gov]
From: Roewer, James
Sent: Fri 9/1/2017 6:21:54 PM
Subject: CCR Rule Litigation
Final USWAG Petition for Reconsideration 5.12.2017.pdf

FYI, the D.C. Circuit recently set oral argument in the CCR rule litigation for October 17, approximately six weeks from now. Since portions of the CCR rule that USWAG is asking EPA to reconsider in the petition involve regulations at issue in the litigation – including specifically EPA’s regulation of “inactive” CCR surface impoundments – the rulemaking petition requests that EPA hold the industry petitioner issues in the litigation in abeyance while it reconsiders the rulemaking changes requested in the petition. This would save Agency resources if it grants the petition and avoids the Government having to argue for a position at oral argument that it is in fact reconsidering. As the rulemaking petition explains, EPA has taken this position in a number of challenges to Agency rulemakings that are carry-overs from the past Administration (see page 47 of the petition, attached).

Now that the Court has set an oral argument date, it is important that, if EPA intends to grant this portion of USWAG’s rulemaking petition, it inform the parties as soon as possible so that the adequate papers can be filed with the D.C. Circuit asking the Court to hold these issues in abeyance.

Thank you for considering this request. Please contact me with questions.

Regards,

Jim